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Department:  
Community Safety and Transport Management  
North West Provincial Government  
REPUBLIC OF SOUTH AFRICA



# COMMUNITY SAFETY AND TRANSPORT MANAGEMENT

# ANNUAL REPORT

2023/2024

DECADE OF ACTION FOR  
**ROAD SAFETY**



2021 - 2030



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# PART A: GENERAL INFORMATION

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## 1. DEPARTMENT GENERAL INFORMATION

**PHYSICAL ADDRESS:** Tirelo Building  
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## 2. LIST OF ABBREVIATIONS/ACRONYMS

AGSA	Auditor-General of South Africa
AFS	Annual Financial Statement
AO	Accounting Officer
BBBEE	Broad Based Black Economic Empowerment
BRP	Biometric Residence Permit
CFO	Chief Financial Officer
COE	Compensation of Employees
COIDA	Compensation for Occupational Injuries and Diseases Act
CPF	Community Police Forum
CPTR	Current Public Transport Records
CSF	Community Safety Forum
CSPS	Civilian Secretariat for Police Service
CPTED	Crime Prevention Through Environmental Design
DDM	District Development Model
DLTC	Driving License Testing Centre
DORA	Digital of Revenue Act
DMC	Department Management Committee
DPSA	Department of Public Services and Administration
DPWR	Department of Public Works and Roads
DVA	Domestic Violence Act
EPWP	Expanded Public Works Programme
EXCO	Executive Committee
HOD	Head of Department

HPM	Health and Productivity Management
ICT	Information Communication Technology
IPID	Independent Police Investigation Directorate
MCS	Modified Cash Standard
MTSF	Medium Term Strategic Framework
PABX	Private Automatic Branch Exchange
PCSBC	Public Service Coordinating Bargaining Council
PERSAL	Personal and Salary
PFMA	Public Finance Management Act, Act 1 of 1999
PIA	Provincial Internal Audit
PPR	Preferential Procurement Regulations
PRE	Provincial Regulatory Entity
PTP	Public Transport Plans
TAT	Transport Appeal Tribunal
SOC	Security Operations Centre
SANTACO	South African National Taxi Council
SOP	Standard Operating Procedure
SAPO	South African Post Office
SIU	Special investigation Unit
SHERQ	Safety Health Environment Risk and Quality
SAPS	South African Police Service
SETA's	Sector Education and Training Authorities
SMS	Senior Management Structure
RTMC	Road Traffic Management Corporation



TR	Treasury Regulations
MISS	Minimum Information Security Standards
MTEF	Medium Term Expenditure Framework
SMME	Small Medium and Micro Enterprises
SCM	Supply Chain Management
EU	European Union
SITA	State Information Technology Agency
SDIP	Service Delivery Improvement Plan
OOP	Office of Premier

### 3. FOREWORD BY THE MEC



Hon. Wessels Morweng  
**MEC**

In the year under review, the Department made significant strides towards the realization of the Medium Term Strategic Framework (MSTF) and 2023/2024 annual performance targets.

During the year under review, the Department managed to visit all the corners of the province interacting with the staff, commuter transport operators, taxi operators, police management in ensuring the annual targets are achieved.

The stakeholders, despite some challenges, had appreciated the work done by the department for the past 29 years of freedom and democracy. However, the stakeholders want the department to quicken the pace of the service delivery and to ensure that the footprint of the department are well felt by the communities across the entire spectrum of the North West Province.

In our quest of leaving no one behind, our key focus in the financial year under review has been driving mass job creation, accelerated service delivery and roll out of the infrastructural projects while continuing to create a safe and efficient public transport system.

In the past financial year, the department had filled all critical position of Head of Department and senior managers including the appointment Chief Director and Directors for the District Development Model. The filing of critical post had brought stability within the department.

The department had identified that there is a need to improve on the implementation of infrastructure projects which Public Works is an implementing agent in order to accelerate service delivery. In some instances, the department is unable to spend on infrastructural projects due to the delay from the Public Works.

The department had also implemented measures to improve its audit outcomes in order to realise its objective of obtaining clean audit opinion. There are internal control in place to address the prior year audit outcomes including the material irregularities as identified by the Office of the Auditor General.

The senior managers are expected to work closely and collectively with the Head of Department to ensure that material irregularities and fruitless and wasteful expenditures are avoided in order for the department to obtain clean audit.

Another area that as the department are serious on improving upon, is our traffic law enforcement as we want to ensure that there is zero tolerance in the province. The road accident fatalities need to be monitored.

The department remain committed to prudent financial management, accountability and good governance. We are confident that the 7<sup>th</sup> administration will achieve clean audit as a result of the internal control that are in place.



**Hon. Wessels Morweng**

**MEC of the Department of Community Safety and Transport Management**

**Date: 30.08.2024**

#### 4. REPORT OF THE ACCOUNTING OFFICER



Dr. Hans Kekana  
**Head of Department**

##### Overview of the financial results of the department:

##### Departmental receipts

Departmental receipts	2022/2023			2023/2024		
	Estimate	Actual Amount Collected	(Over)/Under Collection	Estimate	Actual Amount Collected	(Over)/Under Collection
	R'000	R'000	R'000	R'000	R'000	R'000
Tax Receipts	584 248	619 321	(35 073)	609 955	628 502	(18 547)
Motor vehicle licences	584 248	619 321	(35 073)	609 955	628 502	(18 547)
Sale of goods and services other than capital assets	375 274	319 356	55918	148 266	107 602	40 664
Transfers received						
Fines, penalties and forfeits	24 565	21 473	3 092	25 646	24 203	1 443
Interest, dividends and rent on land				0	1	-1
Sale of capital assets						
Financial transactions in assets and liabilities	0	1 178	(1 178)	0	2 535	-2 535
<b>Total</b>	<b>984 087</b>	<b>961 339</b>	<b>22 748</b>	<b>783 867</b>	<b>762 844</b>	<b>21 023</b>

Departmental collection as at end of March 2024 stands at 97% which represents an under collection of 3% against the expected target as per the appropriated budget.

**Tax receipts** collection on Motor Vehicle Licence fees performance is at 103%, representative of 3% above the target. This is as a result and fruits of concerted efforts of continuous engagements with all our Registering Authorities.

**Sale of goods and services** collected 73%, with an under collection of 27%. The department has not been able to meet the target due to the decentralisation of white fleet. Under collection is currently at R40 million.

**Fines, penalties and forfeits** traffic fines continue to underperform with the collection of R18 million as opposed to the target of R25 million, while R5.9 million was collected under penalties of motor

vehicle licences. The under collection has been minimised by the good performance of the penalties and arrears that came as a result of an awareness campaign instituted by the Transport Administration and Licencing sub-directorate during the Transport Month which continues to bring results. The revenue classification has under collected by 6% as at end of financial year.

### Programme Expenditure

Programme Name	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
<b>Administration</b>	342 203	341 538	665	391 129	386 255	4 874
<b>Provincial Secretariat for Police Services</b>	45 684	45 492	192	50 485	42 560	7 925
<b>Transport Operations</b>	1 543 475	1 541 592	1 883	1 632 973	1 463 258	169 715
<b>Transport Regulations</b>	831 356	823 335	8 021	647 424	585 839	61 585
<b>Total</b>	<b>2 762 718</b>	<b>2 751 957</b>	<b>10 761</b>	<b>2 722 011</b>	<b>2 477 912</b>	<b>244 099</b>

The overall Department expenditure is R2.4 million that translates to 91.0% of the adjusted appropriation of R2.7 million. This expenditure is below the target by 9%. Programme 01 spent 98.8% of the allocated budget, Programme 02 spent 84.3%; Programme 03 spent 89.6% and Programme 04 expenditure is 90.5%.

The under spending on Programme 01: Administration is 0.9% on both compensations of employees and goods and services. Programme 02: Provincial Secretariat for Police Services underspent by 66.3% under Households, the expenditure is because of payments made for leave gratuity for officials who exit the system through retirement or resignation. Programme 03: Transport Operations underspent by 77.5% under Building and other fixed structures. Programme 04: Transport Regulations under expenditure is mainly under capital assets: Machinery and equipment for procurement of government fleet and Building and other fixed structures.

### Programme 01: Administration

The programme has spent at 98.8% of the adjusted allocated budget with an under spending of 1.2% in the 2023/24 financial year, the expenditure is slightly lower by 1% as compared to the 99.8% spent in the preceding financial year (2022/23).

**Compensation of Employees:** The expenditure is at 99.1%, which is under the expected target of 100% by 0.9%. The underspending is mainly because of vacant and funded positions not yet filled.

The moratorium, which was effective from the 17th October 2023 slightly, delayed the appointment processes.

**Goods and services.** The expenditure incurred is at 99.1%, underspending with 0.9%. The cost drivers under this economic classification are Audit fees, Telephones, Operating Leases, Administrative Fees (commission for Licence Agency fees and bank charges), Property payments paid on monthly basis, included under goods and services are training development and Legal fees items, which contributed into the spending.

**Interest and rent on land:** Expenditure incurred is in relation to interest charged on overdue accounts e.g. Eskom and Telkom invoices.

**Departmental Agencies:** 100% expenditure was incurred for Skills Development Levy.

**Households** are at 69.5% spending and underspending by 30.5%. Expenditure is attributed to payments of leave gratuity towards officials who exit the system through retirement or resignation as well payments for injury on duty.

**Machinery and Equipment:** The item has spent R4.3 million, which translates to 81.3% mainly on kitchen appliances, laptops, desktops, office equipment and office furniture mainly for new appointed officials.

## **Programme 02: Provincial Secretariat for Police Services**

The overall expenditure for the programme is 84.3% with 15.7% under spending as at end 2023/24 financial year. The programme spending has decreased by 15.3% as compared with the previous financial year (2022/23) which was at 99.6%.

**Compensation of Employees:** The expenditure as at the end of the financial year is 83.7%, below the target by 16.3% due to vacant posts to be filled.

**Goods and services:** The expenditure incurred is 85.6%, under spending with 14.4%. The programme implemented the crime prevention awareness programmes in the 2023/24 financial year. Social Sector EPWP Incentive Grant expenditure incurred as compared d is at 100% for

community safety patrollers. The unspent funds for maintenance of CCTV cameras project attributed to the underspending on goods and services item.

**Households** are at 33.7% spending and underspending by 66.3%. Payments under this category relates to leave gratuity and paid through PERSAL system.

**Non- Profit Institutions:** The programme has incurred 95.2% expenditure towards the approved and appointed NPI's (40 Community Police Forums).

### **Programme 03: Transport Operations**

The spending is at 89.6% with 10.4% underspending in the 2023/24 financial year, the expenditure is relatively lower as compared to 99.9% spent in the preceding financial year 2022/23, and there is decrease in spending of 10.3%.

**Compensation of Employees:** The expenditure to date is 98.4%, which slightly under spent by 1.6% due to vacant and funded positions not yet filled.

**Goods and services:** the spending is at 98.2% and below target with 1.8%. Scholar Transport is the main cost drivers of the programme and has spent 100%. Accruals settled in the 2023/24 financial year also attributed to the spending. EPWP Road rangers is also a cost driver in this programme and had a significant budget amounting to R3.3 million.

**Public Corporations** overall expenditure to date on the item is 86.4%. 100% was paid for Commuter Bus Subsidies (Atamelang, Amarosa, Mvela and Phumatra). North West Transport Investments (NTI) was also paid under this item, an amount of R384 million was received from Provincial Treasury during Adjustment Budget Process as a bail out to the Entity. Expenditure incurred amounts to R238 million and the remaining budget as at end of financial year amounts to R146 million.

**Households'** expenditure is at 73.2% below the target by 26.8%. The expenditure incurred for payment of Households: Leave gratuity paid towards retired, resigned and deceased officials and runs on PERSAL.

**Machinery and equipment** indicate 4% expenditure. The delay is due to Service provider not being able to deliver before the end of financial year.

**Building and other fixed structures:** An amount of R3.9 million expenditures was recorded translating to 22.5%. One infrastructure project was planned for the financial year namely: Pilanesburg Airport Terminal Buildings, Renovation of the terminal building will commence once the staff have been relocated to temporary accommodation facilities. No expenditure was incurred for Ablution Facility at Mafikeng Airport, Pilanesburg Porta Cabins and Tower.

#### **Programme 04: Transport Regulations**

The programme has spent 90.5% of the allocated budget with 9.5% under spending. There is 8.5% decrease in expenditure as compared to the 99% spent the previous financial year.

**Compensation of Employees:** the economic classification has spent 99.9% of the adjusted budget and within the expected target of 100%.

**Goods and services:** the expenditure is at 73.9% and below the target by 26.1%. The main cost drivers are White Fleet Services, Travel and Subsistence, Law enforcement uniform as well as Systems information access software used for traffic fines data and for issuing abnormal vehicle permits. The payments for March 2024 invoices will be paid in the subsequent financial year (2024/25) as the invoices will be received in April 2024.

**Departmental agencies** spending is at 79.1%. Renewal of Compulsory Licence Disks under Operator licence and permits for Provincial White Fleet were paid.

**Households** are at 67.2%, R3.6 million was spent under Transport Regulations programme for leave gratuity.

**Machinery and Equipment** expenditure is 44.9%. Motor vehicles amounting to R11 million were paid. An amount of R10 million was committed towards procurement of motor vehicles for Law Enforcement and Government Fleet vehicles. A rollover of funds was requested for the vehicles, which were not delivered at the end of 2023/24 financial year.



**Building and other fixed structures** has recorded 10.3% of expenditure. Infrastructure projects planned for the financial year under this programme were: Mogwase Driving License Testing Centre (DLTC) and Construction of Zeerust Weighbridge. Renovation of Mogwase Driving License Testing Centre (DLTC) project is at an advance stage and spent R768 000 while Construction of Zeerust Weighbridge will commence upon the appointment of the contractor by DPWR. Lichtenburg Guard house and Carports received a rollover of R703 000 and expenditure of R376 000 was incurred.

**Virements** were processed from Programme 01: Administration (R5.4 million), Programme 03: Transport Operations (R48.2 million) and Programme 04: Transport Regulations R53.6 million to curb the overspending realised.

**Rollovers** were received for Provincial Treasury from the prior year unspent funds (2022/23) financial year for Transport Equipment: Government White Fleet vehicles (R2.7 million) and an amount of R2.4 million for Buildings and other fixed structures: Renovation of Mogwase Driving License Testing Centre R1.3 million), Lichtenburg Guard house and Carports (R703 000) and Pilanesburg Airport Phase 2 and Porta Cabins (R437 000).

The Department of Community Safety and Transport Management did not conclude any unsolicited bids for the year under review.

- SCM Checklist is in place and implemented to verify compliance with relevant laws and regulations.
- Centralization of Delivery of Goods is co-ordinated by SCM to ensure value for money.
- Irregular Expenditure committee has been established to interrogate irregular, fruitless and wasteful expenditure and to recommend to the Head of Department for further action if need arises.
- New SCM reforms (Promulgation of 2022 Preferential Procurement Regulations (PPR) which replaced 2017 PPR) have been effected incorporated in the policy review to ensure SCM complies with current Instruction Notes from National Treasury.

#### **The following challenges were experienced in SCM**

- Network disruption experienced affected logistical productions for SCM.
- Scholar contactors Central Supplier Database compliance matters affected capturing of purchase orders on time

- Network disruption prevented the use of verification scanners during the Physical Asset verification.

**Actions to resolve the above challenges:**

- A call was logged to the service provider of PABX system (Hytel) and Provincial Treasury to resolve network issues.
- Scholar contractors were informed and calls were logged with Provincial Finance System unit.
  - Manual verification of assets was used for conducting physical verification.

Gifts and Donations received in kind from non-related parties

- Not Applicable

Exemptions and deviations received from the National Treasury

- None

Events after the reporting date

- None

Other

- None

**Acknowledgement/s or Appreciation**

We are grateful to the departmental staff for the team work we demonstrated despite all challenges that impeded us from achieving all that we planned for. It had not been easy especially as we had cost containment measures to abide by.

We appreciate the support that we enjoyed from the Member of the Executive Committee (MEC) and his office, the Director General, and all other HOD's.

As the seventh administration will be taking over, we look forward with optimism, acknowledging factors that prevented us from achieving what we planned in the past. Knowing what needs to happen to achieve our objectives, will enable us to do more together.

We are also grateful of our external stakeholders who stood by us as we trundled upon and are counting on their continued support in the upcoming administration.

## **Conclusion**

Working together with our assigned Internal Audit team, we commit to team work towards a clean audit outcome.

Approval and sign off



**DR HANS KEKANA**

**Accounting Officer**

**Department of Community Safety and Transport Management**

**Date: 30.08.2024**

## 5. STATEMENT OF RESPONSIBILITY AND CONFIRMATION OF ACCURACY FOR THE ANNUAL REPORT

To the best of my knowledge and belief, I confirm the following:

All information and amounts disclosed throughout the annual report are consistent.

The annual report is complete, accurate and is free from any omissions.

The annual report has been prepared in accordance with the guidelines on the annual report as issued by National Treasury.

The Annual Financial Statements (Part F) have been prepared in accordance with the modified cash standard and the relevant frameworks and guidelines issued by the National Treasury.

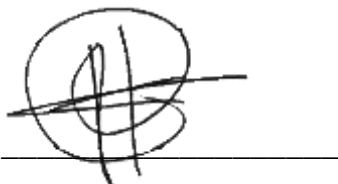
The Accounting Officer is responsible for the preparation of the annual financial statements and for the judgements made in this information.

The Accounting Officer is responsible for establishing and implementing a system of internal control that has been designed to provide reasonable assurance as to the integrity and reliability of the performance information, the human resources information and the annual financial statements.

The external auditors are engaged to express an independent opinion on the annual financial statements.

In my opinion, the annual report fairly reflects the operations, the performance information, the human resources information and the financial affairs of the department for the financial year ended 31 March 2024.

Yours faithfully



**DR HANS KEKANA**

**Accounting Officer**

**Department of Community Safety and Transport Management**

**Date: 30.08.2024**

## 6. STRATEGIC OVERVIEW

### a. Vision

Safe Communities and effective transport services

### b. Mission

We are committed to promote community and road safety, exercise civilian oversight of police and coordinate transport services through an integrated approach

### c. Values

- Integrity
- Innovation
- Motivated
- Accountability
- Client focused
- Committed
- Team work
- Communication
- Consultation

## 7. LEGISLATIVE AND OTHER MANDATES

The mandate of the Department of Community Safety and Transport Management is “*To promote community and road safety through community mobilisation, positively influencing road user behaviour through safety awareness and traffic law enforcement; oversight of the police and to coordinate public transport services.*”

### Constitutional Mandate

Constitutional Mandate	Description
<p>The Constitution of South Africa, 1996. Act No. 108 of 1996</p>	<p>To ensure that the Provincial governments are responsible for public transport and traffic management.</p> <p>Section 206(3), Schedule 4 and 5 of the Constitution legislative competency provides for the Provincial Government to do the following:</p> <ul style="list-style-type: none"> <li>• To monitor police conduct;</li> <li>• To oversee the effectiveness and efficiency of the police service regarding visible policing;</li> </ul>

Constitutional Mandate	Description
	<ul style="list-style-type: none"> <li>• To assess efficiency of visible policing;</li> <li>• To promote good relations between the police and the community;</li> <li>• To liaise with national structures on crime and policing;</li> <li>• To promote democratic accountability and transparency in the SAPS;</li> </ul>

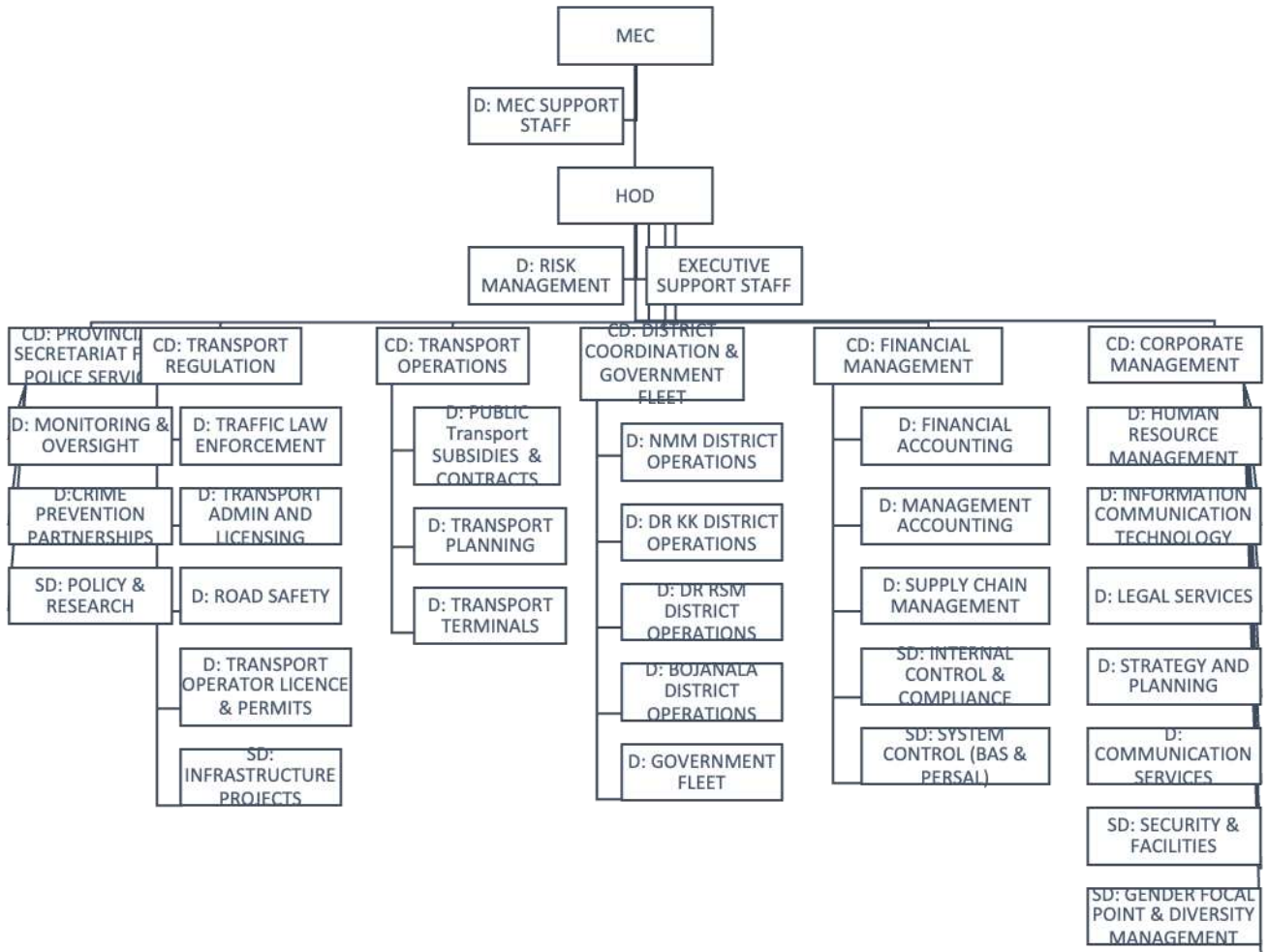
**Updates to relevant legislative and policy mandates**

- Declaration by the Presidency on Gender Based Violence on 28 March 2018
- E-Policing Policy
- National Airport Development Plan
- Integrated Crime and Violence Prevention Strategy 2022
- National Road Safety Strategy, 2016-2030
- Rural Safety Strategy of 2018/19
- The CPF (Community Police Forum) Policy of 2019
- The CSF (Community Safety Forum) Policy on establishment of CSFs
- The TRH 11 (Dimensional and mass limitations and other requirements for abnormal vehicles guidelines)
- White Paper on National Civil Aviation Policy, 2017
- White Paper on National Transport Policy, 2021
- White Paper on Policing (2016)
- White Paper on Safety and Security (2016)
- White Paper on the Rights of Persons with Disabilities approved by Cabinet on 9th December 2015

**Updates to institutional policies and strategies**

- i. Ministerial 6-point Plan on DVA
- ii. NCPS Pillars
- iii. Presidential Priorities
- iv. EXCO Makgotla Resolutions
- v. SOPA Priorities
- vi. Transport Appeal Tribunal Resolutions

## 8. ORGANISATIONAL STRUCTURE



## 9. ENTITIES REPORTING TO THE MEC

The table below indicates the entities that report to the MEC.

Name of Entity	Legislative Mandate	Financial Relationship	Nature of Operations
The North West Transport Investment	A 3D company registered under Companies Act as a Public Entity under the Department of Community Safety and Transport Management. It operates as a trading entity for the provincial Department of Transport responsible for public transport services.	Schedule 3 D public entity in terms of the PFMA, 1999 (Act No.1 of 1999)	<p>The Northwest Transport Investment Company (NTI), through its subsidiaries Northwest Star (SOC) (NWS) and Atteridgeville Bus Service (SOC) (ABS), has a critical strategic role to play in South Africa's economy through the provision of accessible and affordable cross provincial transport solutions in the North West and Gauteng provinces respectively.</p> <p>NTI is a critical entity of the State that drives economic growth at a national and provincial level through the provision of efficient and safe subsidised bus transport solutions to South African citizens that suffer from mobility related exclusions, owing to spatial displacement. NTI plays a strategic role in redressing the challenges of the past, through connecting commuters from Township areas, Informal Settlements and Hostel-based (TISH) communities with economic markets, social institutions, and the broader economy.</p>



# PART B: PERFORMANCE INFORMATION

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## **1. AUDITOR-GENERAL'S REPORT: PREDETERMINED OBJECTIVES**

The AGSA currently performs certain audit procedures on the performance information to provide reasonable assurance in the form of an audit conclusion. The audit conclusion on the performance against predetermined objectives is included in the report to management, with material findings being reported under the Predetermined Objectives heading in the Report on other legal and regulatory requirements section of the auditor's report.

Refer to page 173 of the Report of the Auditor-General, published as Part E: Financial Information.

## **2. OVERVIEW OF DEPARTMENTAL PERFORMANCE**

### **2.1 Service Delivery Environment**

#### **PROGRAMME 1: Corporate Services**

Corporate services provided strategic support in accordance with relevant legislations, policies and regulations. The following directorates: Human Resource Management, Communications, Information Communication Technology and Records Management, facilitating strategic planning and management of programme performance and special programmes. The events of the department have received proper coverage by national media/platforms. Legal Services provided legal advised and managed number of litigations against the department. It further drafted various contracts for the department.

The department has complied with various legislative issues, as espoused in various pieces of legislations such as PFMA and related regulations and policies. Quarterly reports have been submitted to the to the legislatures. The government priorities such as youth and women were implement through events in order to promote awareness and conscientize all the stakeholders about the importance of these priorities.

The approved organisational structure was implemented on the 01<sup>st</sup> April 2021. Significant gaps were identified on the approved Organisational Structure which necessitated the development of the Fit for purpose structure. The fit for purpose structure was developed and consulted with Office of Premier (OoP). The analysis feedback was provided by OoP and presented to Departmental Management Committee (DMC). It was evident from the analysis that the Department has to scale down on number of proposed positions in the structure taking into consideration the economic situation of the country and the need to reduce Public Service wage bill. During the second quarter

of the financial year the department has to finalize the inputs made by OoP and effect other necessary changes management deem fit for engagements with OoP and Provincial Treasury. These capacity challenges force the Department to operate with some posts additional to establishment (contract posts).

A resolution was taken by Provincial Executive Committee (EXCO) to decentralise Government Motor Fleet function to various Provincial departments. All affected employees under Government Motor Fleet Directorate (Logsheet) were consulted regarding implication of the resolution. Three (3) officials were transferred to Public Transport Directorate where there is pressure with capacity given the number of contracted service providers for scholar transport. The remaining staff members will be transferred to Facilities and Management Services by end of June 2024.

The Department has a high vacancy rate and was unable to fill vacant positions due to cost containment measures which were introduced effective from the 17 October 2023. Therefore, the turnaround time to fill vacant positions takes longer than expected. Necessary support on ICT matters was provided to the department, irrespective of challenges brought by load-shedding.

## **PROGRAMME 2: Provincial Secretariat for Police Services**

The Programme continued to mobilise communities and stakeholders in the fight against crime through engagements, dialogues and DDM collaborations. Monitoring and Oversight over the SAPS was done through implementation of the Census project in all the police stations across the province.

There was positive progress in relation to budget for Community mobilisation in fighting crime, coordination of stakeholders to achieve an integrated approach, sustained Monitoring and Oversight over the SAPS and all its units' providing services, improved governance of safety and security strategies and models across the province.

## **PROGRAMME 3: Transport Operations**

The department could not increase the coverage of commuter transport services in newly developed areas and extend to Dr Kenneth Kaunda district municipality, which is excluded in the current contracts. This is due to inadequate funding to match the demand for the service.

The key cost drivers that contributed to the increase in subsidy requirements during the introduction of the tender system were the following:

- Mandatory recapitalisation of the bus fleet;
- Passenger growth and demand; and
- The escalation factor in the contracts

Due to lack of additional funding, regulated competition has not been fully achieved and this has inadvertently derailed the transformation of the bus industry. The impact is evident in the poor state of the bus industry, unreliability of services, high customer dissatisfaction and lack of operational safety. Improvement of public transport through regulated competition (bus contracts) required that additional funds be allocated.

The impact of growth in some villages, townships and new settlements has an adverse effect on the appropriated budget as this is high and allocation has been increasing minimally. Thus, the efforts by the department to increase the provision of subsidised public transport cannot succeed unless the situation transformed.

The Department in partnership with various stakeholders has been able to reach out to all categories of road users through the implementation of the following Road Safety Programmes:

- Road Safety Education at schools
- Road Safety Awareness interventions which included pedestrian, Driver and Cyclist Safety , and
- Road Safety Community Engagement through the appointment of community members as volunteers to assist the Department creating road safety awareness within communities.

All these programmes were implemented with the intention of increasing the level of road safety awareness among all categories of road users (Drivers, Pedestrians, Passengers and Cyclists). Even though the Province recorded increased number of fatal crashes and fatalities during the year under review, the Sub Programme will continue to intensify its effort in educating communities on road safety matters.

Lack of proper roads infrastructure or poor maintenance thereof by both Local and Provincial Authorities contributed negatively to the operation of the scholar patrol programme. Faded road markings potholes and lack of proper signage prohibited the Department from smoothly implementing this programme. This had resulted into a significant decline in number of schools participating in this programme. In compliance with the National Scholar Patrol Manual and the

insurance policy, the Department had to deregister schools that are affected by poor infrastructure so as to allow the relevant authorities to attend to the challenge. The Department therefore plans to intensify the Child in Traffic presentation programme which will be implemented by conducting road safety presentations to the affected schools, appoint community members as volunteers to assist learners to safely cross the roads at the identified hotspots and continue to engage with relevant roads authorities including Local Municipalities on the improvement of roads infrastructure.

#### **PROGRAMME 4: Transport Regulations**

The labour/strike actions that occur from time to time at some of the municipal registering authorities and driving license testing centres, have prevented vehicle owners and motorists from renewing their vehicle and driving licenses including application of learners' license.

The instability in the taxi industry due to illegal operations and conflict with the bus operators regarding the transportation of passengers. Additionally, an increase in unregulated modes of transport namely door-to-door, e-hailing, Bolts and 4+1s. They contribute to taxi conflicts and fatalities in the industry.

The department has over the period delegated the responsibility of motor vehicle licence renewal services to the South African Post Office performed at the seventeen sites across the province. These sites are established to render services to lessen the burden on the motorists for traveling longer distances to their nearest licensing centres. The South African Post Office is currently administered by the Business Rescue Practitioner to determine the extent of damage caused from operational processes. During the 2023/24 financial year the operational challenges led to the closure of eleven of the seventeen sites resulting in the reduction of the provincial registering authorities which will again impact on the traveling of motorists to access the much needed services.

#### **2.2 Service Delivery Improvement Plan**

The department has completed a service delivery improvement plan. The tables below highlight the service delivery plan and the achievements to date.

##### *Main services and standards*

Main services	Beneficiaries	Current/actual standard of service	Desired standard of service	Actual achievement
Issuing of Learners and Drivers Licenses	Needy Communities	5 228 Learners Drivers Licenses & 3 135 Drivers	5 375 Learners Drivers Licenses & 4 150	3 267 Learners Drivers Licenses and

		Licenses		9 157 Drivers Licenses issued.(NB Renewals combined with new drivers licenses issued)
Provision of Learner Transport services to all Learners living in deep rural areas travelling more than 5km to school	Learners living in deep rural areas travelling more than 5km to school in need of transport	64 833 Learners provided with transport	60 000	57 907 Learners provided with transport

*Batho Pele arrangements with beneficiaries (Consultation access, etc.)*

Current/actual arrangements	Desired arrangements	Actual achievements
<b>Courtesy-</b> The department's aim is to serve its customers 100% with courtesy.	The department to maintain 100% in serving its customers with courtesy.	For 2023/24 the Department visited 23 (twenty-three) service points to workshop employees on Complaints and compliments management system and checked the status of the environment for employees and customers.
		The Department also workshopped 53 (fifty-three) employees on Batho Pele/Change Manage from the 27 <sup>th</sup> -29 <sup>th</sup> February 2024 and 06 <sup>th</sup> -08 <sup>th</sup> March 2024 for encouragement on "Putting People First".

<p><b>Consultation</b>-Have been done through completion of customer satisfaction survey forms where focus was on DLTCs/RAs and OLP offices</p>	<p>50% Customers to be consulted for service satisfaction through completion of Annexure G as outlined in the approved Complaints, compliments and suggestions policy.</p>	<p>Visited 23 (twenty-three) service points from the 05<sup>th</sup> - 27<sup>th</sup> July 2023, 02<sup>nd</sup> -31<sup>st</sup> August 2023 and 06<sup>th</sup> -07<sup>th</sup> September 2023 and work-shopped 559 (five hundred and fifty-nine) employees on complaints management for them to assist customers on completion of complaints forms.</p>
<p><b>361</b> (three hundred and sixty-one) Customers for DLTCs/RAs completed satisfaction survey forms and mostly indicated satisfaction in the service provided.</p>	<p>1080 Customers were targeted for 2023/24.</p>	<p>361 Customers were reached for 2023/24</p>
<p><b>Access</b>-Not all departmental service points are accessible to People with Disabilities. The department to ensure that 30% of its service points are accessible by People with Disabilities for 2023/25 as per approved SDIP. Elderly People and Pregnant women to also be given first priority during service provision</p>	<p>30% of the Departmental buildings to be accessible by People with Disabilities for 2023/25.</p> <p>50% of the departmental buildings to be accessible by Elderly People and Pregnant Women by 2023/25.</p>	<p>20% of the departmental buildings are accessible by People with Disabilities.</p> <p>30% of the departmental buildings are accessible by Elderly People and Pregnant Women.</p>

<p>Complaints and compliments within the Department have been on DLTCs/RAs and not all of them have been responding well.</p> <p>For 2023/24 the department focussed on reaching out to all service points for proper management of complaints.</p> <p>The SLA (Service Level Agreement) signed between the department by learner transport operators stipulate the process of redress eg. During breakdowns the service provider is obliged to provide an alternative transport to learners.</p>	<p>The department to focus on 40% of Complaints and compliments within the departmental service points as per approved SDIP2023/25.</p> <p>The department to ensure that service providers adhere to the stipulations as per signed SLA</p>	<p>20% of Complaints and compliments management within the department have been on service points for key activities identified in the approved SDIP2023/25.</p> <p>Complaints, compliments and suggestions management policy have been approved to focus on complaints for all service points within the department.</p> <p>Workshops on the same have been conducted from the 05<sup>th</sup> - 27<sup>th</sup> July 2023, 02<sup>nd</sup> -31<sup>st</sup> August 2023 and 06<sup>th</sup> -07<sup>th</sup> September 2023.</p> <p>Proper monitoring done daily by the relevant sub-directorate and during the re-opening of schools to ensure proper provision of transport to learners as per agreed contract signed.</p>
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*Service delivery information tool*

Current/actual information tools	Desired information tools	Actual achievements
<p><b>Information standards</b></p> <p>Operating hours</p> <p>50% of the departmental service points display operating hours of services on the departmental service charters.</p>	<p>Operating hours</p> <p>70% of our service points to display operating hours of services through mounting of service charters at different service points.</p>	<p>Operating hours</p> <p>50% of the departmental service points display operating hours of services on the departmental service charters.</p>



<p><b>Ease of access to information of services</b></p> <p>40% of the departmental offices have departmental Service Charters mounted which outlines the services offered by the department (service charters for the department, DLTCs, RAs and OLP(Operator License &amp; Permit) offices.</p>	<p>Ease of access to information of services</p> <p>60% Service Charters/standards for weighbridges, Airports and Traffic Stations to be developed and mounted for the cycle (2023/25)</p>	<p>Ease of access to information of services</p> <p>Held meetings with Managers for Weighbridges to check and finalize the developed service charters before printing on the 11<sup>th</sup> December 2023. Printing to unfold in the new financial year.</p>
<p><b>The extent to which information is updated</b></p> <p>40% of the departmental offices have Departmental Service Charters mounted which outlines the services offered by the department.</p>	<p>The extent to which information is updated</p> <p>60% Service Charters/standards for weighbridges, Airports and Traffic Stations to be developed and mounted for the cycle (2023/25)</p>	<p>The extent to which information is updated</p> <p>40% of the departmental offices have Departmental Service Charters mounted which outlines the services offered by the department.</p>

**Complaints mechanism**

Current/actual complaints mechanism	Desired complaints mechanism	Actual achievements
<p>20% of Complaints and compliments within the Department have been on DLTCs/RAs and not all of them have been responding well.</p>	<p>The department to focus on 40% of Complaints and compliments within the departmental service points as per approved SDIP2023/25.</p>	<p>20% of Complaints and compliments within the department have been on key activities identified in the approved SDIP and done through completion of customer satisfaction survey forms.</p>
<p>For 2023/24 the department focussed on reaching out to all service points for proper management of complaints.</p>	<p>100% acknowledgement rate of receipt of complaints to be done in 5 working days. 100% feedback on progress made after 45 working days on complex cases resolved or not resolved.</p>	<p>Complaints, compliments and suggestions policy have been approved and workshopped to 559 employees from 05<sup>th</sup> -27<sup>th</sup> July 2023, 02<sup>nd</sup> -31<sup>st</sup> August 2023 and 06<sup>th</sup> -07<sup>th</sup> September 2023.</p>

<p>Complaints, compliments and suggestions policy have been approved as guideline for centralisation of complaints management within the department.</p> <p>Process on how the complaints are to be handled outlined in the approved policy. e.g complaints to be acknowledged within 5 working days telephonically and complex complaints to be resolved within 45 working days.</p>		<p>Approval for appointment of Complaints committee received on the 21<sup>st</sup> June 2023. Members were issued with appointment letters on the 12<sup>th</sup> September 2023. Training of Complaints committee was conducted from the 14<sup>th</sup> -15<sup>th</sup> March 2024 for central management of complaints for all the departmental employees and customers to unfold.</p> <p>Schedule for actual visitation to service points and sittings of complaints committee to unfold from the first quarter of 2024/25.</p> <p>Submitted the approved quarterly report on complaints management to the Office of the Premier on the 10<sup>th</sup> November 2023.</p>
		<p>Submitted the approved quarterly report on complaints management to the Office of the Premier on the 10<sup>th</sup> November 2023.</p>

### 2.3 Organisational environment

The position of the Head of Department was filled on the 01 September 2023 and this will bring stability in the Institution which was operating with acting appointments for a prolonged period.

Department continues to have a high vacancy rate currently sitting at 22% and in terms of the strategy to reduce vacancy in the Public Service, the vacancy rate must be kept at 10% or less. There are however strategies implored to expedite filling of vacant positions within the stipulated timeframes, which include among others the speedy submission of requests for concurrence to office of the Premier, internal approval of panels, shortlisting and interview reports.

The Department managed to fill critical SMS positions at the District level for the smooth implementation of District Development Model (DDM); that is four District Directors and one Chief Director.

The challenge of shortage of office accommodation in the Province still prevails and the Department has engaged Department of Public Works as the Institution tasked with the responsibility of sourcing office accommodation for government Departments. Even with the current Office space there are challenges around noncompliance to Section 8 of the OHS Act, 1993. This also impacts negatively to service delivery as a result of closure of offices during water cuts etc, and this contributes to low staff morale.

The Department continues to be host Employer for both Student and Graduate Interns seeking experiential learning. The internship program is implemented annually and is yielding positive results as some of the Interns end up getting permanent employment in the Department and or in other Government Departments. This is equipping Interns with the relevant work exposure which enables them to be competitive in the labour market and acquire the necessary skills.

#### **2.4 Key policy developments and legislative changes**

- The Department is affected by the cost containment measures that has been put in place by the DPSA from 17 October 2023 in relation to recruitment processes.
- There was a reform in Preferential Procurement Regulations, changes on the 2017 Preferential Procurement Regulation hence establishment of 2022 Preferential Procurement Regulation which came into effect 16 January 2023. This new 2022 Preferential Procurement Regulation led to the amendment of the Departmental Supply Chain Management Policy and Preferential Procurement Policy.

### **3. ACHIEVEMENT OF INSTITUTIONAL IMPACTS AND OUTCOMES**

The Department received a qualified Audit opinion for the period 2019/20, 2020/21 and 2022/23. However, an unqualified Audit opinion for performance information for the period 2021/22 was achieved.

Furthermore, the following improvements were realised: There is a reduction on limitation of scope on goods and services. Irregular expenditure items reduced to only two areas amounting to R70 000 000. The Department also had four Material Irregularities raised by the AGSA in the previous audits. Two have been resolved and the Department is in good progress to resolve the remaining two. For the 2021-2022 period, the Department received condonement for irregular expenditure relating to commuter bus services amounting to R3,5 billion and for scholar transport services

amounting to R982 million. During the financial year of 2023-2024, five irregular expenditure cases amounting to 3.5 billion have been investigated and are awaiting condonement.

The Department has for the strategic planning period (2019-2024) implemented all its planned activities towards the achievement of the strategic goal of reducing fatal crashes by 5% each year within the Province. According to the Annual state of Road Safety Report published by the Road Traffic Management Corporation, the Province in 2019 registered a 9% decrease, a further 13% decrease in 2020, 16% increase in 2021 and 8.4% decrease in 2022. This indicates that the Department has on average succeeded in achieving its intended goal because only in 2021 an increase on fatal crashes was registered. The Department in partnership with relevant stakeholders will therefore continue to intensify its efforts in implementing all planned road safety activities and programmes across the Province

## 4. INSTITUTIONAL PROGRAMME PERFORMANCE INFORMATION

### 4.1 Programme 1: Administration

#### Programme Purpose

To provide the Department with the overall management and administrative support, in order to ensure that it delivers on its mandate in an integrated, efficient, effective and sustainable manner.

#### **SUB-PROGRAMMES RESPONSIBLE FOR PERFORMANCE DELIVERY**

Sub-Programmes	Sub-programme purpose
<b>1.1 Office of the MEC</b>	To provide political leadership and direction to the Department
<b>1.2 Office of the HOD</b>	To provide strategic leadership and direction to the Department
<b>1.3 Financial Management</b>	To ensure the implementation of sound Financial Management, Accounting, Supply Chain Management, and internal control systems and processes for the department in compliance with relevant legislative requirements
<b>1.4 Corporate Management</b>	To provide operational support in terms of Human Resource Management, Communications, Information Communication Technology and Records Management, facilitating strategic planning and management of programme performance and special programmes

<b>1.5 Legal</b>	To support the Department through provision of legal support to the Departmental strategic objectives
<b>1.6 Security</b>	To provide security services in accordance with MISS guidelines and other related policy prescripts and to render security service to the Department

**Outcomes, Outputs, Output Indicators, Targets and Actual Achievements**

The Department had four Material Irregularities raised by the AGSA in the previous audits. Two have been resolved and the Department is in good progress to resolve the remaining two. Five irregular expenditure cases amounting to R3.5 billion have been investigated and are awaiting condonement.

The Department has spent 22% on Women Owned Enterprises for all programmes at high level for a period between 01 April 2023 and 31 March 2024. Some companies that appears to be active on Central Supplier Database they would normally not respond to request for quotations (per designated group). Follow-ups were made to make service providers aware of the request.

**Table 2.4.4.1:**

*(To be used for a report against the originally tabled Annual Performance Plan until date of re-tabling (In the instance where a department has **re-tabled** an Annual Performance Plan in the financial year under review)*

Programme / Sub-programme:									
Outcome	Output	Output Indicator	Audited Actual Performance 2021/2022	Audited Actual Performance 2022/2023	Planned Annual Target 2023/2024	*Actual Achievement 2023/2024 until date of re-tabling	Deviation from planned target to Actual Achievement 2023/2024	Reasons for deviations	Reasons for revisions to the Outputs / Output indicators / Annual Targets
None	None	None	None	None	None	None	None	None	None

\*Actual achievement must be reported in relation to the performance information reflected in the originally tabled Annual Performance Plan until date of re-tabling (In the instance where a department has re-tabled an Annual Performance Plan in the financial year under review).

**Table 2.4.4.2:**

*To be used for a report against the originally tabled Annual Performance Plan (In the instance where a department **did not re-table** the Annual Performance Plan in the financial year under review) OR Report against the re-tabled Annual Performance Plan*

Programme / Sub-programme:								
Outcome	Output	Output Indicator	Audited Actual Performance 2021/2022	Audited Actual Performance 2022/2023	Planned Annual Target 2023/2024	**Actual Achievement 2023/2024	Deviation from planned target to Actual Achievement 2023/2024	Reasons for deviations
Compliance to legislative prescripts	Strengthened Internal control measures	Percentage of audit findings resolved	74%	84%	85%	86%	+1%	None
		Percentage of invoices paid within 30 days	New Indicator	New Indicator	100%	99%	-1%	Inadequate capacity and over reliance on manual processing of payments as a result supporting documents were not compliant, e.g. Incorrect kilometres & tariffs, original documents not attached and late submission of invoices after and early December system closure.
		Percentage of budget spent on enterprises owned by women	New Indicator	New Indicator	40%	22%	18%	The underachievement can primarily be attributed to the absence of an enabling policy framework until the introduction of the Preferential Procurement Regulations in 2022. Prior to this regulatory development, there was no standardized policy to guide and support preferential procurement practices across departments.

								Consequently, our department, faced challenges in effectively directing budget allocations toward women-owned enterprises. The introduction of these regulations now provides a structured approach, and the department is committed to developing and implementing a comprehensive preferential procurement policy to better meet our targets.
		Departmental Disaster Management plan developed	New Indicator	New Indicator	1	1	None	None

\*\*Actual achievement must be reported in relation to the performance information reflected in the originally tabled Annual Performance Plan (In the instance where a department did not re-table the Annual Performance Plan in the financial year under review) OR in relation to the performance information reflected in the re-tabled Annual Performance Plan.

**Linking performance with budgets**

**Sub-programme expenditure**

Administration	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Office of the MEC	17 445	17 445	0	19 515	19 075	440
Office of the HOD	3 230	3 197	33	4 813	4 178	635
Financial Management	175 122	174 629	493	192 502	189 914	2 588
Corporate Services	80 253	80 253	0	77 517	77 219	298
Legal	9 263	9 131	132	15 318	14 653	665
Security	56 890	56 883	7	81 464	81 216	248
<b>Total</b>	<b>342 203</b>	<b>341 538</b>	<b>665</b>	<b>391 129</b>	<b>386 255</b>	<b>4 874</b>

The programme has spent at 98.8% of the adjusted allocated budget with an under spending of 1.2% in the 2023/24 financial year, the expenditure is slightly lower by 1% as compared to the 99.8% spent in the preceding financial year (2022/23).

Financial Management  Economic Classification	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
<b>Current Payments</b>	170 108	170 045	63	186 965	186 578	1 387
<b>Transfers and Subsidies</b>	320	319	1	201	0	201
<b>Payment for Capital Assets</b>	4 470	4 041	429	5 336	4 336	1 000
<b>Payment for Financial Assets</b>	224	224	0	0	0	0
<b>Total</b>	<b>175 122</b>	<b>174 629</b>	<b>493</b>	<b>192 502</b>	<b>189 914</b>	<b>2 588</b>

The Sub-programme has spent at 98.7% of the adjusted allocated budget with an under spending of 1.3% in the 2023/24 financial year, the expenditure is slightly lower by 1% as compared to the 99.7% spent in the preceding financial year (2022/23). The cost drivers under this Sub-programme are Audit fees, Telephones, Operating Leases, Administrative Fees (commission for Licence Agency fees and bank charges).

Corporate Services  Economic Classification	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
<b>Current Payments</b>	76 228	76 228	0	74 449	74 336	113
<b>Transfers and Subsidies</b>	4 025	4 025	0	3 068	2 883	185
<b>Total</b>	<b>80 253</b>	<b>80 253</b>	<b>0</b>	<b>77 517</b>	<b>77 219</b>	<b>298</b>

The Sub-programme has spent at 99.6% of the adjusted allocated budget with an under spending of 0.4% in the 2023/24 financial year, the expenditure is slightly lower by 0.4% as compared to the 100% spent in the previous financial year (2022/23). The bulk funds are allocated towards training and development.



Legal  Economic Classification	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current Payments	9 163	9 066	97	15 318	14 653	665
Transfers and Subsidies	100	65	35	0	0	0
<b>Total</b>	<b>9 263</b>	<b>9 131</b>	<b>132</b>	<b>15 318</b>	<b>14 653</b>	<b>665</b>

The Sub-programme has spent at 95.7% of the adjusted allocated budget with an under spending of 4.3% in the 2023/24 financial year, the spending trend has declined by 3.2% as compared to the 98.6% spent in the preceding financial year (2022/23). The cost driver is funds mainly allocated towards legal fees.

Security  Economic Classification	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current Payments	56 879	56 877	2	81 365	81 118	247
Transfers and Subsidies	11	6	5	99	98	1
<b>Total</b>	<b>56 890</b>	<b>56 883</b>	<b>7</b>	<b>81 464</b>	<b>81 216</b>	<b>248</b>

The Sub-programme has spent at 99.7% of the adjusted allocated budget with an under spending of 0.3% in the 2023/24 financial year, the spending pattern is almost the same as compared to the 100% spent in the preceding financial year (2022/23). The cost driver is funds mainly allocated towards Property payments: security services.

**Strategy to overcome areas of under performance**

Procurement strategy based on designated groups preference awards. That strategy will encompass the methodology, monitoring and reporting tool.

Strengthening compliance check of documents at the receiving point before processing of payment.

Building of capacity at a central receiving point where payment and invoices are being submitted.

The Department will introduce an electronic payment system to deal with inconsistencies to ensure compliance before payment.

**Performance in relation to Standardised Outputs and Output Indicators for Sectors with Concurrent Functions**

None

## 4.2 Programme 2: Provincial Secretariat For Police Services

### **Purpose of Programme:**

To exercise oversight function with regard to South African Police Service in the Province, coordinate crime prevention initiatives and promote community police relations.

### **SUB-PROGRAMMES RESPONSIBLE FOR PERFORMANCE DELIVERY**

Sub-Programme	Sub-programme purpose
Policy and research	To conduct research that informs decision making on policing
Monitoring and Evaluation	To ensure SAPS provision of service is in line with statutory requirements
Safety Promotion	To ensure community participation in the fight against crime
Community Police Relations	

### **Outcomes, Outputs, Output Indicators, Targets and Actual Achievements**

The Programme implemented activities related to SAPS Monitoring and Oversight whereby assessments conducted at Police Stations through the Census Project. The focus was primarily on frontline service delivery to communities as well as SAPS compliance to the Domestic Violence Act (DVA), resourcing and infrastructure. A gradual improvement has been noted on administrative and operational compliance. However, minimal progress was noted on challenges which fall within the competency of Provincial and National levels relating to infrastructure and provision of resources to Police Stations.

The programme implemented a National Research project on the Effectiveness of Izimbizo as a mechanism to enhance Community-Police Relations and Service Delivery. A Provincial project which involved consultative processes with Stakeholders to solicit inputs for the development of a National Policing Policy (NPP) was successfully conducted. A Special Project on SAPS Fleet Management focusing on availability and management of vehicles at Police Station was implemented.

The Programme further received and investigated complaints raised by members of the public regarding services rendered by the SAPS. The complaints included poor investigation of cases, lack

of feedback to complainants by investigating officers. The Directorate also intervened in instances of breakdown in relations to restore trust and confidence in the SAPS by members of the public.

Unannounced visits were conducted at Police Stations to monitor frontline service delivery of the South African Police Service (SAPS) and to ensure that the Government's principles of Batho Pele are adhered to by the public service. The trends of complaints often received by the Department have shown that the services in some of the Police Stations are not satisfactory especially after hours or during the night and in most instances over the weekend.

The Programme implemented Court Watching Briefs Programme at magistrate courts. The project was aimed at enhancing professionalism of the SAPS and reducing the number of complaints emanating from police inefficiency and dissatisfied community members.

The Department facilitated engagement sessions between IPID and the SAPS to monitor implementation of IPID recommendations by the SAPS.

In response to the Integrated Crime & Violence Prevention Strategy and the National Development Plan Vision 2030, the Programme implemented activities as per the mandate to mobilise communities against crime. Partnerships were established with relevant stakeholders to ensure an integrated approach in the implementation process. The campaigns implemented addressed issues related to the prevention of Gender Based Violence against vulnerable groups, School safety programme to create a safer learning environment at identified schools, Crime Prevention through environmental design (CPTED), Voluntarism, Anti -Substance abuse campaign, Anti-Gangsterism and Rural Safety across the 4 districts.

The Programme further coordinated crime prevention Imbizos at identified areas for engagement of communities with the MEC regarding crime.

Community mobilization plays a key role in fighting crime in communities. The Programme provided support to community structures participating in community policing. Following are the structures targeted for support: CPFs, CSFs, Community Safety Patrollers and NPIs to ensure that the fight against crime is accelerated.

A total of 420 community safety patrollers were appointed for the period under review and all were inducted by the Department in partnership with SAPS and Department of Public Works & Infrastructure. Training was provided for 40 youths as part of the EPWP exit strategy in Mmakau and Rustenburg.

All CPFs were assessed on functionality and capacity building provided in partnership with the CSPS to ensure that CPFs are able to discharge their constitutional mandate and responsibilities. In realising the objective to establish CSFs, the Department continued with engagements with identified Municipalities. Council resolutions were received from Moses kotane, Naledi, Mahikeng, Lekwa Teemane, Greater Taung and Kgetleng Rivier Local Municipalities. Only Moses Kotane was launched and the rest will be launched in the new financial year.

The Programme ensured support to women, youth and people with disabilities through participation in the EPW programme, contributing to the pillar of Economic Power in National Strategic Plan on Gender Based Violence and Femicide. This was a contribution to job creation efforts and poverty alleviation in identified communities.

**Table 2.4.4.1:**

*(To be used for a report against the originally tabled Annual Performance Plan until date of re-tabling (In the instance where a department has **re-tabled** an Annual Performance Plan in the financial year under review)*

Programme / Sub-programme:									
Outcome	Output	Output Indicator	Audited Actual Performance 2021/2022	Audited Actual Performance 2022/2023	Planned Annual Target 2023/2024	*Actual Achievement 2023/2024 <u>until date of re-tabling</u>	Deviation from planned target to Actual Achievement 2023/2024	Reasons for deviations	Reasons for revisions to the Outputs / Output indicators / Annual Targets
None	None	None	None	None	None	None	None	None	None

\*Actual achievement must be reported in relation to the performance information reflected in the originally tabled Annual Performance Plan until date of re-tabling (In the instance where a department has re-tabled an Annual Performance Plan in the financial year under review).

**Table 2.4.4.2:**

*To be used for a report against the originally tabled Annual Performance Plan (In the instance where a department **did not re-table** the Annual Performance Plan in the financial year under review) OR Report against the re-tabled Annual Performance Plan*

Programme / Sub-programme:								
Outcome	Output	Output Indicator	Audited Actual Performance 2021/2022	Audited Actual Performance 2022/2023	Planned Annual Target 2023/2024	** Actual Achievement 2023/2024	Deviation from planned target to Actual Achievement 2023/2024	Reasons for deviations
Society that works together in respecting and abiding by the law	Crime prevention programmes at municipalities	Number of social crime prevention programmes implemented in municipalities	2	7	7	7	None	None
	Community structures supported	Number of community structures supported to participate in community policing	3	4	4	3	-1	Based on the number of business plans received from CPFS and the implication on allocated budget the Programme did not call for NPO business plans
Compliance to Legislative Prescripts	Police stations monitored	Number of police stations monitored for compliance to regulations	New Indicator	83	85	85	None	None
		Number of police stations monitored on compliance to implementation of Domestic Violence Act (98) SAPS	New Indicator	83	85	85	None	None

	Service delivery complaints against SAPS resolved	Percentage of new service delivery complaints against the SAPS resolved	60%	60%	60%	56%	4%	Vacant position at the Complaints Unit due to resignation of members has resulted in the Unit unable to finalise new complaints. However, the Department plans to fill the vacant posts
		Number of monitoring compliance forums held with IPID and the SAPS to monitor implementation of recommendations	12	12	12	12	None	None
	M&E special projects that are implemented	Number of M&E special projects implemented	New Indicator	1	1	1	None	None
	Research projects conducted	Number of research projects conducted	3	2	2	2	None	None

\*\*Actual achievement must be reported in relation to the performance information reflected in the originally tabled Annual Performance Plan (In the instance where a department did not re-table the Annual Performance Plan in the financial year under review) OR in relation to the performance information reflected in the re-tabled Annual Performance Plan.

**Linking performance with budgets**

**Sub-programme expenditure**

Provincial Secretariat for Police Services	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Programme Support	776	776	0	2 199	1 971	228
Policy and Research	1 509	1 508	1	3 428	1 746	1 682
Monitoring and Evaluation	15 074	14 957	117	15 207	14 944	263
Safety Promotion	25 221	25 148	73	23 856	18 177	5 679
Community Police Relations	3 104	3 103	1	5 795	5 722	73
<b>Total</b>	<b>45 684</b>	<b>45 492</b>	<b>192</b>	<b>50 485</b>	<b>42 560</b>	<b>7 925</b>

The Programme has spent 84,3% of the allocated budget in the 2023/24 financial year, with an underspending of 15,7% attributed to Compensation of Employees (COE) where vacancies were not filled and the CCTV cameras project not implemented. The programme is events driven and there has been a number of MEC Imbizos across the province, which contributed to a rise in goods and services budget, the overall expenditure under goods and services amount to R9.6 million. The expenditure incurred for the social sector EPWP Incentive Grant was at 100% as at end of the financial year

Monitoring and Oversight conducted at all 83 police stations where the Census was implemented and with regard to Safety Promotion, crime prevention programmes related to School safety, Crime Prevention through environmental design (CPTED), Voluntarism, Anti -Substance abuse campaign, Anti-Gangsterism and Rural Safety were implemented across the 4 districts. The programme further continued to provide support to community structures such as CPFs, CSFs and Community Patrollers.

Programme Support Economic Classification	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
<b>Current Payments</b>	776	776	0	2 199	1 971	228
<b>Total</b>	<b>776</b>	<b>776</b>	<b>0</b>	<b>2 199</b>	<b>1 971</b>	<b>228</b>

An expenditure of 89.6% was incurred during the 2023/24 financial year, the Sub-programme expenditure has decreased by 10.4% as compared to the preceding financial year which was 100%.

Policy and Research Economic Classification	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
<b>Current Payments</b>	1 509	1 508	1	3 428	1 746	1 682
<b>Total</b>	<b>1 509</b>	<b>1 508</b>	<b>1</b>	<b>3 428</b>	<b>1 746</b>	<b>1 682</b>

The Sub-programme has registered an expenditure of 50.9% in the 2023/24 financial year, with under spending of 49.1%, the spending level has significantly decreased as compared to the 100% spent in the preceding financial year (2022/23).

Monitoring and Evaluation Economic Classification	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
<b>Current Payments</b>	14 904	14 893	11	15 030	14 906	124
<b>Transfers and Subsidies</b>	170	64	106	177	38	139
<b>Total</b>	<b>15 074</b>	<b>14 957</b>	<b>117</b>	<b>15 207</b>	<b>14 944</b>	<b>263</b>

The Sub-programme has spent 98.3% of the adjusted budget allocation in the 2023/24 financial year, the spending pattern has relatively decreased by 0.9% as compared to the 99.2% expenditure incurred in the previous financial year (2022/23).

Safety Promotion Economic Classification	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
<b>Current Payments</b>	23 810	23 752	58	22 455	16 914	5 541
<b>Transfers and Subsidies</b>	1 411	1 396	15	1 401	1 263	138
<b>Total</b>	<b>25 221</b>	<b>25 148</b>	<b>73</b>	<b>23 856</b>	<b>18 177</b>	<b>5 679</b>



The Sub-programme has registered an expenditure of 76.2% in the 2023/24 financial year, with under spending of 23.8%, the spending level has significantly decreased as compared to the 99.7% spent in the preceding financial year (2022/23).

Community Police Relation Economic Classification	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current Payments	3 104	3 103	1	5 723	5 651	72
Transfers and Subsidies	0	0	0	72	71	1
<b>Total</b>	<b>3 104</b>	<b>3 103</b>	<b>1</b>	<b>5 795</b>	<b>5 722</b>	<b>73</b>

The Sub-programme has recorded an expenditure of 98.7% in the 2023/24 financial year, with under spending of 1.3%, the spending level has slightly decreased as compared to the 100% spent during the 2022/23 financial year.

**Strategy to overcome areas of under performance**

The Programme will ensure appointment of officials to fill vacant posts in the new financial year. Further, in supporting community structures, the Programme will improve by working within the allocated budget to selectively support a specific number of community structures that contributes to the fight against crime.

**Performance in relation to Standardised Outputs and Output Indicators for Sectors with Concurrent Functions**

None

### 4.3 Programme 3: Transport Operations

**Purpose of Programme:**

To plan and facilitate the provision of integrated transport services through co-ordination and corporation with national planning authorities, other departments, academic institutions and the private sector in order to enhance implementation of transport safety initiatives, accessibility and mobility of all communities.

Sub-Programme	Sub-programme purpose
<b>Public Transport Services</b>	<ul style="list-style-type: none"> <li>▶ The management of subsidised public transport contracts to provide mobility to commuters</li> </ul>
<b>Transport Safety and Compliance</b>	<ul style="list-style-type: none"> <li>▶ The provision of road safety education and awareness to the public including expenditure related to the communication and media releases, equipment and material as well as the liaison and coordination of provincial safety and compliance initiatives</li> </ul>
<b>Transport Planning and Policy Development</b>	<ul style="list-style-type: none"> <li>▶ Provides planning for all modes of transport including non-motorised transport, the movement of goods and passengers to integrate transport and spatial planning</li> <li>▶ Provides for the planning of integrated modal transport systems and coordination towards the formulation of provincial transport policies and statutory plans</li> </ul>
<b>Infrastructure Operations</b>	<ul style="list-style-type: none"> <li>▶ To manage inter modal transport terminals for both passenger and freight including the corridor developments</li> </ul>

**Outcomes, Outputs, Output Indicators, Targets and Actual Achievements**

The programme managed to reach its target in providing subsidised commuter service in the three district municipalities, Ngaka Modiri Molema, Dr Ruth Segomotsi Mompati and Bojanala Platinum. The service was rendered on seven hundred and eighty-seven (787) routes with 17 327 855 passengers transported.

In response to the demand for public transport and our endeavour to increase access to the service, the recent Integrated Transport Plans of the various municipalities indicate a need to expand the provision of subsidised public service in certain areas of the Province. Access to public transport, either through taxis or buses is widely spread, however there is a need to reduce the cost of

transport through introduction of a subsidised service to mitigate the socio-economic challenges faced by communities.

In Ngaka Modiri Molema and Dr Ruth Segomotsi Mompati, there is minimum number of villages that access the mainstream public transport service through the use of non-motorised transport mode. As a result the introduction of new public transport routes in the 2024/25 financial year, as identified by the Integrated Transport Plan and Commuter Route Designs will close the gap and respond to the needs of the community. Access to public transport is around 80% and 85% Province wide, with Bojanala Platinum District at 95%; Ngaka Modiri Molema 90%; Dr Kenneth Kaunda 90% and Dr Ruth Segomotsi Mompati at 70%. In Dr Kenneth Kaunda District, the bus service is limited whereby two private companies (Vaal Maseru and City-to-City) are operating in addition to the local service provided by taxis and the 4+1 taxi service. Thus, it is necessary to introduce a subsidised town-to-town commuter service amid the fact that private operators providing the service in order to respond to the needs of the community.

The programme continued to provide learner transport service to three hundred and fourteen (314) schools throughout the province, with 64450 learners benefiting from the service. The Department managed to finalise the tender for the appointment of new learner transport operators. The new contract was introduced in January 2024. Four hundred and forty six operators to provide service on 541 routes.

The programme is similarly mandated to implement the Rural Transport Strategy which aims to improve mobility and access in rural areas and also integrate different modes of transport. Through this intervention, one thousand one hundred (1100) bicycles were donated to learners in rural areas who walk more than two kilometres to school. The bicycles were distributed as follows:

<b>Name of school</b>	<b>Village</b>	<b>Beneficiaries</b>
1. Senwamatsana Primary School	Setlagole	64
2. Mosekaphofu Secondary School	Mosweu	98
3. Lekoloane Primary School	Mosweu	37
4. Boskuil Combined School	Boskuil	29
5. Modisadinku Primary School	Gemsbokvlakte	22
6. Ramokonyane Secondary School	Kopela	93

Name of school	Village	Beneficiaries
7. Jan Masibi Secondary School	Disaneng	74
8. Mmoledi Secondary School	Phitsane	73
9. Reitshokile Combined School	Piet Plesis	10
10. Rebone Sediba Intermediate S	Seoding	68
11. Chool		
12. Mokgareng Secondary School	Mokgareng	66
13. Monchusi Secondary School	Morokweng	87
14. Kitlanang Secondary School	Kgokgojane	36
15. Modise Kanono Secondary School	Kgokgole	34
16. Mahahakgethwa Primary School	Monethe	09
17. Madipelesa Primary School	Madipelesa	53
18. Marubising Secondary School	Cokonyane	107
19. Itsholetseng Secondary School	Madinonyane	17
20. Choseng Secondary School	Choseng	20
21. Loselong Primary School	Taung	103

The programme managed to convene quarterly meetings of the Provincial Transport Forum and the Freight Forum. The forums managed to address challenges to service delivery as tabled by municipalities and private sector, in particular the freight operators and farmers organisations. The development of Integrated Transport Plans for Ngaka Modiri Molema and Dr Ruth Segomotsi Mompoti district municipalities is progressing well. The Objective of the Integrated Transport Plans is to facilitate coordinated planning between infrastructure development, operations and regulations of all modes of transport. The process will also include the development of Local Integrated Transport Plans for each municipality which will be consolidated into a district plan.

The transport plans will comprise of Transport Register/Current Public Transport Records (CPTR) which consolidate public transport data for each are to determine the need for additional service,

Operating License Plan/Strategy (OLS) to guide municipalities and the Provincial Regulatory Entity in dealing with applications for new operating licenses, Rationalisation Plans (RatPlans) and Public Transport Plans (PTP) for integration of services and strategies to address challenges identified. Consultation process with relevant stakeholders has been concluded, Taxi Industry was consulted through meetings with Dr Ruth Segomotsi Momapati Taxi Council and Ngaka Modiri Molema Regional Taxi Council, including all taxi associations affiliating under the councils. The Provincial Regulatory Entity (PRE) was consulted, as the statutory body established through the National Land Transport Act (NLTA ACT 5 of 2009). Similarly, the two commuter operators contracted in the respective districts were also consulted.

The Draft Transport Information Register (Current Public Transport Records), Draft Operating Licence Plan/Strategy, Draft Public Transport Plan and Draft Local Integrated Transport Plans for all local municipalities have been submitted for consideration.

**Table 2.4.4.1:**

*(To be used for a report against the originally tabled Annual Performance Plan until date of re-tabling (In the instance where a department has **re-tabled** an Annual Performance Plan in the financial year under review)*

Programme / Sub-programme:									
Outcome	Output	Output Indicator	Audited Actual Performance 2021/2022	Audited Actual Performance 2022/2023	Planned Annual Target 2023/2024	*Actual Achievement 2023/2024 until date of re-tabling	Deviation from planned target to Actual Achievement 2023/2024	Reasons for deviations	Reasons for revisions to the Outputs / Output indicators / Annual Targets
None	None	None	None	None	None	None	None	None	None

\*Actual achievement must be reported in relation to the performance information reflected in the originally tabled Annual Performance Plan until date of re-tabling (In the instance where a department has re-tabled an Annual Performance Plan in the financial year under review).

**Table 2.4.4.2:**

*To be used for a report against the originally tabled Annual Performance Plan (In the instance where a department **did not re-table** the Annual Performance Plan in the financial year under review) OR Report against the re-tabled Annual Performance Plan*

Programme / Sub-programme:								
Outcome	Output	Output Indicator	Audited Actual Performance 2021/2022	Audited Actual Performance 2022/2023	Planned Annual Target 2023/2024	**Actual Achievement 2023/2024	Deviation from planned target to Actual Achievement 2023/2024	Reasons for deviations
Improved access to transport systems that enable socio-economic participation	Public transport routes subsidised	Number of routes subsidised	787	787	787	787	None	None
	Schools subsidised	Number of schools subsidised with learner transport	317	314	314	314	None	None
Society that works together in respecting and abiding by the law	Road safety awareness interventions	Number of road safety awareness interventions conducted	New Indicator	3	3	3	None	None
	Schools involved in road safety education	Number of schools involved in road safety education	New Indicator	190	323	323	None	None

\*\*Actual achievement must be reported in relation to the performance information reflected in the originally tabled Annual Performance Plan (In the instance where a department did not re-table the Annual Performance Plan in the financial year under review) OR in relation to the performance information reflected in the re-tabled Annual Performance Plan.

**Linking performance with budgets**

**Sub-programme expenditure**

Sub- Programme Name	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Programme Support	2 393	2 304	89	2 420	1 790	630
Public Transport Services	1 442 792	1 442 647	145	1 527 859	1 377 813	150 046
Transport Safety and Compliance	31 015	31 005	10	35 863	35 483	380
Transport Planning and Policy Development	3 634	3 578	56	7 513	6 686	827

Sub- Programme Name	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Infrastructure Operations	63 641	62 058	1 583	59 318	41 486	17 832
<b>Total</b>	<b>1 543 475</b>	<b>1 541 592</b>	<b>1 883</b>	<b>1 632 973</b>	<b>1 463 258</b>	<b>169 715</b>

The programme spent 89.6% of its allocated budget at the end of the 2023/24 financial year, with 10.4% underspending. The programme has spent 99.9% in the 2022/23 financial year, that is 10.3% higher than the current year.

The sub-programme Public Transport Services managed to provide subsidised commuter bus subsidies in Ngaka Modiri Molema, Bojanala Platinum and Dr Ruth Segomotsi Mompoti District Municipalities and has spent 100% of the total allocated budget. The sub-programme is also mandated to provide subsidised learner transport services for learners who travel more than 5km to school, with 100% expenditure of its allocated budget. The underspending in this sub-programme relates to Transfers and Subsidies: Public Corporations and Private Enterprises.

Transport Planning and Policy Development sub-programme initiated the development of Integrated Transport Plans for Dr Ruth Segomotsi Mompoti and Ngaka Modiri Molema District Municipalities. The initiative is aimed at assisting municipalities who lack capacity to undertake their mandate as required by the National Land Transport Act, 2009. The sub-programme has spent 89.0% of the total allocated budget.

The Sub Programme, Transport Safety and Compliance managed to utilise the allocated budget by reaching out to all categories of road users through the implementation of various Road Safety Programmes and Projects such as Road Safety Rangers, Scholar Patrol Ambassadors , Road Safety Schools Projects and awareness interventions which includes Pedestrian , Passenger, Driver and Cyclist Safety

Programme Support Economic Classification	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current Payments	2 393	2 304	89	2 420	1 790	630
<b>Total</b>	<b>2 393</b>	<b>2 304</b>	<b>89</b>	<b>2 420</b>	<b>1 790</b>	<b>630</b>

The Sub-programme has registered an expenditure of 74.0% in the 2023/24 financial year, with under spending of 26.0%, the spending level has significantly decreased as compared to the 96.3% spent in the preceding financial year (2022/23).

Public Transport Services  Economic Classification	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
<b>Current Payments</b>	474 987	474 892	95	371 743	368 110	3 633
<b>Transfers and Subsidies</b>	892 805	892 755	50	1 075 947	929 703	146 244
<b>Payment for Capital Assets</b>	0	0	0	169	0	169
<b>Payment for Financial Assets</b>	75 000	75 000	0	80 000	80 000	0
<b>Total</b>	<b>1 442 792</b>	<b>1 442 647</b>	<b>145</b>	<b>1 527 859</b>	<b>1 377 813</b>	<b>150 046</b>

An expenditure of 90.3% was incurred during the 2023/24 financial year with under spending of 9.7%. The spending level has significantly declined as compared to the 100% spent in the preceding financial year 2022/23. Scholar Transport and commuter bus subsidies are the main cost drivers in this sub-programme. North West transport Investment had a substantial amount of R384 million received from Provincial Treasury during the 2023/24 Adjustment budget process.

Transport Safety and Compliance  Economic Classification	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
<b>Current Payments</b>	31 015	31 005	10	35 863	35 483	380
<b>Total</b>	<b>31 015</b>	<b>31 005</b>	<b>10</b>	<b>35 863</b>	<b>35 483</b>	<b>380</b>



The Sub-programme has recorded an expenditure of 98.9% in the 2023/24 financial year, with under spending of 1.1%, the spending level has slightly decreased as compared to the 100% spent in the preceding financial year (2022/23).

Transport Planning and Policy Development	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
<b>Current Payments</b>	3 561	3 556	5	7 463	6 686	777
<b>Transfers and Subsidies</b>	73	22	51	50	0	50
<b>Total</b>	<b>3 634</b>	<b>3 578</b>	<b>56</b>	<b>7 513</b>	<b>6 686</b>	<b>827</b>

The Sub-programme has spent 89.0% of the adjusted budget allocation in the 2023/24 financial year, the spending pattern has relatively decreased by 9.5% as compared to the 98.5% expenditure incurred in the previous financial year (2022/23).

Infrastructure Operations	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
<b>Current Payments</b>	42 505	42 388	117	39 628	37 002	2 626
<b>Transfers and Subsidies</b>	249	246	3	537	476	61
<b>Payment for Capital Assets</b>	20 887	19 424	1 463	19 153	4 008	15 145
<b>Total</b>	<b>63 641</b>	<b>62 058</b>	<b>1 583</b>	<b>59 318</b>	<b>41 486</b>	<b>17 832</b>

The Sub-programme has registered an expenditure of 69.9% in the 2023/24 financial year, with under spending of 30.1%, the spending level has substantially decreased as compared to the 97.5% spent in the preceding financial year (2022/23). Infrastructure projects unspent funds contributed to the underspending.

**Strategy to overcome areas of under performance**

Not applicable

**Performance in relation to Standardised Outputs and Output Indicators for Sectors with Concurrent Functions**

None

#### 4.4 Programme 4: Transport Regulation

##### Purpose of Programme:

To ensure the provision of a safe transport environment through the regulation of public transport operations, road traffic law enforcement and the registration and licensing of vehicles and drivers.

Sub-Programme	Sub-programme Purpose
Transport Administration and Licensing	<ul style="list-style-type: none"> <li>To monitor and control the registration and licensing of all motor vehicles and to render services regarding the administration of applications in terms of the National Road Traffic Act, (Act 93 of 1996)</li> <li>Implementation of laws and regulation relating to vehicle registration and licensing, vehicle fitness testing and driver fitness testing</li> </ul>
Operator License and Permits	<ul style="list-style-type: none"> <li>Management and regulation of the Public Transport Operating Licenses and Permits, in accordance with the existing legislations and regulations that govern the public transport</li> </ul>
Law Enforcement	<ul style="list-style-type: none"> <li>To maintain law and order for all modes of transport by providing quality traffic policing (law enforcement) services as stipulated by relevant legislation. This also includes overloading control along the road network. The management, approval and control of registering of transport operators and the issuing of all licences and permits required in terms of legislation</li> </ul>

#### **Outcomes, Outputs, Output Indicators, Targets and Actual Achievements**

Since the inception of the strategic plan term (2020), the Department on a year to year basis managed to reduce fatal crashes by 13% in 2020, and 5.3% in 2022 but registered an increase of 6% 2021.

##### **Table 2.4.4.1:**

*(To be used for a report against the originally tabled Annual Performance Plan until date of re-tabling (In the instance where a department has **re-tabled** an Annual Performance Plan in the financial year under review)*

Programme / Sub-programme:									
Outcome	Output	Output Indicator	Audited Actual Performance 2021/2022	Audited Actual Performance 2022/2023	Planned Annual Target 2023/2024	*Actual Achievement 2023/2024 until date of re-tabling	Deviation from planned target to Actual Achievement 2023/2024	Reasons for deviations	Reasons for revisions to the Outputs / Output indicators / Annual Targets
None	None	None	None	None	None	None	None	None	None

\*Actual achievement must be reported in relation to the performance information reflected in the originally tabled Annual Performance Plan until date of re-tabling (In the instance where a department has re-tabled an Annual Performance Plan in the financial year under review).

**Table 2.4.4.2:**

*To be used for a report against the originally tabled Annual Performance Plan (In the instance where a department **did not re-table** the Annual Performance Plan in the financial year under review) OR Report against the re-tabled Annual Performance Plan*

Programme / Sub-programme:								
Outcome	Output	Output Indicator	Audited Actual Performance 2021/2022	Audited Actual Performance 2022/2023	Planned Annual Target 2023/2024	**Actual Achievement 2023/2024	Deviation from planned target to Actual Achievement 2023/2024	Reasons for deviations
Society that works together in respecting and abiding by the law	Compliance Inspections	Number of compliance inspections conducted	New Indicator	122	113 (57 RA & 56 DLTC and VTS)	100 (44 RA & 56 DLTC and VTS)	13 (RA)	Large number of closure of SAPO (South African Post Office) sites in 3rd quarter, which is also affecting 4th quarter output
	Provincial Regulating Entity (PRE) hearings	Number of Provincial Regulating Entity (PRE) hearings conducted	New Indicator	47	48	48	None	None
	Speed operations	Number of speed operations conducted	New Indicator	12 477	11 793	12 895	+1 102	An over achievement of 1102 was registered. More speed relay operations were conducted to prevent fatalities as departmental statistics prove an increase in fatalities which could be linked to over speeding.
	Vehicles weighed	Number of vehicles weighed	New Indicator	228 585	251 800	282 173	+30 373	An overachievement of +30 373 was as a result of weigh in motion sensors not working at two weighbridges which is Potchefstroom and Lichtenburg. Due to some of these WIM's not functioning and to avoid overloaded

Programme / Sub-programme:								
Outcome	Output	Output Indicator	Audited Actual Performance 2021/2022	Audited Actual Performance 2022/2023	Planned Annual Target 2023/2024	**Actual Achievement 2023/2024	Deviation from planned target to Actual Achievement 2023/2024	Reasons for deviations
								vehicles passing, traffic officers had to stop all heavy motor vehicles and direct them to the static scale to be weighed. The Weigh In Motion (WIM's) sensors at the weighbridges are used to screen all vehicles and direct possible overloaded vehicles to the scale to be physically weighed and prosecuted and allow under loaded / empty vehicles to pass.
	Drunken driving operations	Number of drunken driving operations conducted	New Indicator	1 080	1 165	1 210	+45	An over achievement of +45 was as a result of redirection of resources to deal with high incidents of crashes and fatalities.
	Vehicles stopped and checked	Number of vehicles stopped and checked	New Indicator	1 276 290	1 198 186	1 334 210	+136 024	An over achievement of +136 024 was as a result of the department deploying traffic officers to conduct more stop and checks and visible policing to respond to high crashes and fatalities.
	Pedestrian operations	Number of pedestrian operations conducted	New Indicator	323	292	306	+14	An over achievement of 14 operations was as a result of newly identified hotspots, as previously indicated during

Programme / Sub-programme:								
Outcome	Output	Output Indicator	Audited Actual Performance 2021/2022	Audited Actual Performance 2022/2023	Planned Annual Target 2023/2024	**Actual Achievement 2023/2024	Deviation from planned target to Actual Achievement 2023/2024	Reasons for deviations
								the financial year to ensure safety of pedestrians on the road network.

\*\*Actual achievement must be reported in relation to the performance information reflected in the originally tabled Annual Performance Plan (In the instance where a department did not re-table the Annual Performance Plan in the financial year under review) OR in relation to the performance information reflected in the re-tabled Annual Performance Plan.

**Note:** The sub-programme Operator Licence and Permits was reported under Programme 4 due to the budget being allocated under Transport Regulation.

### Linking performance with budgets

#### Sub-programme expenditure

Transport Regulations	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Programme Support	2 018	2 018	0	2 060	1 915	145
Operator's License and Permits	391 088	388 160	2 928	169 564	130 595	38 969
Law Enforcement	413 381	408 288	5 093	439 844	419 203	20 641
Transport Administration and Licensing	24 869	24 869	0	35 956	34 126	1 830
<b>Total</b>	<b>831 356</b>	<b>823 335</b>	<b>8 021</b>	<b>647 424</b>	<b>585 836</b>	<b>61 585</b>

The programme has spent 90.5% of the allocated adjustment budget with 9.5% under spending, there is 8.5% decrease in the expenditure as compared to the 99% spent in the preceding financial year. The main cost drivers are White Fleet Services, Travel and Subsistence, Law enforcement Systems information access software used for traffic fines data and for issuing abnormal vehicle permits. The under-performance on compliance inspections is due to a large number of closure of SAPO (South African Post Office) sites in 3rd quarter, which is also affected the spending in the 4th quarter output in relation to the Face Value forms.

Further, Infrastructure projects planned for the current financial year (2023/24) under this programme were: Mogwase Driving License Testing Centre (DLTC) and Construction of Zeerust Weighbridge. Renovation of Mogwase Driving License Testing Centre (DLTC) project is at an

advance stage and spent R768 000 while Construction of Zeerust Weighbridge will commence upon the appointment of the contractor by DPWR. Lichtenburg Guard house and Carports received a rollover of R703 000 from the preceding financial year 2022/23.

Programme Support Economic Classification	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current Payments	2 018	2 018	0	2 060	1 915	145
<b>Total</b>	<b>2 018</b>	<b>2 018</b>	<b>0</b>	<b>2 060</b>	<b>1 915</b>	<b>145</b>

The Sub-programme has spent 93.0% of the adjusted budget allocation in the 2023/24 financial year; the spending pattern has relatively decreased by 7% as compared to the 100% expenditure incurred in the previous financial year (2022/23).

Operator's License and Permits Economic Classification	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current Payments	373 572	373 487	85	148 397	118 584	29 813
Transfers and Subsidies	3 603	3 602	1	5 373	4 806	567
Payment for Capital Assets	13 913	11 071	2 842	15 794	7 205	8 589
<b>Total</b>	<b>391 088</b>	<b>388 160</b>	<b>2 928</b>	<b>169 564</b>	<b>130 595</b>	<b>38 969</b>

The Sub-programme has registered an expenditure of 77% in the 2023/24 financial year, with under spending of 23.0%, the level of spending has declined as compared to the 99% spent in the preceding financial year (2022/23).

Law Enforcement Economic Classification	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current Payments	395 766	394 868	898	411 967	409 817	2 150
Transfers and Subsidies	3 356	3 338	18	4 337	2 751	1 586
Payment for Capital Assets	14 259	10 082	4 177	23 540	6 635	16 905
<b>Total</b>	<b>413 381</b>	<b>408 288</b>	<b>5 093</b>	<b>439 844</b>	<b>419 203</b>	<b>20 641</b>

The Sub-programme has spent 95.3% of the adjusted budget allocation in the 2023/24 financial year; the spending pattern has relatively decreased by 3.5% as compared to the 98.8% expenditure incurred in the previous financial year (2022/23).

Transport Administration and Licensing Economic Classification	2022/2023			2023/2024		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
<b>Current Payments</b>	24 563	24 563	0	35 586	33 933	1 650
<b>Transfers and Subsidies</b>	306	306	0	373	193	180
<b>Total</b>	<b>24 869</b>	<b>24 869</b>	<b>0</b>	<b>35 956</b>	<b>34 126</b>	<b>1 830</b>

The Sub-programme has recorded an expenditure of 94.9% in the 2023/24 financial year, with under spending of 5.1%; the spending level has slightly declined as compared to the 100% spent in the preceding financial year (2022/23).

**Strategy to overcome areas of under performance**

Department implemented some incentive package deals during March 2020 for the motorists and vehicle owners with outstanding motor vehicles licence tax, this in the effort to maximise revenue collection through the collection of long outstanding licence fees.

As part of the service delivery improvement and ensuring availability of licensing services to the motorists at all times, the Department together with the Road Traffic Management Corporation, facilitated the deployment of NaTIS equipment at the eleven (11) new identified South African Post Office sites for motor vehicle licence renewals only. The department will have engagements with SAPO to discuss the future of inactive sites.

**Performance in relation to Standardised Outputs and Output Indicators for Sectors with Concurrent Functions**

None

## 5. TRANSFER PAYMENTS

### 5.1. Transfer payments to public entities

Name of Public Entity	Key Outputs of the public entity	Amount transferred to the public entity	Amount spent by the public entity	Achievements of the public entity
<b>NORTH WEST TRANSPORT INVESTMENTS</b>	<ul style="list-style-type: none"> <li>Improved availability of documents to support financial and performance information management</li> <li>Effective internal control systems</li> <li>Improved revenue generation</li> </ul>	238 009 848	238 009 848	<ul style="list-style-type: none"> <li>Performance reports compiled and submitted to the department</li> <li>Not achieved</li> <li>Not achieved</li> </ul>

Northwest Transport Investment (NTI) Limited (SOC) has two subsidiaries, Northwest Star and Atteridgeville, which focuses on contracted commuter services. The company is contracted by the Gauteng Department of Roads and Transport and during the period under review it managed to negotiate a new seven-year contract which will enable it to continue with the service and turnaround its operations.

In 2022/23 the entity was placed under business rescue due to financial strain. The Provincial Government has partnered with Gauteng Department of Roads and Transport to monitor the entity and work on a turnaround strategy to sustain it beyond the business rescue process.

### 5.2. Transfer payments to all organisations other than public entities

The Department as part of mobilising communities against crime, had funded a total of 50 Non Profit Institutions to implement social crime prevention programmes in communities that are highly affected by crime. The table below reflects the transfer payments made for the period 1 April 2023 to 31 March 2024



Name of transferee	Type of organisation	Purpose for which the funds were used	Did the dept. comply with s 38 (1) (j) of the PFMA	Amount transferred (R'000)	Amount spent by the entity	Reasons for the funds unspent by the entity
<b>Piet Plessis CPF</b>	Community Police Forum	Stock Theft Campaign	Yes	R15 900,00	R8 796,60	Remaining to cover bank charges and stock theft and GBV campaigns at Mosita farm
<b>Lehurutshe</b>	Community Police Forum	Campaigns  Gender based violence & Femicide Awareness Campaign  Anti Stock theft Awareness Campaign	Yes	R35 550.00	R30 390.00	The remaining money will be used during School Safety Awareness campaigns and R2 000 will remain for bank charges
<b>Motswedi</b>	Community Police Forum	Sports Against Crime  Anti-Stock theft Awareness Campaign	Yes	R29 550.00	R27 169.83	The remaining amount will be used for bank charges
<b>Zeerust</b>	Community Police Forum	Business Burglaries Door to door Awareness Campaigns  Gender based violence & Femicide Awareness Campaign	Yes	R25 200.00	R18 820.00	The remaining money will be used during School Safety Awareness campaigns and R2 000 will remain for bank charges
<b>Groot Marico</b>	Community Police Forum	Gender based violence & Femicide Awareness Campaign	Yes	R25 550.00	R17 415.00	The remaining money will be used during School Safety

Name of transferee	Type of organisation	Purpose for which the funds were used	Did the dept. comply with s 38 (1) (j) of the PFMA	Amount transferred (R'000)	Amount spent by the entity	Reasons for the funds unspent by the entity
						Awareness campaigns and R2 000 will remain for bank charges
<b>Nietverdiend</b>	Community Police Forum	Anti-Stock theft Awareness Campaign	Yes	R22 300.00	R20 900.87	the remaining amount will be used for bank charges
<b>Coligny</b>	Community Police Forum	Gender Based Violence & Femicide Awareness Campaign	Yes	R23 550.00	R 00.00	The Chairperson Mr. Njoro has stolen the project money without permission of the committee.  A case of theft was opened as per CAS 64/11/2023
<b>Biesiesvlei</b>	Community Police Forum	Assault GBH & Residential Burglaries Awareness Campaign  16 Days of Activism for no Violence Against Women and Children	Yes	23 700.00	21 639.40	The remaining amount will be used for bank charges
<b>Setlagole</b>	Community Police Forum	16 Days of Activism for no Violence Against Women and Children  Sports Against Crime	Yes	R32 000.00	27 817.68	The remaining amount will be used for bank charges

Name of transferee	Type of organisation	Purpose for which the funds were used	Did the dept. comply with s 38 (1) (j) of the PFMA	Amount transferred (R'000)	Amount spent by the entity	Reasons for the funds unspent by the entity
<b>Madibogo</b>	Community Police Forum	Anti-Stock theft Awareness Campaign	Yes	R22 300.00	R19 250.00	The remaining amount will be used for bank charges
<b>Madikwe</b>	Community Police Forum	GBV Awareness campaign	Yes	R29 550.00	R21 030.00	The remaining is for bank charges as well as GBV campaigns at another village.
<b>Mogwase</b>	Community Police Forum	GBV Awareness campaign	Yes	R20 800.00	R14 463.98	The remaining is for bank charges
<b>Phokeng</b>	Community Police Forum	Stock Theft Awareness campaign addressing murder and assault	Yes	R27 950.00	R20 414.72	The remaining is for bank charges
<b>Tlhabane</b>	Community Police Forum	Awareness campaign addressing contact crimes	Yes	R21 300.00	R13018.34	The remaining is for bank charges and Door to Door campaigns on GBV
<b>Boitekong</b>	Community Police Forum	Robbery awareness campaign Murder awareness campaign at seraleng	Yes	R24 200.00	R21 502.40	The remaining is for bank charges
<b>Lethabong</b>	Community Police Forum	Stock Theft campaign GBV campaign	Yes	R24 050.00	R22 092.78	The remaining is for bank charges
<b>Mmakau</b>	Community Police Forum	Colour walk against Gender Based Violence and assaults awareness campaign	Yes	R22 300.00	R19 287.94	Funds spent, the remaining will be for bank charges
<b>Bedwang</b>	Community	Senkutswe	Yes	R34 450.00	R32 356.26	Funds spent,

Name of transferee	Type of organisation	Purpose for which the funds were used	Did the dept. comply with s 38 (1) (j) of the PFMA	Amount transferred (R'000)	Amount spent by the entity	Reasons for the funds unspent by the entity
	Police Forum	stock theft awareness campaign				the remaining will be for bank charges
<b>Bethanie</b>	Community Police Forum	Mosadi gana ka wena awareness campaign	Yes	R33 700.00	R26 322.25	The remaining funds will be utilised for Door to Door Tlhasela tsotsi awareness campaign at Modikoe village
<b>Bojanala 1 – District CP Board</b>	Community Police Forum	Community safety patroller's month campaign and Sethunya mathata campaign	Yes	R34 900.00	R32 877.22	Funds spent, the remaining will be utilised for bank charges
<b>Mothotlung</b>	Community Police Forum	Crime against women and children awareness campaign	Yes	R31 200.00	14 992.84	The remaining will be utilised for street dialogue drug related campaign and promotional material
<b>Hebron</b>	Community Police Forum	Stakeholder All Crimes Outreach Campaign	Yes	R30 450.00	R20 483,94	Funds spent, the remaining will be utilised on the planned activities street dialogue campaign around April
<b>Makapanstad</b>	Community Police Forum	Neighbourhood watch "Ntlhokomele ke go tlhokomele" campaign	Yes	R25 800.00	R16 759.53	The remaining funds will be utilised for de-bushing activity
<b>Jericho</b>	Community Police Forum	Jinda drugs awareness campaign	Yes	R19 900.00	R11 359.09	the remaining will be for bank charges and 1 activity to be decided in the new cycle

Name of transferee	Type of organisation	Purpose for which the funds were used	Did the dept. comply with s 38 (1) (j) of the PFMA	Amount transferred (R'000)	Amount spent by the entity	Reasons for the funds unspent by the entity
<b>Mooinooi</b>	Community Police Forum	Know your neighbour awareness campaign	Yes	R24 000.00	R21 637.13	Funds spent, the remaining will be for bank charges
<b>Klipgat</b>	Community Police Forum	Gender Based Violence And Sports Against Crime Burglary & Theft Awareness Campaign	Yes	R30 800.00	R21 685.43	The remaining funds will be utilised on the Anti- drug abuse campaign
<b>Bloemhof CPF</b>	Community Police Forum	Crime Awareness addressing public violence and Domestic Violence	Yes	R 20,800.00	R16,648.53	the remaining will be for bank charges and 1 activity to be decided in the new cycle
<b>Schweizer-Reneke CPF</b>	Community Police Forum	Awareness Campaign on GBVF	Yes	R 17,900.00	R 13,147.10	the remaining will be for bank charges and 1 activity to be decided in the new cycle
<b>Ipelegeng CPF</b>	Community Police Forum	Drug and Substance Abuse Awareness Campaign on GBVF	Yes	R 30,800.00	R17,625.01	the remaining will be for bank charges and 1 activity to be decided in the new cycle.
<b>Kgomotso CPF</b>	Community Police Forum	Sports Against Crime addressing drug and substance abuse that leads to assaults, rape and burglaries.	Yes	R 22,800.00	R22,531.94	None
<b>Taug CPF</b>	Community Police Forum	GBV and stock theft awareness campaigns	Yes	R 16,400.00	R 8,314.27	Shortage of resources at the station - transport the remaining will be for bank charges and 1 activity to be decided in the new cycle
<b>Delareyville</b>	Community	GBV&F Awareness	Yes	R33 950.00	R31 195.00	the remaining will be for

Name of transferee	Type of organisation	Purpose for which the funds were used	Did the dept. comply with s 38 (1) (j) of the PFMA	Amount transferred (R'000)	Amount spent by the entity	Reasons for the funds unspent by the entity
	Police Forum	Campaign				bank charges
<b>Mareetsane</b>	Community Police Forum	Stock theft awareness campaign  GBV&F Awareness Campaign	Yes	R29 300.00	R28 000.00	the remaining will be for bank charges
<b>Mooifontein</b>	Community Police Forum	Stock theft awareness campaign	Yes	R17 300.00	R14 969.77	the remaining will be for bank charges
<b>Mmabatho</b>	Community Police Forum	GBV&F Awareness Campaign  Theft General Campaign	Yes	R20 999.92	R18 493.27	the remaining will be for bank charges
<b>Mafikeng</b>	Community Police Forum	3 GBV&F Awareness Campaign in different areas	Yes	R24 300.00	R5644.84	Still to pay the service provider R3500.00
<b>Lichtenburg</b>	Community Police Forum	Stock theft awareness campaign  Theft General Campaign	Yes	R21 500.00	R17 914.50	the remaining will be for bank charges
<b>Itsoseng</b>	Community Police Forum	Theft General Campaign  GBV&F Awareness Campaign	Yes	R29 200.00	R28 438.65	the remaining will be for bank charges
<b>Klerksdorp</b>	Community Police Forum	Crime Prevention Awareness Campaign ' O Kae Molao'	Yes	R21 100	R21 668	N/A
<b>Stilfontein</b>	Community Police Forum	-Anti-Drug and Substance Abuse-Debate  -Festive Season Awareness Campaign	Yes	R17 900	R14 447.87	R3 422.13 Soccer balls were not bought. CPF opted for debate only.

Name of transferee	Type of organisation	Purpose for which the funds were used	Did the dept. comply with s 38 (1) (j) of the PFMA	Amount transferred (R'000)	Amount spent by the entity	Reasons for the funds unspent by the entity
<b>Orkney</b>	Community Police Forum	'Protect Yours' Business Crime awareness. Introducing CPF/CIB to the community	Yes	R16 700	R12 854	R2 977.01 A saving due to the type of bags chosen.
<b>Dr. Kenneth Kaunda District</b>	Community Police Forum	Anti-Crime Awareness Campaign	Yes	R22 900	R21 938.66	N/A
<b>Jouberton</b>	Community Police Forum	-Sports Against Crime -Stock Theft Awareness Campaign	Yes	R24 400 R20 000	R19 721.40 R19 031.96	R6 019.13 Service provider donated the pull-up banner
<b>Makwassie</b>	Community Police Forum	Bua sechaba	Yes	R25 550	R22 844.68	R2 705.32 for bank Charges
<b>Wolmaranstad</b>	Community Police Forum	-Go lekane go fitlha fa -Nchebele kego shebele (Door-to-Door)	Yes	R28 600	R25 196.58	R3 403.42 reserved for bank charges. There was a saving on catering.
Klerkskraal	Community Police Forum	Anti-Crime Awareness Campaign	Yes	R21 600	R22 080.63	N/A
<b>Hartebeesfontein</b>	Community Police Forum	Anti-Crime Campaign (Addressing Substance Abuse, Rape and GBVF)	Yes	R25 550	R25 630.52	N/A
<b>Leeudoringstad</b>	Community Police Forum	Anti-Stock theft and burglaries	Yes	R24 050	R22 622.01	R2 098.56 for bank charges
South African National Taxi Council ( <b>SANTACO</b> )	South African National Taxi Council (SANTACO)	To provide financial assistance for the day to day activities and achievements of SANTACO in line with the signed MOA and the business plan ; to regulate and formalize the working relationship between the	Yes	R2 000 000 was transferred to SANTACO in tranches	R2 000 000	N/A

Name of transferee	Type of organisation	Purpose for which the funds were used	Did the dept. comply with s 38 (1) (j) of the PFMA	Amount transferred (R'000)	Amount spent by the entity	Reasons for the funds unspent by the entity
		parties in line with the NLTA No. 5 of 2009 and the PFMA.				

The table below reflects the transfer payments which were budgeted for in the period 1 April 2023 to 31 March 2024, but no transfer payments were made.

Name of transferee	Purpose for which the funds were to be used	Amount budgeted for (R'000)	Amount transferred (R'000)	Reasons why funds were not transferred
N/A	N/A	N/A	N/A	N/A

## 6. CONDITIONAL GRANTS

### 6.1. Conditional grants and earmarked funds paid

The table below detail/s the conditional grants and earmarked funds paid by the department.

#### *Conditional Grant 1:*

<b>Department/ Municipality to whom the grant has been transferred</b>	Department of Transport
<b>Purpose of the grant</b>	Provide supplementary funding towards public transport services provided by Provincial Department of Transport
<b>Expected outputs of the grant</b>	Number of vehicles subsidised Number of cumulative annual vehicle subsidised Number of trips operated Number of passengers Number of kilometres Number of employees



<b>Actual outputs achieved</b>	Number of vehicles subsidised = 84  Number of cumulative annual vehicles subsidised = 1 008  Number of trips operated = 80 936  Number of passengers = 2 577 741  Number of kilometres = 4 029 519.1  Number of employees = 1 716
<b>Amount per amended DORA</b>	R136 459 000
<b>Amount transferred (R'000)</b>	R136 459 000
<b>Reasons if amount as per DORA not transferred</b>	N/A
<b>Amount spent by the department/ municipality (R'000)</b>	R136 459 000
<b>Reasons for the funds unspent by the entity</b>	N/A
<b>Monitoring mechanism by the transferring department</b>	Internally by the Department officials

*Conditional Grant 2:*

<b>Department/ Municipality to whom the grant has been transferred</b>	N/A
<b>Purpose of the grant</b>	N/A
<b>Expected outputs of the grant</b>	N/A
<b>Actual outputs achieved</b>	N/A
<b>Amount per amended DORA</b>	N/A
<b>Amount transferred (R'000)</b>	N/A
<b>Reasons if amount as per DORA not transferred</b>	N/A
<b>Amount spent by the department/ municipality (R'000)</b>	N/A
<b>Reasons for the funds unspent by the entity</b>	N/A
<b>Monitoring mechanism by the transferring department</b>	N/A

**6.2. Conditional grants and earmarked funds received**

The table/s below details the conditional grants and ear marked funds received during for the period 1 April 2023 to 31 March 2024.

*Conditional Grant :*

<b>Department who transferred the grant</b>	Department of Public Works and Infrastructure
<b>Purpose of the grant</b>	To provide funding for the implementation of community safety patrollers programme under EPWP
<b>Expected outputs of the grant</b>	Improved number of people employed and receiving income through EPWP

<b>Actual outputs achieved</b>	A total number of 339 were appointed on a contract basis in the 4 Districts
<b>Amount per amended DORA</b>	R1 477 000
<b>Amount received (R'000)</b>	R1 477 000
<b>Reasons if amount as per DORA was not received</b>	None
<b>Amount spent by the department (R'000)</b>	R1 477 000
<b>Reasons for the funds unspent by the entity</b>	N/A
<b>Reasons for deviations on performance</b>	N/A
<b>Measures taken to improve performance</b>	N/A
<b>Monitoring mechanism by the receiving department</b>	Monthly monitoring of the programme conducted through receiving weekly registers and visiting sites of deployment.

## 7. DONOR FUNDS

### 7.1. Donor Funds Received

Donor assistance includes both cash and in-kind contributions. Reporting on donor assistance is critical as the funding directly contributes to service delivery of the department. The following information should be presented for donor funds. All financial amounts must agree to the amounts disclosed in the annual financial statements.

- The name of the donor
- The amount received in the current reporting period
- The purpose of the donor funding
- Outputs achieved
- Was the funding received in cash or in-kind
- Amount spent from the donor funds
- The monitoring/reporting to the donor
- Reasons for any unspent funds and if the project is complete will the funds be returned to the donor.

*Donor Fund :*

<b>Name of donor</b>	N/A
<b>Full amount of the funding</b>	N/A

Period of the commitment	N/A
Purpose of the funding	N/A
Expected outputs	N/A
Actual outputs achieved	N/A
Amount received (R'000)	N/A
Amount spent by the department (R'000)	N/A
Reasons for the funds unspent	N/A
Monitoring mechanism by the donor	N/A

## 8. CAPITAL INVESTMENT

### 8.1. Capital investment, maintenance and asset management plan

#### PROGRESS ON IMPLEMENTATION OF PROJECTS

#### Renovation of Mogwase Driver's License Testing Centre (Internal & External Works)

The following has been registered as progress to date.

#### Internal Works (PWR No. 159/20)

Total physical progress of the actual work done internal works as at the end of 31<sup>st</sup> March 2024 stands at 100% complete.

Final completion stage and handover of the building by DPWR to the end user was done on the 23<sup>rd</sup> May 2023.

### **External Works (PWR No. 068/20)**

Total physical progress of the actual work done on external works as at the end of 31<sup>st</sup> March 2024 stands at 100% complete, Practical completion was done in March 2023. Final completion stage and handover of the building by DPWR to the end user was done on the 23<sup>rd</sup> May 2023.

### **Construction of Zeerust Weighbridge**

The project is currently on planning stage. The Department of Public Works & Roads is in the process of appointing consultants for the project to fast track the implementation to stage 04 (design documentation stage) by the end of the financial year.

### **Renovation of Pilanesberg Airport Term Building**

The project is currently on planning stage, the department through the Transport Operations programme are engaging the DPWR with regard to the implementation of the project by appointing consultants for the project to fast track the implementation to stage 05 (design development stage) by the end of the financial year.

It is imperative that the North West Provincial Government rehabilitate and renovate the entire Pilanesberg Airport infrastructure as to derive value (revenue collection, job creation, economic development etc.). Through infrastructure development and effective utilisation of its assets such as Pilanesberg International Airport. The works to be done will also include drainage improvements in side strips; rehabilitate the runway to comply with the relevant recommended standards and practices governing aviation, fire station, tower, electrical work and renovation of the building infrastructure.

Following the unfortunate incident that occurred on 29 August 2023, where the fire gutted the Pilanesberg International Airport Terminal Building. The Department appointed forensic fire investigators to conduct an investigation into the cause of the fire.

### **Ablution Facility at G.D. Montshioa Airport**

The Department resuscitated the project in order to comply with the South African Civil Aviation Authority norms and standards. The project will also assist the Department in applying for the airport to be put under category 05. Consultants have been appointed for the project, a meeting to brief all consultants on the needs of the client departments was held on 12 February 2024, to assist the consultants in producing clear and detailed construction 3D drawings for the project.

The consultants have confirmed that they drawings are complete and ready to be presented to the Department of Community Safety & Transport Management and the Department of Public Works & Roads technical team. The meeting for the presentation of the drawings to cover stage 01-02 as per the Framework for Infrastructure Delivery and Procurement Management was done 4 March 2024. The presentation for stage 03-04 will be done on 19 April 2024.

The procurement of the contractor is estimated to be from April 2024 to June 2024 through supply chain management process. The construction works contract period of the project will start from July 2024 for a period not exceeding six months.

### **Pilanesburg Tower Airport**

The tower at the airport was badly affected by the unfortunate incident that occurred on 29 August 2023, where the Pilanesburg International Airport Terminal Building was gutted by the fire. The Department has prioritised the tower project as one of the urgent projects to be implemented to allow the airport to resume for operation. The department of Public Works and Roads is in the process of appointing a contractor for the project.

### **THE FOLLOWING PROJECTS WERE IMPLEMENTED FROM THE PREVIOUS FINANCIAL YEAR 2022/23 AND OVERLAPED TO THE CURRENT FINANCIAL YEAR 2023/24.**

#### **Construction of guardhouse, carports & septic Tank at Lichtenburg W/ Bridge**

The project is at Final completion stage which was performed on the 16 October 2023. Total physical progress registered as at 31 March 2024 stands at 100%.

### Temporary Accommodation (Porta Cabins)

Total physical progress as at the end of 31 March 2024 stands at 100%. Twenty-two (22) porta cabins have been delivered and installed on site. Final work completion was done on 11 August 2023.

The retention payment amounting to R 952 456.27 will be processed after final account has been finalised and the retention period has lapsed.

### REASONS FOR UNDER EXPENDITURE

Delay in the verification of payment certificates by Department of Public Works and Roads, finalisation of documents for final accounts payments, and appointments of consultants and contractor.

Infrastructure projects	2022/2023			2023/2024		
	Final Appropriation R'000	Actual Expenditure R'000	(Over)/Under Expenditure R'000	Final Appropriation R'000	Actual Expenditure R'000	(Over)/Under Expenditure R'000
New and replacement assets	-	-	-	-	-	-
Existing infrastructure assets	-	-	-	-	-	-
- Upgrades and additions	25 268 000.00	22 825 873.80	2 442 126.20	28 583 000.00	5 081 384.64	23 501 615.36
- Rehabilitation, renovations and refurbishments	-	-	-	-	-	-
- Maintenance and repairs	-	-	-	-	-	-
Infrastructure transfer	-	-	-	-	-	-
- Current	-	-	-	-	-	-
- Capital	-	-	-	-	-	-
<b>Total</b>	<b>25 268 000.00</b>	<b>22 825 873.80</b>	<b>2 442 126.20</b>	<b>28 583 000.00</b>	<b>5 081 384.64</b>	<b>23 501 615.36</b>

# PART C: GOVERNANCE

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## 1. INTRODUCTION

The Department is committed to maintain the highest standard of good governance to ensure proper management and accountability of public funds and resources. There are a number of policies guiding the administrative processes were approved and implemented during the year. The Department adhered to the attendance and submissions of reports to governance or oversight structures such as the Public Accounts Committee, Portfolio Committee, Risk Management Committee and the Audit Committee, amongst others. Recommendations and advice received from these oversight structures were implemented to ensure improved control environment.

The Department appointed skilled and competent staff in all key positions to ensure that public funds are used for the intended purposes and accounted for, policies and procedures are in alignment with the mandate of the Department and other legislative requirements and are monitored for compliance, where gaps were identified, corrective measures were taken.

The Department further aligned itself with the National and Provincial – Anti Corruption strategies to ensure that all allegations of fraud and corruption are investigated and reported. Number of investigations by the SIU and the HAWKS are ongoing and the Department is fully committed to provide assistance where necessary for speedy resolution of these cases.

## 2. RISK MANAGEMENT

The Department had during the year under review its risk management policies and strategy reviewed and approved to ensure alignment to the mandate and the changing environment. Implementation of these policy documents were monitored through the risk implementation plan and reported to both management and governance structures.

The annual risk assessment was conducted to determine whether there are new emerging risks and to identify strategies to mitigate such risks, and further to ensure achievement of Departmental goals and outcomes. Monitoring of the identified treatment plans were done to track progress made on implementation of the plans.

The Department has a Risk Management Committee that advise the Accounting Officer on matters of risk management in fulfilling his mandate as required by section 38(1) (a) (i) of the PFMA and in line with the Public Sector Risk Management Framework developed by National Treasury.

The Committee is chaired by an independent Chairperson, with a vast amount of experience in both public and private sector; serving also in the Committee is one independent / external member and

two internal members nominated/ appointed from the management team of the Department. The Risk Management Committee Charter was adopted to guide and regulate the affairs of the Committee. Five Committee meetings were held, which include four (4) scheduled meetings and one (1) special meeting for the review of policy documents and the strategic risk register.

The Chairperson of the Risk Management Committee submitted quarterly reports to the Accounting Officer, which also formed part of the Accounting Officer's report to the Audit Committee. The Audit Committee provided advice and recommendations to the Department to improve its risk management procedures.

The Chairperson of the Risk Management Committee maintains constant communication with the Accounting Officer either through a formal report after every meeting or one-on-one meetings when the need arises.

At the end of the financial year, the Department had achieved 74% on implementation of risk treatment plans. Most plans which were not achieved were as a result of their nature and financial constraints to implements, e.g. upgrading of the Provincial Airports.

### **3. FRAUD AND CORRUPTION**

There are measures put in place aimed at the prevention, detection, investigation and resolution of actual and / or suspected incidents on fraud and corruption, outlined in the Departmental anti-corruption, ethics and integrity management policy and strategy, in our ongoing efforts to implement this plan, we have undertaken a series of activities outlined in the plan. Out of the 36 activities identified, progress has been made on a significant number. Specifically, 29 activities have been successfully completed and implemented. While substantial progress has been achieved, it is important to note that 4 activities are currently in progress. Additionally, there are 2 activities that were not undertaken, and 1 activity where progress information was not immediately available. Overall, the department remains committed to the effective execution of fraud prevention plan.

The department has established a comprehensive whistle-blowing policy to guide the process of reporting identified incidents of fraud and corruption. This policy ensures that employees can make confidential disclosures regarding suspected wrongdoing.

The whistle-blowing policy enables officials to report fraud and corruption to several designated regulatory bodies, including:

- a. Office of the Public Protector
- b. South African Human Rights Commission
- c. Commission for Gender Equality
- d. Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities
- e. Public Service Commission (contactable at 0800 701 701 NACH)
- f. Office of the Auditor-General
- g. Office of the Premier (contactable at 0800 111 700)
- h. Road Traffic Management Corporation (RTMC) (contactable at 012 999 5200)

These bodies serve as avenues for officials to make protected disclosures in a confidential manner. They play a crucial role in ensuring that reports of fraud and corruption are appropriately investigated and addressed in accordance with legal and ethical standards.

The department encourages all employees to utilize these reporting mechanisms to uphold transparency, integrity, and accountability within our operations.

#### **4. MINIMISING CONFLICT OF INTEREST**

In terms of the Public Service Regulations, 2016 (PSR, 2016) designated employees are required to disclose their financial interests (Chapter 2, Part 2,). In March 2017 the Minister for the Public Service and Administration issued a Determination and Directive on other categories of employees to disclose the financial interests. In terms of Regulation 18(5) which came into effect on 01 August 2016, designated employees must use the electronic (disclosure) system to disclose their financial interests.

Section 30 of the Public Service Act requires that an employee should apply for permission to perform other remunerative work (ORW) outside their employment in the relevant department, before engaging themselves in such work. Such permission should be in writing. The employee who has written permission to perform ORW should not perform such work during working hours or use official equipment or state resources for such work.

Furthermore, regulation 13 (c) of the PSR, 2016, prohibits an employee from conducting business with an organ of state or be a director of a public or private company unless such an employee is in

an official capacity a director of a company listed in Schedules 2 and 3 of the Public Finance Management Act. These regulations contribute towards the enhancement of the value system which guides the professional conduct of employees in the public service.

These pieces of legislations, intends to prevent conflict of interest and promote a high standard of professional ethics within the Public Service. The Department has, in line with these requirements, encouraged employees to submit their applications for other remunerative work and to refrain from doing business with organ(s) of state. Applications for other remunerative work were assessed for any possible conflict of interest and where conflicts were identified, applications were not approved and applicants informed accordingly. For processes relating to Supply Chain Management and Human Resource Management, where possible conflict exists, panel members and /or committee member should recuse themselves from participating in such activities (i.e. recruitment and bidding processes).

Amendments to Directives on conducting business with organ of state and on performing remunerative work were issued in February 2024 to give more clarity on matters related thereto, these have been communicated with employees to enhance employee's knowledge and understanding of these matters.

## **5. CODE OF CONDUCT**

The Department is conducting Code of Conduct Training for all newly appointed employees through the Induction programme.

- Seven (07) Traffic stations trained on code of conduct, 51 officials trained, newly appointed employees and old employees, leading to less misconduct violation.
- Misconduct cases report Hundred Eighty-Seven (187), Hundred and Seventy-two (172) finalized Hundred and Seventeen (117) finalized within the 90 days and Seventy (70) outside the 90 days, fifteen (15) outstanding.
- Fifteen (15) outstanding cases are still with the 90 days.

## **6. HEALTH SAFETY AND ENVIRONMENTAL ISSUES**

Section 8 of the Occupational Health and Safety Act 85 of 1993 (OHSA) deems the Employers liable for provision of a healthy and safe working environment for both his/her employees, clients and customers.

The Primary objective of the OHSA is the promotion and maintenance of the highest degree in prevention of illness and incidents/accidents that may be caused by working conditions; protection of employees in their employment from risks resulting from factors adverse to health and safety; placement and maintenance of systems which are compliant to the OHSA in the workplace.

OHS Risk assessment, Audits and inspections are three critical aspects amongst a number of other responsibilities that has to be executed by the incumbents of both SHERQ Division (proactive) and HPM Division (COIDA as a reactive) Programme. The OHS compliance of a working environment (office building) is determined through the above three factors and implementation of recommendations on the outcome are of great importance to have a compliant working environment, motivated employees, lesser leaves more especially sick and occupational injury/illness leaves.

### **Impact on non-implementation of SHERQ (OHS) prescripts as recommended**

The penalties for failure to comply with the prescripts of the Occupational Health and Safety Act, as is currently in the OHS Bill of 2016 is currently in parliament which has included the following:

- Increase in sick leaves due to Occupational diseases and Injuries,
- Low morale of employees,
- Unsafe working environment,
- Stringent fines and imprisonment with criminal record.

The effect it has on the departmental employees as a proactive programme are as follows:

- Boost employee's morale
- Increases productivity and performance
- Improves interpersonal relations in the workplace especially in relation to supervisor supervisee relationship

## 7. PORTFOLIO COMMITTEES

Meeting	Date of the meeting	Subject	Key resolutions	Progress made
Portfolio Committee	25 April 2023	Status of NTI and appointment of BRP	<p>The following reports were requested:</p> <ul style="list-style-type: none"> <li>I. NTI Board to out the entity under business rescue</li> <li>II. NTI cost drivers, list of service providers of bus spares, diesel, lubricants, uniform, security and tickets.</li> <li>III. Bus auction report</li> <li>IV. Turnaround strategy and the entity organogram</li> <li>V. NTI subsidy payments.</li> </ul>	Reports were submitted but returned as some were not signed by the NTI Accounting Authority
Portfolio Committee	09 May 2023	Annual performance report and budget 2023/24	<p>The following reports were requested:</p> <ul style="list-style-type: none"> <li>i. Spokesperson interview on SAFM</li> <li>ii. GD Montshioa and Pilaesburg</li> <li>iii. Report on how the Airport Manager in GD Montshioa was appointed</li> <li>iv. CCTV Cameras at DLTCs</li> </ul>	Reports were sent on the 11th of May 2023
Portfolio Committee	17 May 2023	<p>NCOP brief Committee on transport bills: Economic regulation of transport</p> <p>National Road Traffic amendment bill</p>	No resolutions were made	N/A

Meeting	Date of the meeting	Subject	Key resolutions	Progress made
		National Land transport amendment bill		
Portfolio Committee	15 June 2023	Presentation of quarter Q4 report	<p>The following reports were requested:</p> <ul style="list-style-type: none"> <li>I. Detailed report on Commuter Transport including claims and payments made to the contracted companies</li> <li>II. Report on timelines for procurement of Scholar Transport</li> <li>III. Lists of Taxi organisations recognised and those not recognised by the Department</li> <li>IV. Lists of government garages owned and managed by government</li> <li>V. List of stock theft cases in the last two years</li> <li>VI. Report on how adjustment budget was used</li> <li>VII. Rural/farm crime prevention strategy</li> </ul>	Reports are completed and awaiting signature and submission.
Portfolio Committee	20 June 2023	Brief the committee on PRE and NWPTIT has done since appointment	No resolutions were made	N/A
Portfolio Committee	11 October 2023	Portfolio Committee oversight visit at Brits Traffic Station	<p>The following reports were requested:</p> <ul style="list-style-type: none"> <li>VIII. Report on Montshioa issue of not paying the officer's overtime.</li> <li>IX. Report on Process plan on the shortage of tools of trade for the law enforcement.</li> <li>X. Report on all Traffman system network challenges that are being</li> </ul>	The reports were submitted on the 9 <sup>th</sup> of January 2024.

Meeting	Date of the meeting	Subject	Key resolutions	Progress made
			faced by the traffic department.	
Portfolio Committee	12 October 2023	Portfolio Committee oversight visit at Mogwase Police Station	The Portfolio Committee requested the report from the Secretariat for Police regarding the process plan on how they will make sure that all the police Station that are pilot project would be fully complied.	The department is still awaiting clarity from the committee administrator.
Portfolio Committee	13 October 2023	Portfolio Committee oversight visit at Bethanie Police Station	The following reports were requested. <ul style="list-style-type: none"> <li>Report on rural safety plan</li> </ul> The following resolution was taken; The SAPS national must provide the police station with tools of trade( photocopy, cell phones and fax machine)	The reports were submitted on the 9 <sup>th</sup> January 2024.
	31 October 2023	Committee meeting on Annual Report 2022/23	The Following reports were requested; <ul style="list-style-type: none"> <li>Report on post Audit action plan on all matters raised by the Auditor General.</li> <li>Report on when will the irregular, fruitless and wasteful expenditure reported by the AG be resolved.</li> <li>A progress report on the SIU investigation regarding scholar transport tender.</li> </ul>	The reports were submitted on the 9 <sup>th</sup> of January 2024.
	07 November 2023	Portfolio Committee meeting : 2 <sup>nd</sup> Quarter 2022/23 and Draft Annual Performance Plan	The following reports were requested; <ul style="list-style-type: none"> <li>A progress report on how far is the progress on Ganyesa Traffic Station</li> </ul>	The reports were submitted on the 9 <sup>th</sup> of January 2024.



Meeting	Date of the meeting	Subject	Key resolutions	Progress made
		2024/2025	and Zeerust Weighbridge. <ul style="list-style-type: none"> <li>• A comprehensive report regarding Pilanesburg airport detailing the progress on the renovations.</li> <li>• A progress report on the current status on the salaries and other matters of NTI employees.</li> <li>• A progress report on how far with the installation of the CCTV cameras.</li> <li>• A report detailing the plan on how will the department resolve the challenges of the scholar transport service provider on late submission of claims and invoices.</li> <li>• A comprehensive report on why the department did not award a new tender for commuter transport.</li> </ul>	

## 8. SCOPA RESOLUTIONS

Resolution No.	Subject	Details	Response by the department	Resolved (Yes/No)
1.1	Transfers and subsidies	Why AG was unable to obtain sufficient appropriate audit evidence of transfers and subsidies paid to public corporations and private enterprises relating to commuter bus services and unable to determine whether any adjustment was necessary to the R681 611 000 (2021: R692 290 000) included in transfers and subsidies as amounts paid to public corporations and private enterprises, as disclosed in note 9 to the financial statements?	Currently, the department monitors the services manually, which is not sufficient due to the number of routes that must be monitored. The only solution for the Department is to have an electronic monitoring system in place, which the Department is in the process of advertising. This will assist to validate the trips undertaken by commuter bus service providers, which will eventually provide the Department with sufficient appropriate audit evidence	No
2.1	Goods and services	During 2021, why did the department not correctly recognise all payments made for transport provided as part of the departmental activities in accordance with the MCS chapter 8, expenditure, as payments were made for kilometres not travelled by	The Department did not recognise all payments made to Scholar Transport Service providers as Goods and Services. There were however service providers who claimed excess kilometres in line with what was approved and contracted as per the 2017 North West Transport Investment (NTI) bid. The Provincial Internal Audit then conducted a route verification in 2019/20	No

Resolution No.	Subject	Details	Response by the department	Resolved (Yes/No)
		scholar bus companies?	<p>financial year. The outcome of the verification process led to kilometres and tariffs being revised and new terms were entered into by the Department and the service providers.</p> <p>The Special Investigation Unit (SIU) did further investigations. The SIU reported that acknowledgements of debt amounting to R7,1m have been signed. Further to that, seven other cases amounting to R20million have been submitted to the special tribunal for further handling. The next step will be to recover the money from the affected service providers.</p> <p>The department has disclosed these recoverable amounts as Contingent Asset in the 2021/22 Annual Financial Statements.</p>	
2.2		Why the department did not maintain adequate records of these payments, whereby AG was unable to determine the full extent of the overstatement of payments for transport provided as part of the departmental activities of R289 760 000 included in	The overstatement of R 289 760 000 is part of the scholar transport contracts where some service providers claimed excess kilometers. The excess amounts will be recovered from the service providers who claimed more than what was due to them.	No

Resolution No.	Subject	Details	Response by the department	Resolved (Yes/No)
		goods and services, as disclosed in note 6 to the financial statements for the previous year, as it was impracticable to do so?		
3.1	Accrued departmental revenue and accruals and payables not recognised	Why the department did not have adequate systems in place to ensure that accrued departmental revenue was correctly recorded in accordance with the MCS chapter 9, General departmental assets and liabilities and consequently, accrued departmental revenue of R832 032 000, as disclosed in note 30 to the financial statements, was overstated by R60 650 529?	<p>The Department did not have sufficient controls for capturing, monitoring, verification and reconciliation of traffic fines. Currently the department has put these systems in place. Traffic fines are captured daily and reconciliations are performed on a monthly basis.</p> <p>The following was also done as intervention to ensure that this does not recur in future</p> <ul style="list-style-type: none"> <li>• Training of supervisors and station managers on Trafman system</li> <li>• Station managers and Shifts supervisors reconcile the summons issued by traffic officers and verify the offence charge with the charge sheet.</li> <li>• Supervisors submit shifts summonses issued for capturing on daily basis</li> <li>• Traffman has been updated with the approved charge sheet per municipality</li> </ul>	Yes

Resolution No.	Subject	Details	Response by the department	Resolved (Yes/No)
			<ul style="list-style-type: none"> <li>Appointment of system administrators has been done per district</li> <li>Ticket are now filled per court date</li> <li>The Department has also established a project team to identify and correct all disclosure amounts relating to traffic fined in the AFS</li> </ul>	
3.2		<p>Why the department did not have adequate systems in place to ensure that accruals not recognised were correctly recorded in accordance with the MCS chapter 9, General departmental assets and liabilities?</p>	<p>The department has controls in place to detect the accruals and payable not recognised. Estimates are used for reliable disclosure of the note. The Department however encountered problems with service scholar transport service providers who did not submit their invoices on time. This led to late submission of invoices which were not accounted for in the accrual and payable listing. The Department has implemented the following to enhance the current systems:</p> <ul style="list-style-type: none"> <li>Review Learner Transport service Standard Operating Procedures (SOP)</li> <li>Implemented an invoice register (monthly) by all programmes</li> <li>Monthly reconciliation of the invoice register</li> </ul>	Yes

Resolution No.	Subject	Details	Response by the department	Resolved (Yes/No)
			<p>with the actual payments made.</p> <ul style="list-style-type: none"> <li>• An updated consolidated register is then submitted to the preparers of financial statements on a quarterly basis</li> <li>• At the end of the financial year, copies of all invoices received and not yet paid (with the date stamp visible to assist in determining if the invoice is an accrual or a payable) will be made and properly filed and presented to the auditors as portfolio of evidence</li> </ul>	
3.3		Why accruals of R297 464 000, as disclosed in note 27.1 to the financial statements, was overstated by R64 453 805	<p>The department erroneously captured an amount which led to the overstatement of accruals. This has however corrected in the current financial year and the comparative figure have been corrected in the current year financial statements.</p> <p>Controls have now been put in place to monitor and detect any errors on the accrual listing on quarterly basis.</p>	Yes
4.1	30-35 Financial statements, expenditure management, consequence management,	Why the financial statements submitted for auditing were not prepared in accordance with the	The department ensures that financial statements are prepared in accordance with the prescribed financial reporting framework which	Yes

Resolution No.	Subject	Details	Response by the department	Resolved (Yes/No)
	procurement and contract management	prescribed financial reporting framework and supported by full and proper records, as required by section 40(1 and (b) of the PFMA?	is the Modified Cash Standard (MCS) and always substantiated by relevant schedule. There were however misstatements which led to the auditors concluding that the statements were not prepared in line with the MCS. A Standard Operating Procedures (SoPs) have been developed and approved, which serves as guide for preparation of financial statements. A checklist is also being implemented to eliminate errors. Quarterly recommendations by Provincial Internal Audit (PIA) are also implemented to conform to the framework/ prescripts.	
4.2		Why some of the material misstatements of disclosure items identified by the auditors in the submitted financial statements were uncorrected and supporting records could not be provided?	Some of the misstatements could not be corrected as they were still under investigation. These have now been confirmed and will be corrected in the current year financial statements as prior year errors.	Yes
4.3		4.1 Why effective and appropriate steps were not taken to prevent irregular expenditure of R81 435 000 disclosed in note 31 to the	The current irregular expenditure relates to month to month contracts as well as security contracts which were sourced through quotations. The department had previously advertised the security	No

Resolution No.	Subject	Details	Response by the department	Resolved (Yes/No)
		financial statements, as required by section 38(1)(c)(ii) of the PFMA and treasury regulation 9.1.1?	services tender but could not award due to technical findings. The department then sourced quotations for amounts above 500 000 to ensure that there is continuous security services in the department.	
4.4		Why effective internal controls were not in place for approval and processing of payments, as required by treasury regulation 8.1.1?	The Department does have checklists and policies in place for payment processing. What was lacking was that the monitoring tools used to confirm payments of scholar transport service were not sufficient to confirm that services were rendered. The Department then ensured that tools were implemented to confirm that services were rendered. Form B and D as well as list of learners, signed by the school principal as confirmation that services have been rendered and received by the school, is submitted with the claim.	Yes
4.5		Why payments were not made within 30 days or an agreed period after receipt of an invoice, as required by treasury regulation 8.2.3?	The department's budget on scholar transport and fleet management services was depleted by the third quarter of 2021/22 financial year. This led to the Department being unable to pay invoices and/or claims within 30 days. The problem was resolved in the current financial year, treasury has allocated sufficient budget and	No



Resolution No.	Subject	Details	Response by the department	Resolved (Yes/No)
			invoices are settled on time. Only invoices that are not compliant are returned for correction and this sometimes lead to payments being made after 30 days	
4.6		Why AG was unable to obtain sufficient appropriate audit evidence that disciplinary steps were taken against officials who had incurred irregular expenditure, and fruitless and wasteful expenditure, as required by section 38(1) of the PFMA?	The investigation on these cases has not yet been concluded. Assessments were done by external service providers appointed by Provincial Treasury on behalf of the Department. Recommendations have been made and the Department has prepared and submitted requests for condonement to Treasury. Once concluded, consequence management will apply where required.	No
4.7		Why investigations into irregular expenditure and fruitless and wasteful expenditure were not performed / conducted?	To date, 15 cases have been investigated. Out of the 15 cases, one case has been concluded and the irregular expenditure amounting to R 3.5 billion has been condoned. Nine of the fifteen cases have been assessed and investigated. Recommendations were made and presented to the Department. Subsequently, the Department has submitted requests for condonement to the Provincial Treasury. The investigation for the remaining 5 is still in progress.	No

Resolution No.	Subject	Details	Response by the department	Resolved (Yes/No)
4.8		Why some goods and services with a transaction value above R500 000 were procured without inviting competitive bids, as required by treasury regulation 16A6.1 and paragraph 3.4.1 of Practice Note 8 of 2007/2008 and treasury regulation 16A6.4?	<p>These transaction apply to security services.</p> <p>The department had advertised the security services tender but could not award in the 2021/22 financial year due to technical findings. The department then sourced quotations for amounts above R500 000. This was necessary to ensure that there is continuous provision of security services in the department, to ensure that the assets of the Department as well as other resources are safeguarded.</p>	Yes
5.1	Par Internal control deficiencies	Why leadership did not ensure activities undertaken by commuter transport service providers were adequately and sufficiently monitored?	<p>The department does not have a electronic system in place to monitor the travelled routes. This function is currently performed manually by the departmental staff. There are capacity challenges, considering the number of routes and trips currently contracted. The department has however finalised bid specification for the appointment of a service provider who can provide an electronic monitoring system, which will assist in addressing this current deficiency.</p>	No
5.2		What reasonable steps have been taken to ensure that non-compliance with legislation could	<p>The department has reviewed policies and procures to address non-compliance issues. Standard Operation</p>	Yes

Resolution No.	Subject	Details	Response by the department	Resolved (Yes/No)
		have been prevented had compliance been properly reviewed and monitored?	Procedures as well as checklists have also been developed and are now implemented. These assist in ensuring that there is adherence to procedures which in turn ensures that there is compliance	
5.3		Why management did not ensure that the relevant listings were updated at year end for amounts relating to accrued departmental revenue and accruals at year end not recognised?	<p>The root cause of the problem was the ineffective use of the Traffic Management System (Traffman). The department has in the current financial year trained cashiers, supervisors and station managers and also ensured that there is supervision at traffic stations.</p> <p>Furthermore, an audit on all captured traffic fines was conducted to ensure that evidence submitted reconciles with what has been captured on the system. Monthly reconciliations are also performed to verify correctness and completeness of reported revenue.</p> <p>Accruals</p> <p>What led to the unfavourable finding on accruals and payables is the incomplete information provided as a result of</p>	Yes

Resolution No.	Subject	Details	Response by the department	Resolved (Yes/No)
			<p>scholar transport invoices not submitted for payment. In order to address this, the Department reviewed the scholar transport Standard Operating Procedure, developed an invoice register which is updated on a monthly basis and reconciled against the actual payments made report.</p> <p>The information is then consolidated per quarter and submitted to the financial statements preparation team as part of the portfolio of evidence for the financial statements. At the end of the financial year, all copies of invoices received but not paid are filed and presented as supporting evidence for the figures disclosed as either accruals or payables.</p>	
6.1		Give the status report of NTI.	The report is attached	

## 9. PRIOR MODIFICATIONS TO AUDIT REPORTS

Nature of qualification, disclaimer, adverse opinion and matters of non-compliance	Financial year in which it first arose	Progress made in clearing / resolving the matter
<p>Qualification – Transfers and Subsidies:                      Commuter buses</p>	<p>2019/2020</p>	<p>The department is doing ad-hoc monitoring of commuter buses. The bid for electronic monitoring system was advertised as follows on the Departmental Website: 27th March 2024, E-tender portal: 27th March 2024</p> <p>The briefing session was held on the 04th April 2024, 10h00 at Safety House's Boardroom. The bid closed on the 26th April 2024 at 11h00 where eighteen (18) bid documents were received. The bid is currently at evaluation stage.</p>
<p>Emphasis of matter - Unauthorised, Irregular, Fruitless and wasteful Expenditure</p>	<p>2016/2017</p>	<p>The department is continuously incurring Irregular, Fruitless and Wasteful expenditure on the following items</p> <ul style="list-style-type: none"> <li>• Telephone lines – the contract for telephone lines has since expired and the department is in the process to participate on the RT 15 transversal contract. The Department has developed a compliance checklist to identify any form of UIFWs expenditure during the procurement processes. Management reviews are also a means of identifying such expenditures. Monthly expenditure reports are presented during management meetings and where a risk of unauthorised expenditure is possible; such is reported to management for corrective measures</li> <li>• Scholar transport – the department has appointed new scholar transport operators and the contract started in January 2024.</li> <li>• Interest on Eskom, Telkom and Local Municipality accounts</li> </ul>

Nature of qualification, disclaimer, adverse opinion and matters of non-compliance	Financial year in which it first arose	Progress made in clearing / resolving the matter
Matters of non-compliance – Consequence management	2016/2017	Some of the cases on Irregular expenditure have been assessed and investigated but not finalized. Recommendations will be implemented after finalization and where applicable, consequence management will be implemented. There are other cases which are still under investigation
Matters on non- compliance – Procurement and contract management	2016/2017	SCM Policy and Preferential Procurement Policy have been approved and will address all issues.
Material irregularities - Overpayments due to incorrect escalation factor used on invoices	2020/2021	<p>The Department has:</p> <ul style="list-style-type: none"> <li>- Finalised the recalculation of the financial loss and has recovered the overpayment from the service provider</li> <li>- Developed a plan for the implementation of recommendations to improve internal controls as outlined in the verification report</li> <li>- Some training has been provided to officials responsible for verifying the claims.</li> <li>- A standard operating procedures has been developed to guide officials on how to verify the rate per kilometer.</li> <li>- Service providers submit all relevant documents to support invoices. The process to verify the claims should require the service providers to provide all relevant documents to support all inputs that contribute to the final invoice amount.</li> </ul>
Material irregularities -Payments made for flight subsidies and route marketing services that	2018/2019	The AGSA concluded that the actions taken by the accounting officer are appropriate and no further action is

Nature of qualification, disclaimer, adverse opinion and matters of non-compliance	Financial year in which it first arose	Progress made in clearing / resolving the matter
were not received		required from the accounting officer. Therefore, the material irregularity is resolved.
Material irregularities - Participation in a contract for learner driver training services of another department – procurement beyond scope of contract	2018/2019	The AGSA concluded that the actions taken by the accounting officer are appropriate and no further action is required from the accounting officer. Therefore, the material irregularity is resolved
Material irregularities - Procurement process not followed to appoint scholar transport suppliers Payments made for scholar transport services that were not received	2018/2019	<p>The Department has established standard operating procedures that prescribe annual route verification to ensure kilometres and routes are in line with school transport needs. A new contract was finalised and commenced in January 2024</p> <p>The department has ensured that operators are not awarded routes in more than one district to ensure a fair and equitable distribution.</p> <p>State employees have been bared from participating in the tender.</p>

## 10. INTERNAL CONTROL UNIT

The Internal Control Unit monitors the implementation of internal control systems and provide value adding recommendations for improved compliance within the department. The activities of Internal Control Unit include checking compliance on procurement of goods and services and identification of Unauthorised, Irregular, Fruitless and wasteful expenditure. Facilitate audit processes and ensure implementation of the Post audit action plans.

## 11. INTERNAL AUDIT AND AUDIT COMMITTEES

### Key activities and objectives of the internal audit

#### **Key activities:**

Internal auditing is an independent, objective assurance and consulting activity designed to add value and improve an organization's operations. It helps an organization accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes.

#### **Key objectives:**

Provide a value add risk based internal audit service to the department.

### Summary of audit work done

For the financial year under review 29 internal audit assignments were performed. The work performed was based on a risk based internal audit plan and included audits of: risk management, supply chain management, financial statements, reporting on pre-determined objectives, conditional grants, transfer payments and the implementation of audit action plans etc. Based on the internal audit work performed recommendations have been made to the Department for the enhancement and improvement of the effectiveness of risk management, governance and internal control processes.

### Key activities and objectives of the audit committee;

#### **Key activities:**

The audit committee, amongst others, reviews the following:

- (a) the effectiveness of the internal control systems;
- (b) the effectiveness of the internal audit function;
- (c) the risk areas of the institution's operations to be covered in the scope of internal and external audits;
- (d) the adequacy, reliability and accuracy of the financial information provided to management and other users of such information;
- (e) any accounting and auditing concerns identified as a result of internal and external audits;



(f) the institution's compliance with legal and regulatory provisions;

(g) the activities of the internal audit function, including its annual work programme, coordination with the external auditors, the reports of significant investigations and the responses of management to specific recommendations

**Key objectives:**

To contribute to the oversight function of the design and implementation of effective corporate governance, financial and performance management, risk management and internal controls with a view of achieving quality service delivery.

**Attendance of audit committee meetings by audit committee members;**

Name	Qualifications	Internal or external	Role	Date appointed	Date resigned	No meetings attended
<b>Central Audit Committee</b>						
Ms P. Mzizi	CA(SA)	External	Chairperson	14 February 2022		6
Mr P. Tjie	B.Com, PMD	External	Member	14 February 2022		6
Mr. L. Ally	CA(SA)	External	Member	14 February 2022		6
<b>Cluster Audit Committee</b>						
Ms. P. Mzizi	CA(SA)	External	Chairperson	14 February 2022		7
Mr.V. Makaleni	MPA	External	Member	14 February 2022		8
Mr. V. Magan	CA(SA), CIA	External	Member	14 February 2022		8
Mr. M. Ramukumba	CA(SA)	External	Member	14 February 2022		8

## **12. AUDIT COMMITTEE REPORT**

### **1. Legislative requirements**

The Audit Committee herewith presents its report for the financial year ended 31 March 2024, as required by treasury regulation 3.1.13 read with section 77 of the Public Finance Management Act, 1999 (Act No. 1 of 1999, as amended by Act No. 29 of 1999).

### **2. Audit Committee Members and Attendance**

The Audit Committee should meet at least four times per annum as the Central Audit Committee and also four times per annum as the Cluster Audit Committee as per its approved terms of reference. During the current year 6 meetings were held by the Central Audit Committee and 6 meetings was held by the Cluster Audit Committee.

### **3. Audit Committee Responsibility**

The Audit Committee reports that it has complied with its responsibilities arising from section 38(1) (a) (ii) of the Public Finance Management Act, 1999 and Treasury Regulation 3.1.

The Audit Committee also reports that it has adopted appropriate formal terms of reference as its Audit Committee Charter, has regulated its affairs in compliance with this charter and has discharged its responsibilities as contained therein.

### **4. The effectiveness of internal control**

In line with the Public Finance Management Act, 1999, Internal Audit provides the Audit Committee and management with assurance that the internal controls are appropriate and effective. This is achieved by evaluating internal controls to determine their effectiveness and efficiency, and by developing recommendations for enhancement or improvement. The accounting officer retains responsibility for implementing such recommendations as per Treasury Regulation 3.1.12.

From the various reports of the Internal Auditors and the audit report of the Auditor-General South Africa (AGSA), it was noted that matters were reported indicating deficiencies in the system of internal controls in areas pertaining to financial reporting, reporting on pre-determined objectives and compliance with laws and regulations. Through our analysis of audit reports and engagement

with the Department we can report that the system on internal control for the period under review requires improvement.

A matter of concern for the Audit Committee that has been raised with the department continuously is that the department is currently not implementing all internal and external audit action plans agreed upon. Based on our interaction with the department we conclude that the action plan management system has not been implemented adequately and effectively to address internal and external audit findings and recommendations for improvement have been made.

The Audit Committee remains concerned with the slow progress in the finalization of irregular and fruitless and wasteful expenditure.

## **5. Risk Management**

Based on the quarterly audit committee reviews, the departmental risk and fraud management system is not adequate and effective. The Audit Committee remains concerned that not all ICT risks are being addressed or mitigated.

## **6. In-Year Management and Quarterly Reporting**

The quality of the in-year financial and performance reporting including interim financial statements are a concern to the Audit Committee.

The Audit Committee has recommended that the department prepare interim financial statements that comply with the financial reporting framework (Modified Cash Standard (MCS)). This will assist in performing reconciliations timeously and in eliminating year-end adjustments.

The Audit Committee has engaged with management to remedy shortcomings relating to reports on performance against predetermined objectives.

## **7. Evaluation of Financial Statements**

The Audit Committee has reviewed the annual financial statements prepared by the department and has advised the accounting officer to ensure that all the review notes and comments of Internal Audit, the Accountant General and the Audit Committee are fully addressed prior to submission of the annual financial statements to the Auditor General South Africa. The Audit Committee has discussed the external audit outcomes to be included in the annual report with the AGSA and the Accounting Officer.

## **8. Evaluation of Performance Information**

The Audit Committee has reviewed the Annual Performance Report included in the annual report prepared by the department and has advised the accounting officer to ensure that all the review notes and comments of the Internal Audit and Audit Committee are fully addressed prior to the submission of the annual report to the Auditor General South Africa. The Audit Committee has discussed the AGSA audit outcomes on performance information to be included in the annual report with AGSA and the Accounting Officer.

## **9. Compliance with laws and regulations**

The Audit Committee is concerned with the status of compliance with laws and regulations. If the department does not implement an adequate and effective compliance framework and system, noncompliance findings will continue to recur.

## **10. Internal Audit**

The accounting officer is obliged, in terms of the Public Finance Management Act, 1999, to ensure that the department has a system of internal audit under the control and direction of the Audit Committee. The Audit Committee is satisfied that the internal audit function has properly discharged its functions and responsibilities during the year under review.

The Audit Committee also notes that the deficiencies in the risk management system mentioned above impact on the implementation of the risk-based audit approach.

The Audit Committee is satisfied that the internal audit function maintains an effective internal quality assurance programme that covers all aspects of the internal audit activity and that as determined during the external quality assessment review, that a generally “conforms rating” can be applied to the internal audit work and the term “Conforms with the International Standards for the Professional Practice of Internal Auditing” may be used by the function.

## **11. Auditor General South Africa**

We have reviewed the department’s implementation plan for audit issues raised in the previous year. Based on the interaction with the department, internal audit reports and the AGSA audit report, all matter previously raised have been not adequately addressed. To effectively address and prevent repeat audit outcomes must be a high priority for the department in the 2024/25 financial year. The Audit Committee is not aware of any unresolved issues with respect to the current audit.

The Audit Committee concurs and accepts the conclusions of the AGSA on the annual financial statements and is of the opinion that the audited annual financial statements should be accepted and read together with the report of the AGSA. The Audit Committee commends the department on achieving an overall unqualified audit outcome.

## 12. General

Signed on behalf of the Cluster Audit Committee by:

*P Mzizi*

**Chairperson of the** .....  
**Cluster Audit Committee**      **P Mzizi CA (SA)**      **Date**    **11 August 2024**

## 13. B-BBEE COMPLIANCE PERFORMANCE INFORMATION

The following table has been completed in accordance with the compliance to the BBBEE requirements of the BBBEE Act of 2013 and as determined by the Department of Trade, Industry and Competition.

<b>Has the Department / Public Entity applied any relevant Code of Good Practice (B-BBEE Certificate Levels 1 – 8) with regards to the following:</b>		
<b>Criteria</b>	<b>Response Yes / No</b>	<b>Discussion <i>(include a discussion on your response and indicate what measures have been taken to comply)</i></b>
Determining qualification criteria for the issuing of licences, concessions or other authorisations in respect of economic activity in terms of any law?	No	Not applicable to the Department
Developing and implementing a preferential procurement policy?	Yes	The Department developed its own Preferential Procurement Regulations policy
Determining qualification criteria for the sale of state-owned enterprises?	No	Not applicable to the Department
Developing criteria for entering into partnerships with the private sector?	No	Not applicable to the Department
Determining criteria for the awarding of incentives, grants and investment schemes in support of Broad Based Black Economic Empowerment?	No	Not applicable to the Department

# PART D: HUMAN RESOURCE MANAGEMENT

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## 1. INTRODUCTION

Human Resource Management Directorate's main purpose is to ensure conducive working conditions, recruitment and retention of requisite skilled and professional employees in the Department in line with human resource prescripts. This can be evinced in a number of programs strategically put together to achieve this purpose. All this cannot be achieved if there is no sound labour peace in the Organisation thus central to functions within HRM is Employment Relations.

## 2. OVERVIEW OF HUMAN RESOURCES

The Department has a total number 993 (51%) females and 963 (50%) male employees at the overall. However the Department is not doing well in relation to reaching the 50% target females at SMS level. Currently there are a total of 28 SMS members out of 31 positions of which 12 are females and 16 males, which represents 43% females and 57% males, the 3 vacancies should be filled with female. Disability status is now at 2% out of a total staff compliment of 1395 permanent employees as at the reporting period. The total staff compliment of both the permanent and temporary employees is 1956.

### **Human resource priorities for the year under review and the impact of these.**

#### **Effective Recruitment and Selection.**

The impact of the above priority is that there has been a hundred percent compliance in line with the Public Service Regulations 2016, in that the posts are advertised within six months of being vacant.

- The recruitment is also targeted to address the gaps that have been identified by capacitating Supply Chain Management with Contract Management Monitoring.
- Key components like Strategic Planning Monitoring and Evaluation has also been capacitated with the Research Personnel. In areas where there is a dire need of personnel the Directorates have been relying on contract employees for the prescribed period.
- The Ngaka Modiri Molema and the DR RSM District Operations Key Management personnel positions have been filled and this has assisted the purpose and objectives of the District Development Model.

### **Effective Training and Development.**

Budget on training has been spent in full and it has reached mostly personnel at the entry level in terms of Induction Programmes that are aimed at empowering future Managers with the necessary skills.

### **Effective Performance Management Development System.**

Systems were in place to ensure that Performance Management Development System (PMDS) is adhered to and effectively implemented. Individual Performance is linked to the Departmental Performance in the Annual Performance Plan.

### **Adherence to the Employment Equity Plan.**

- Most of the SMS members that have left are Women and the replacement thereof will be by Women in line with the provisions of the Employment Equity Plan 2020 – 2023.
- The Department is intending to employ deliberate measures to increase the number of Women, Youth and People with Disabilities especially at the SMS level.
- Workforce planning and key strategies to attract and recruit a skilled and capable workforce.
- Filling of positions is always aligned to budget availability. Critical positions to be filled in a particular financial year are identified at the beginning of each financial year, informed by the needs of the Department. The recruitment processes in the Department are competency based in ensuring that only competent applicants are appointed.

### **Employee performance management.**

Systems are in place to ensure that Performance Management Development System (PMDS) is adhered to and effectively implemented. Individual performance is linked to the Departmental Performance as reflected in the Annual Performance Plan.

### **Employee wellness programmes.**

Employee Health & Wellness is deemed one important area in creating a balanced work life for all Employees. This is achieved through allowing all Employees to participate in health screenings during Departmental Wellness days, counselling, spiritual services and participation in various



sporting Codes. The services of the Unit were mainly utilized during the psychosocial and spiritual upliftment especially for the Traffic Officers who encounter traumatic situations in their daily line of duty.

**Highlight achievements and challenges faced by the department, as well as future human resource plans /goals.**

The main challenge that is facing the Department is the National challenge of a need to reduce the budget on compensation of employees which currently necessitate processes to be followed in filling vacant funded posts, i.e seeking concurrence from Office of the Premier following confirmation of budget by Provincial Treasury. This DPSA directive will continue until 31 March 2025. Despite this challenge the Department managed to fill SMS positions for District Coordination in line with the District Development Model (DDM), i.e Chief Director: District Coordination and Government Fleet, three (3) District Directors and one currently on acting capacity for Bojanala District. These appointments will ensure that there is intergovernmental relations in rendering services to local communities.

One of the emerging challenge is high turnover of trained Provincial Inspectors to join Municipalities. The Department is recruiting through learnership program on road traffic management to close the gap. The Department is also having aging workforce in Traffic where most of Senior Traffic Officers are within the retirement age. The Department has a draft policy on succession plan which seeks to ensure that there is a process of identifying important positions in the Department and creating a talent pipeline by preparing employees to fill vacancies as others retire or move on.

Lack of sufficient office accommodation / building is still remains a challenge and this has a negative bearing on establishing a common organizational culture. The recruitment / staffing of District Offices and transfer of Officials to Districts following decentralisation of functions to ensure full functionality of the DDM increases the need for office space at the Districts. The Department is engaging the Department of Public Works to secure compliant office space.

### 3. HUMAN RESOURCES OVERSIGHT STATISTICS

#### 3.1 Personnel related expenditure

The following tables summarises the final audited personnel related expenditure by programme and by salary bands. In particular, it provides an indication of the following:

*Table 3.1.1 Personnel expenditure by programme for the period 1 April 2023 and 31 March 2024*

Programme	Total expenditure (R'000)	Personnel expenditure (R'000)	Training expenditure (R'000)	Professional and special services expenditure (R'000)	Personnel expenditure as a % of total expenditure	Average personnel cost per employee (R'000)
54000000 ADMINISTRATION	152 690 372,05	146 997 599,82	4 662 485,68	1 030 286,55	96.27	188 438
54100000 PROV SECRARIAT FOR POLICE SERV	27 302 916,36	26 812 916,36	490 000,00	0	98.21	134 263
54400000 TRANSPORT OPERATIONS	85 245 441,48	71 178 488,19	105 225,00	13 961 728,29	83.50	125 037
54200000 TRANSPORT REGULATION	475 628 877,54	469 760 270,54	0	5 868 607,00	98.77	221 815
<b>Total</b>	<b>740 867 607,43</b>	<b>714 749 274,91</b>	<b>5 257 710,68</b>	<b>20 860 621,84</b>	<b>96.47</b>	<b>669 553</b>

*Table 3.1.2 Personnel costs by salary band for the period 1 April 2023 and 31 March 2024*

Salary band	Personnel expenditure (R'000)	% of total personnel cost	No. of employees	Average personnel cost per employee (R'000)
Lower skilled (Levels 1-2)	R18 830 082,65	3	92	R 204 675,00
Skilled (level 3-5)	R84 894 562,93	11	263	R 322 793,00
Highly skilled production (levels 6-8)	R411 008 159,77	54	879	R 467 586,00
Highly skilled supervision (levels 9-12)	R163 175 253,30	21	204	R 799 879,00
Senior and Top management (levels 13-16)	R35 699 261,81	5	29	R 1 231 009,00
Non-Permanent Worker	R9 394 041,00	1	444	R 21 158,00
<b>Total</b>	<b>R723 001 361,46</b>	<b>94</b>	<b>1911</b>	<b>R 378 337,00</b>

Table 3.1.3 Salaries, Overtime, Home Owners Allowance and Medical Aid by programme for the period 1 April 2023 and 31 March 2024

Programme	Salaries		Overtime		Home Owners Allowance		Medical Aid	
	Amount (R'000)	Salaries as a % of personnel costs	Amount (R'000)	Overtime as a % of personnel costs	Amount (R'000)	HOA as a % of personnel costs	Amount (R'000)	Medical aid as a % of personnel costs
54000000 ADMINISTRATION	R 99 418 673,11	67	R 6 567 097,29	5	R 4 053 382,33	3	R 7 703 859,49	5
54100000 PROV SECRARIAT FOR POLICE SERV	R 19 609 364,51	62	0	0	R 548 753,31	2	R 1 071 581,00	3
54400000 TRANSPORT OPERATIONS	R 31 996 431,15	69	R 1 132 114,18	3	R 1 456 711,43	3	R 2 779 513,00	6
54200000 TRANSPORT REGULATION	R 317 594 930,51	64	R 39 939 374,52	8	R 16 138 226,27	3	R 38 441 173,81	8
<b>Total</b>	<b>R 468 619 399,28</b>	<b>65</b>	<b>R 47 638 585,99</b>	<b>7</b>	<b>R 22 197 073,34</b>	<b>3</b>	<b>R 49 996 127,30</b>	<b>7</b>

Table 3.1.4 Salaries, Overtime, Home Owners Allowance and Medical Aid by salary band for the period 1 April 2023 and 31 March 2024

Salary band	Salaries		Overtime		Home Owners Allowance		Medical Aid	
	Amount (R'000)	Salaries as a % of personnel costs	Amount (R'000)	Overtime as a % of personnel costs	Amount (R'000)	HOA as a % of personnel costs	Amount (R'000)	Medical aid as a % of personnel costs
Skilled (level 1-2)	R 12 367 952,28	66	R 870 369,99	5	R 1 315 731,62	7	R 2 092 945,25	11
Skilled (level 3-5)	R 55 762 327,02	66	R 2 908 488,87	3	R 4 664 937,22	6	R 8 452 618,25	10
Highly skilled production (levels 6-8)	R 261 662 871,97	64	R 39 467 745,43	10	R 13 640 056,40	3	R 33 705 167,06	8
Highly skilled supervision (levels 9-12)	R 115 479 626,18	71	R 4 391 981,70	3	R 2 494 505,10	2	R 5 552 628,74	3

Salary band	Salaries		Overtime		Home Owners Allowance		Medical Aid	
	Amount (R'000)	Salaries as a % of personnel costs	Amount (R'000)	Overtime as a % of personnel costs	Amount (R'000)	HOA as a % of personnel costs	Amount (R'000)	Medical aid as a % of personnel costs
Senior management (level 13-16)	R 23 346 621,83	65	0	0	R 81 843,00	0	R 192 768,00	1
Non-Permanent Worker		0		0		0		0
<b>Total</b>	<b>R 468 619 399,28</b>	<b>65</b>	<b>R 47 638 585,99</b>	<b>7</b>	<b>R 22 197 073,34</b>	<b>3</b>	<b>R 49 996 127,30</b>	<b>7</b>

### 3.2 Employment and Vacancies

*Table 3.2.1 Employment and vacancies by programme as on 31 March 2024*

Programme	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
54000000 ADMINISTRATION	347	277	20	16
54100000 PROV SECRARIAT FOR POLICE SERV	43	36	16	1
54400000 TRANSPORT OPERATIONS	150	89	41	0
54200000 TRANSPORT REGULATION	1267	1042	18	2
<b>Total</b>	<b>1807</b>	<b>1444</b>	<b>20</b>	<b>19</b>

*Table 3.2.2 Employment and vacancies by salary band as on 31 March 2024*

Salary band	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
Lower skilled (1-2)	104	83	20	0
Skilled (3-5)	397	301	24	16
Highly skilled production (6-8)	989	827	16	2
Highly skilled supervision (9-12)	285	204	28	1
Senior management (13-16)	32	29	9	0
<b>Total</b>	<b>1807</b>	<b>1444</b>	<b>20</b>	<b>19</b>

*Table 3.2.3 Employment and vacancies by critical occupations as on 31 March 2024*

Critical occupation	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
ADMINISTRATIVE RELATED	148	148	0	0
ALL ARTISANS IN THE BUILDING METAL MACHINERY ETC.	11	11	0	0
BUILDING AND OTHER PROPERTY CARETAKERS	16	16	0	0
BUS AND HEAVY VEHICLE DRIVERS	3	3	0	0
BUS DRIVER	2	1	50	0
CALL OR CONTACT CENTRE CLERK	3	0	100	0
CHAPLAIN AND RELATED PROFESSIONALS	3	3	0	0
CHIEF FINANCIAL OFFICER	1	1	0	0
CLEANERS IN OFFICES WORKSHOPS HOSPITALS ETC.	71	69	3	0
COMMUNICATION AND INFORMATION RELATED	2	2	0	0

Critical occupation	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
COMMUNICATION COORDINATOR	3	1	67	0
ENFORCEMENT AND COMPLIANCE MANAGER	1	0	100	0
ENVIRONMENTAL ENFORCEMENT AND COMPLIANCE OFFICER	1	0	100	0
FINANCE AND ECONOMICS RELATED	4	3	25	0
FINANCE CLERK	32	2	94	0
FINANCIAL AND RELATED PROFESSIONALS	16	16	0	2
FINANCIAL CLERKS AND CREDIT CONTROLLERS	59	59	0	1
FIRE FIGHTER	11	1	91	0
FIRE FIGHTING AND RELATED WORKERS	37	37	0	0
FOOD TRADE ASSISTANT	1	0	100	0
GARDEN WORKER	5	0	100	0
GENERAL LEGAL ADMINISTRATION & REL. PROFESSIONALS	4	4	0	0
HANDYPERSON	5	0	100	0
HEAD OF DEPARTMENT/CHIEF EXECUTIVE OFFICER	1	1	0	0
HEALTH AND SAFETY MANAGERS	2	0	100	0
HUMAN RESOURCE CLERK	1	0	100	0
HUMAN RESOURCE PRACTITIONER	4	0	100	0
HUMAN RESOURCES & ORGANISAT DEVELOPM &	2	2	0	0

Critical occupation	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
RELATE PROF				
HUMAN RESOURCES CLERKS	16	16	0	0
HUMAN RESOURCES RELATED	1	0	100	0
INFORMATION TECHNOLOGY & SYSTEMS MANAGER	1	0	100	0
LANGUAGE PRACTITIONERS INTERPRETERS & OTHER COMMUN	2	2	0	0
LEGAL RELATED MANAGER	1	0	100	0
LIBRARY MAIL AND RELATED CLERKS	10	10	0	0
LIGHT VEHICLE DRIVER	16	1	94	0
LOGISTICAL SUPPORT PERSONNEL	3	3	0	0
MANAGERS NOT ELSEWHERE CLASSIFIED	1	0	100	0
MATERIAL-RECORDING AND TRANSPORT CLERKS	19	19	0	0
MESSENGERS PORTERS AND DELIVERERS	34	34	0	0
MIDD.MANAGER:HUMAN RESOURCE & ORGANISA.DEVEL.RELA	1	1	0	0
MIDDLE MANAGER: ADMINISTRATIVE RELATED	93	56	40	1
MIDDLE MANAGER: EMERGENCY SERVICES RELATED	2	1	50	0
MIDDLE MANAGER: FINANCE AND ECONOMICS RELATED	8	5	38	0

Critical occupation	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
MIDDLE MANAGER: INFORMATION TECHNOLOGY RELATED	3	1	67	0
MIDDLE MANAGER: TRADE AND INDUSTRY RELATED	3	1	67	0
MIDDLE MANAGER: COMMUNICATION & INFORMATION RELATED	1	1	0	0
OFFICE CLEANER	15	0	100	0
OTHER ADMINISTRAT & RELATED CLERKS AND ORGANISERS	158	158	0	9
OTHER ADMINISTRATIVE POLICY AND RELATED OFFICERS	72	71	1	0
OTHER CLERICAL SUPPORT WORKERS	81	7	91	4
OTHER INFORMATION TECHNOLOGY PERSONNEL.	4	4	0	0
OTHER MIDDLE MANAGER	4	0	100	0
OTHER OCCUPATIONS	1	1	0	0
PERSONAL ASSISTANT	2	0	100	0
PROFESSIONALS NOT ELSEWHERE CLASSIFIED	9	0	100	0
REGISTRY AND MAILING CLERK	1	0	100	0
REGULATORY AND COMPLIANCE AND ENFORCEMENT MANAGER	30	0	100	0
REGULATORY INSPECTOR	64	2	97	0
REGULATORY INSPECTOR*	621	613	1	0
RISK AND INTEGRITY MANAGER	1	1	0	0



Critical occupation	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
RISK AND INTEGRITY SPECIALIST	1	1	0	0
RISK OFFICER	1	0	100	0
SECRETARIES & OTHER KEYBOARD OPERATING CLERKS	17	17	0	0
SECRETARY (GENERAL)	14	2	86	1
SECURITY OFFICER	5	1	80	0
SECURITY OFFICERS	2	2	0	0
SENIOR MANAGERS	25	25	0	0
SUPPLY CHAIN CLERK	7	1	86	1
SUPPLY CHAIN PRACTITIONER	2	1	50	0
TRADE LABOURERS	6	6	0	0
<b>Total</b>	<b>1807</b>	<b>1444</b>	<b>20</b>	<b>19</b>

### Notes

- The CORE classification, as prescribed by the DPSA, should be used for completion of this table.
- Critical occupations are defined as occupations or sub-categories within an occupation –
  - (a) in which there is a scarcity of qualified and experienced persons currently or anticipated in the future, either because such skilled persons are not available or they are available but do not meet the applicable employment criteria;
  - (b) for which persons require advanced knowledge in a specified subject area or science or learning field and such knowledge is acquired by a prolonged course or study and/or specialised instruction;
  - (c) where the inherent nature of the occupation requires consistent exercise of discretion and is predominantly intellectual in nature; and
  - (d) in respect of which a department experiences a high degree of difficulty to recruit or retain the services of employees.

### 3.3 Filling of SMS Posts

The tables in this section provide information on employment and vacancies as it relates to members of the Senior Management Service by salary level. It also provides information on advertising and filling of SMS posts, reasons for not complying with prescribed timeframes and disciplinary steps taken.

*Table 3.3.1 SMS post information as on 31 March 2024*

SMS Level	Total number of funded SMS posts	Total number of SMS posts filled	% of SMS posts filled	Total number of SMS posts vacant	% of SMS posts vacant
Director-General/ Head of Department	0	0	0	0	0
Salary Level 16	0	0	0	0	0
Salary Level 15	1	1	100	0	0
Salary Level 14	6	6	100	0	0
Salary Level 13	24	21	88	3	13
<b>Total</b>	<b>31</b>	<b>28</b>	<b>90</b>	<b>3</b>	<b>10</b>

*Table 3.3.2 SMS post information as on 30 September 2024*

SMS Level	Total number of funded SMS posts	Total number of SMS posts filled	% of SMS posts filled	Total number of SMS posts vacant	% of SMS posts vacant
Director-General/ Head of Department	0	0	0	0	0
Salary Level 16	0	0	0	0	0
Salary Level 15	1	1	100	0	0
Salary Level 14	6	6	100	0	0
Salary Level 13	24	18	75	6	25
<b>Total</b>	<b>31</b>	<b>25</b>	<b>81</b>	<b>6</b>	<b>19</b>

*Table 3.3.3 Advertising and filling of SMS posts for the period 1 April 2023 and 31 March 2024*

SMS Level	Advertising	Filling of Posts	
	Number of vacancies per level advertised in 6 months of becoming vacant	Number of vacancies per level filled in 6 months of becoming vacant	Number of vacancies per level not filled in 6 months but filled in 12 months
Director-General/ Head of Department	0	0	0
Salary Level 16	0	0	0
Salary Level 15	1	1	0
Salary Level 14	0	0	0
Salary Level 13	2	2	0
Total	3	3	0

*Table 3.3.4 Reasons for not having complied with the filling of funded vacant SMS - Advertised within 6 months and filled within 12 months after becoming vacant for the period 1 April 2023 and 31 March 2024*

Reasons for vacancies not advertised within six months
N/A

Reasons for vacancies not filled within twelve months
N/A

**Notes**

- In terms of the Public Service Regulations Chapter 1, Part VII C.1A.3, departments must indicate good cause or reason for not having complied with the filling of SMS posts within the prescribed timeframes.

*Table 3.3.5 Disciplinary steps taken for not complying with the prescribed timeframes for filling SMS posts within 12 months for the period 1 April 2023 and 31 March 2024*

Reasons for vacancies not advertised within six months
N/A

Reasons for vacancies not filled within six months
N/A

**Notes**

- In terms of the Public Service Regulations Chapter 1, Part VII C.1A.2, departments must indicate good cause or reason for not having complied with the filling of SMS posts within the prescribed timeframes. In the event of non-compliance with this regulation, the relevant executive authority or head of department must take appropriate disciplinary steps in terms of section 16A(1) or (2) of the Public Service Act.

**3.4 Job Evaluation**

Within a nationally determined framework, executing authorities may evaluate or re-evaluate any job in his or her organisation. In terms of the Regulations all vacancies on salary levels 9 and higher must be evaluated before they are filled. The following table summarises the number of jobs that were evaluated during the year under review. The table also provides statistics on the number of posts that were upgraded or downgraded.

*Table 3.4.1 Job Evaluation by Salary band for the period 1 April 2023 and 31 March 2024*

Salary band	Number of posts on approved establishment	Number of Jobs Evaluated	% of posts evaluated by salary bands	Posts Upgraded		Posts downgraded	
				Number	% of posts evaluated	Number	% of posts evaluated
Lower Skilled (Levels1-2)	104	0	0	0	0	0	0
Skilled (Levels 3-5)	397	0	0	0	0	0	0
Highly skilled production (Levels 6-8)	989	0	0	0	0	0	0
Highly skilled supervision (Levels 9-12)	285	0	0	0	0	0	0
Senior Management Service Band A	24	0	0	0	0	0	0
Senior Management Service Band B	6	0	0	0	0	0	0
Senior Management Service Band C	1	0	0	0	0	0	0
Senior Management Service Band D		0	0	0	0	0	0
MEC	1	0	0	0	0	0	0
<b>Total</b>	<b>1807</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

The following table provides a summary of the number of employees whose positions were upgraded due to their post being upgraded. The number of employees might differ from the number of posts upgraded since not all employees are automatically absorbed into the new posts and some of the posts upgraded could also be vacant.

*Table 3.4.2 Profile of employees whose positions were upgraded due to their posts being upgraded for the period 1 April 2023 and 31 March 2024*

Gender	African	Asian	Coloured	White	Total
Female	0	0	0	0	0
Male	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Employees with a disability	<b>0</b>
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The following table summarises the number of cases where remuneration bands exceeded the grade determined by job evaluation. Reasons for the deviation are provided in each case.

*Table 3.4.3 Employees with salary levels higher than those determined by job evaluation by occupation for the period 1 April 2023 and 31 March 2024*

Occupation	Number of employees	Job evaluation level	Remuneration level	Reason for deviation
0	0	0	0	0
0	0	0	0	0
0	0	0	0	0
0	0	0	0	0
<b>Total number of employees whose salaries exceeded the level determined by job evaluation</b>				<b>0</b>
<b>Percentage of total employed</b>				<b>0</b>

The following table summarises the beneficiaries of the above in terms of race, gender, and disability.

*Table 3.4.4 Profile of employees who have salary levels higher than those determined by job evaluation for the period 1 April 2023 and 31 March 2024*

Gender	African	Asian	Coloured	White	Total
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0

Employees with a disability	0	0	0	0	0
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#### Notes

- If there were no cases where the salary levels were higher than those determined by job evaluation, keep the heading and replace the table with the following:

Total number of Employees whose salaries exceeded the grades determine by job evaluation	None
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### 3.5 Employment Changes

This section provides information on changes in employment over the financial year. Turnover rates provide an indication of trends in the employment profile of the department. The following tables provide a summary of turnover rates by salary band and critical occupations (see definition in notes below).

*Table 3.5.1 Annual turnover rates by salary band for the period 1 April 2023 and 31 March 2024*

Salary band	Number of employees at beginning of period- 1 April 2023	Appointments and transfers into the department	Terminations and transfers out of the department	Turnover rate
Lower skilled ( Levels 1-2)	86	2	4	5
Skilled (Levels3-5)	289	13	15	5
Highly skilled production (Levels 6-8)	795	64	38	5
Highly skilled supervision (Levels 9-12)	180	7	6	3
Senior Management Service Bands A -13	17	5	2	12
Senior Management Service Bands B- 14	4	1	0	0
Senior Management Service Bands C – 15		0	0	0
Senior Management Service Bands D – 16	1	0	0	0

Salary band	Number of employees at beginning of period- 1 April 2023	Appointments and transfers into the department	Terminations and transfers out of the department	Turnover rate
Contracts	123	59	136	111
<b>Total</b>	<b>1495</b>	<b>151</b>	<b>201</b>	<b>13</b>

*Table 3.5.2 Annual turnover rates by critical occupation for the period 1 April 2023 and 31 March 2024*

Critical occupation	Number of employees at beginning of period- April 2023	Appointments and transfers into the department	Terminations and transfers out of the department	Turnover rate
ADMINISTRATIVE AND GOVERNANCE POLICY MANAGER	0	1	0	0
ADMINISTRATIVE RELATED	165	1	7	4
ALL ARTISANS IN THE BUILDING METAL MACHINERY ETC.	13	0	1	8
BUILDING AND OTHER PROPERTY CARETAKERS	17	0	1	6
BUS AND HEAVY VEHICLE DRIVERS	5	0	3	60
CHAPLAIN AND RELATED PROFESSIONALS	3	0	0	0
CLEANERS IN OFFICES WORKSHOPS HOSPITALS ETC.	73	0	4	6
COMMUNICATION AND INFORMATION RELATED	3	0	0	0
COMMUNICATION AND MARKETING MANAGER	0	1	0	0
EMERGENCY SERVICES RELATED	1	0	1	100
ENFORCEMENT AND COMPLIANCE MANAGER	0	1	0	0
FINANCE CLERK	0	6	1	0
FINANCE AND ECONOMICS RELATED	4	0	0	0
FINANCIAL AND RELATED PROFESSIONALS	13	2	0	0

Critical occupation	Number of employees at beginning of period- April 2023	Appointments and transfers into the department	Terminations and transfers out of the department	Turnover rate
FINANCIAL CLERKS AND CREDIT CONTROLLERS	60	2	3	5
FIRE FIGHTING AND RELATED WORKERS	39	0	1	3
GENERAL LEGAL ADMINISTRATION & REL. PROFESSIONALS	2	0	0	0
HEAD OF PROVINCIAL DEPARTMENT	0	1	0	0
HUMAN RESOURCES & ORGANISAT DEVELOPM & RELATE PROF	21	1	3	14
HUMAN RESOURCES CLERKS	17	0	0	0
HUMAN RESOURCE PRACTITIONER	0	1	0	0
HUMAN RESOURCES RELATED	17	0	0	0
LANGUAGE PRACTITIONERS INTERPRETERS & OTHER COMMUN	4	0	1	25
LEGAL RELATED MANAGER	0	1	0	0
LIBRARY MAIL AND RELATED CLERKS	9	0	1	11
LIGHT VEHICLE DRIVER	0	1	1	0
LOGISTICAL SUPPORT PERSONNEL	2	0	0	0
MATERIAL-RECORDING AND TRANSPORT CLERKS	20	3	4	20
MESSENGERS PORTERS AND DELIVERERS	39	0	2	5
MIDDLE MANAGER: ADMINISTRATIVE RELATED	0	7	9	0
MIDDLE MANAGER: EMERGENCY SERVICES RELATED	0	1	0	0



Critical occupation	Number of employees at beginning of period- April 2023	Appointments and transfers into the department	Terminations and transfers out of the department	Turnover rate
MIDDLE MANAGER: FINANCE AND ECONOMICS RELATED	0	1	0	0
OFFICE CLEANER	0	2	2	0
OTHER ADMINISTRAT & RELATED CLERKS AND ORGANISERS	197	18	49	25
OTHER ADMINISTRATIVE POLICY AND RELATED OFFICERS	75	0	5	7
OTHER CLERICAL SUPPORT WORKERS	0	34	22	0
OTHER INFORMATION TECHNOLOGY PERSONNEL.	5	0	0	0
OTHER OCCUPATIONS	1	0	0	0
PERSONAL ASSISTANT	0	1	0	0
REGISTRY AND MAILING CLERK	0	2	0	0
REGULATORY AND COMPLIANCE AND ENFORCEMENT MANAGER	0	0	1	0
REGULATORY INSPECTORS	635	53	72	11
RISK OFFICER	0	2	0	0
SECRETARIES & OTHER KEYBOARD OPERATING CLERKS	23	1	2	9
SECRETARY (GENERAL)	0	2	1	0
SECURITY OFFICERS	3	0	0	0
SENIOR MANAGERS	23	3	3	13
SUPPLY CHAIN CLERK	0	1	1	0
SUPPLY CHAIN MANAGER	0	1	0	0
TRADE LABOURERS	6	0	0	0
<b>Total</b>	<b>1495</b>	<b>151</b>	<b>201</b>	<b>13</b>

**Notes**

- The CORE classification, as prescribed by the DPSA, should be used for completion of this table.
- Critical occupations are defined as occupations or sub-categories within an occupation –
  - (a) in which there is a scarcity of qualified and experienced persons currently or anticipated in the future, either because such skilled persons are not available or they are available but do not meet the applicable employment criteria;
  - (b) for which persons require advanced knowledge in a specified subject area or science or learning field and such knowledge is acquired by a prolonged course or study and/or specialised instruction;
  - (c) where the inherent nature of the occupation requires consistent exercise of discretion and is predominantly intellectual in nature; and
  - (d) in respect of which a department experiences a high degree of difficulty to recruit or retain the services of employees.

The table below identifies the major reasons why staff left the department.

*Table 3.5.3 Reasons why staff left the department for the period 1 April 2023 and 31 March 2024*

Termination Type	Number	% of Total Resignations
Death	7	4
Resignation	42	21
Expiry of contract	124	62
Dismissal – operational changes	0	0
Dismissal – misconduct	1	1
Dismissal – inefficiency	0	0
Discharged due to ill-health	0	0
Retirement	23	11
Transfer to other Public Service Departments	4	2
Other	0	0
<b>Total</b>	<b>201</b>	<b>100</b>
<b>Total number of employees who left as a % of total employment</b>	<b>0</b>	<b>13</b>

*Table 3.5.4 Promotions by critical occupation for the period 1 April 2023 and 31 March 2024*

Occupation	Employees 1 April 2023	Promotions to another salary level	Salary level promotions as a % of employees by occupation	Progressions to another notch within a salary level	Notch progression as a % of employees by occupation
ADMINISTRATIVE RELATED	165	11	7	104	63
ALL ARTISANS IN THE BUILDING METAL MACHINERY ETC.	13	0	0	5	39
BUILDING AND OTHER PROPERTY CARETAKERS	17	0	0	11	65
BUS AND HEAVY VEHICLE DRIVERS	5	0	0	10	200
CHAPLAIN AND RELATED PROFESSIONALS	3	0	0	3	100
CLEANERS IN OFFICES WORKSHOPS HOSPITALS ETC.	73	0	0	53	73
COMMUNICATION AND INFORMATION RELATED	3	0	0	3	100
EMERGENCY SERVICES RELATED	1	0	0	0	0
FINANCE AND ECONOMICS RELATED	4	0	0	1	25
FINANCIAL AND RELATED PROFESSIONALS	13	2	15	18	139
FINANCIAL CLERKS AND CREDIT CONTROLLERS	60	0	0	38	63
FIRE FIGHTING AND RELATED WORKERS	39	0	0	35	90
GENERAL LEGAL ADMINISTRATION & REL. PROFESSIONALS	2	0	0	0	0

Occupation	Employees 1 April 2023	Promotions to another salary level	Salary level promotions as a % of employees by occupation	Progressions to another notch within a salary level	Notch progression as a % of employees by occupation
HUMAN RESOURCES & ORGANISAT DEVELOPM & RELATE PROF	21	1	5	14	67
HUMAN RESOURCES CLERKS	17	0	0	11	65
HUMAN RESOURCES RELATED	17	0	0	13	77
LANGUAGE PRACTITIONERS INTERPRETERS & OTHER COMMUN	4	0	0	2	50
LIBRARY MAIL AND RELATED CLERKS	9	0	0	6	67
LOGISTICAL SUPPORT PERSONNEL	2	2	100	2	100
MATERIAL-RECORDING AND TRANSPORT CLERKS	20	0	0	17	85
MESSENGERS PORTERS AND DELIVERERS	39	0	0	26	67
OTHER ADMINISTRAT & RELATED CLERKS AND ORGANISERS	197	0	0	117	59
OTHER ADMINISTRATIVE POLICY AND RELATED OFFICERS	75	3	4	64	85
OTHER INFORMATION TECHNOLOGY PERSONNEL.	5	0	0	3	60

Occupation	Employees 1 April 2023	Promotions to another salary level	Salary level promotions as a % of employees by occupation	Progressions to another notch within a salary level	Notch progression as a % of employees by occupation
OTHER OCCUPATIONS	1	0	0	0	0
REGULATORY INSPECTORS	635	17	3	491	77
SECRETARIES & OTHER KEYBOARD OPERATING CLERKS	23	1	4	11	48
SECURITY OFFICERS	3	0	0	2	67
SENIOR MANAGERS	23	0	0	0	0
TRADE LABOURERS	6	0	0	5	83
<b>Total</b>	<b>1495</b>	<b>37</b>	<b>3</b>	<b>1065</b>	<b>71</b>

*Table 3.5.5 Promotions by salary band for the period 1 April 2023 and 31 March 2024*

Salary Band	Employees 1 April 2023	Promotions to another salary level	Salary bands promotions as a % of employees by salary level	Progressions to another notch within a salary level	Notch progression as a % of employees by salary bands
Lower skilled ( Levels 1-2)	87	0	0	58	67
Skilled (Levels3-5)	389	0	0	197	51
Highly skilled production (Levels 6-8)	798	26	3	673	84
Highly skilled supervision (Levels 9-12)	197	11	6	136	69
Senior Management (Level 13-16)	24	0	0	1	4
<b>Total</b>	<b>1495</b>	<b>37</b>	<b>3</b>	<b>1065</b>	<b>71</b>

### 3.6 Employment Equity

*Table 3.6.1 Total number of employees (including employees with disabilities) in each of the following occupational categories as on 31 March 2024*

Occupational category	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Legislators, senior officials and managers	76	1	0	0	203	3	1	5	289
Professionals	67	0	0	0	58	0	0	0	125
Technicians and associate professionals	40	0	0	2	53	0	0	0	95
Clerks	5	0	0	0	0	0	0	0	5
Service and sales workers	16	0	0	0	22	0	0	0	38
Skilled agriculture and fishery workers	24	1	0	0	15	1	0	0	41
Craft and related trades workers	370	21	0	14	418	10	1	4	838
Plant and machine operators and assemblers	8	0	0	1	2	0	0	0	11
Elementary occupations	0	0	0	0	2	0	0	0	2
<b>Total</b>	<b>606</b>	<b>23</b>	<b>0</b>	<b>17</b>	<b>773</b>	<b>14</b>	<b>2</b>	<b>9</b>	<b>1444</b>
<b>Employees with disabilities</b>	16	0	0	1	10	0	1	1	29

*Table 3.6.2 Total number of employees (including employees with disabilities) in each of the following occupational bands as on 31 March 2024*

Occupational band	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Top Management	2	0	0	0	0	0	0	0	2
Senior Management	14	0	0	1	12	0	0	0	27
Professionally qualified and experienced specialists and mid-management	76	3	0	6	66	1	1	0	153
Skilled technical and academically qualified workers, junior management, supervisors, foreman and superintendents	372	18	0	10	462	9	1	6	878
Semi-skilled and discretionary decision making	112	2	0	0	178	4	0	3	299
Unskilled and defined decision making	30	0	0	0	53	0	0	0	83
Developmental Programmes (Interns & Learners)	0	0	0	0	2	0	0	0	2
<b>Total</b>	<b>606</b>	<b>23</b>	<b>0</b>	<b>17</b>	<b>773</b>	<b>14</b>	<b>2</b>	<b>9</b>	<b>1444</b>
<b>Employees with disabilities</b>	16	0	0	1	10	0	1	1	29

*Table 3.6.3 Recruitment for the period 1 April 2023 to 31 March 2024*

Occupational band	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Top Management	1	0	0	0	0	0	0	0	1
Senior Management	4	0	0	0	0	0	0	0	4
Professionally qualified and experienced specialists and mid-management	5	0	0	0	2	0	0	0	7
Skilled technical and academically qualified workers, junior management, supervisors, foreman and superintendents	25	1	0	0	36	1	0	0	63
Semi-skilled and discretionary decision making	16	0	0	0	26	1	0	0	43
Unskilled and defined decision making	8	0	0	0	13	0	0	0	21
Developmental Programmes (Interns & Learners)	0	0	0	0	1	0	0	0	1
<b>Total</b>	<b>59</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>78</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>140</b>
<b>Transfers to the Department</b>	2	0	0	0	9	0	0	0	11
<b>Total including transfers to the Department</b>	<b>61</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>87</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>151</b>
<b>Employees with disabilities</b>	1	0	0	0	0	0	0	0	1



*Table 3.6.4 Promotions for the period 1 April 2023 to 31 March 2024*

Occupational band	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Top Management	0	0	0	0	0	0	0	0	0
Senior Management	0	0	0	0	0	0	0	0	0
Professionally qualified and experienced specialists and mid-management	5	0	0	0	5	0	0	0	10
Skilled technical and academically qualified workers, junior management, supervisors, foreman and superintendents	12	0	0	0	15	0	0	0	27
Semi-skilled and discretionary decision making	0	0	0	0	0	0	0	0	0
Unskilled and defined decision making	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>17</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>37</b>
<b>Employees with disabilities</b>	0	0	0	0	0	0	0	0	0

*Table 3.6.5 Terminations for the period 1 April 2023 to 31 March 2024*

Occupational band	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Top Management	0	0	0	0	0	0	0	0	0
Senior Management	3	0	0	0	0	0	0	0	3
Professionally qualified and experienced specialists and mid-management	11	0	0	0	4	0	0	0	15
Skilled technical and academically qualified workers, junior management, supervisors, foreman and superintendents	21	0	1	1	16	0	0	0	39
Semi-skilled and discretionary decision making	15	0	0	0	22	0	0	0	37
Unskilled and defined decision making	12	0	0	0	23	0	0	0	35

Occupational band	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Developmental Programmes (Interns & Learners)	26	1	0	0	40	1	0	0	68
<b>Total</b>	<b>88</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>105</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>197</b>
Transfers out of the Department	2	0	0	0	2	0	0	0	4
<b>Total including transfers out of the Department</b>	<b>90</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>107</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>201</b>
Employees with Disabilities	0	0	0	0	0	0	0	0	0

*Table 3.6.6 Disciplinary action for the period 1 April 2023 to 31 March 2024*

Disciplinary action	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Corruption	0	0	0	0	1	0	0	0	0
Fraud	2	0	0	0	0	0	0	0	0
Irregular Expenditure	1	0	0	0	0	0	0	0	0
Employees receiving SASSA Grants	0	0	0	0	16	0	0	0	0
Assault	0	0	0	0	1	0	0	0	0
Absenteeism	0	1	0	0	0	0	0	0	0
Receiving Unlawful Instruction	1	0	0	0	2	0	0	0	0
Unacceptable Behaviour	7	0	0	0	0	0	0	0	0
Victimisation	1	0	0	0	0	0	0	0	0
Theft	1	0	0	0	0	0	0	0	0
Failure to submit financial disclose	63	0	0	0	66	0	0	0	0
Failure to submit PMDS	20	0	0	0	0	0	0	0	0

Disciplinary action	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Impersonation	1	0	0	0	0	0	0	0	0
<b>Total</b>	<b>97</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>86</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

*Table 3.6.7 Skills development for the period 1 April 2023 to 31 March 2024*

Occupational category	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Legislators, senior officials and managers	2	0	0	1	3	0	0	0	6
Professionals	61	3	0	0	39	0	0	0	103
Technicians and associate professionals	109	8	2	5	77	12	0	2	215
Clerks	112	0	0	0	326	0	1	2	441
Service and sales workers	446	7	0	1	201	6	0	1	662
Skilled agriculture and fishery workers	0	0	0	0	0	0	0	0	0
Craft and related trades workers	0	0	0	0	0	0	0	0	0
Plant and machine operators and assemblers	0	0	0	0	0	0	0	0	0
Elementary occupations	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>730</b>	<b>18</b>	<b>2</b>	<b>7</b>	<b>646</b>	<b>18</b>	<b>1</b>	<b>5</b>	<b>1427</b>
<b>Employees with disabilities</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3</b>

### 3.7 Signing of Performance Agreements by SMS Members

All members of the SMS must conclude and sign performance agreements within specific timeframes. Information regarding the signing of performance agreements by SMS members, the reasons for not complying within the prescribed timeframes and disciplinary steps taken is presented here.

*Table 3.7.1 Signing of Performance Agreements by SMS members as on 31 May 2023*

SMS Level	Total number of funded SMS posts	Total number of SMS members	Total number of signed performance agreements	Signed performance agreements as % of total number of SMS members
Director-General/ Head of Department	0	0	0	0
Salary Level 16	0	0	0	0
Salary Level 15	1	0	0	0
Salary Level 14	6	5	0	0
Salary Level 13	25	18	0	0
<b>Total</b>	<b>32</b>	<b>23</b>	<b>0</b>	<b>0</b>

#### Notes

- In the event of a National or Provincial election occurring within the first three months of a financial year all members of the SMS must conclude and sign their performance agreements for that financial year within three months following the month in which the elections took place. For example if elections took place in April, the reporting date in the heading of the table above should change to 31 July 2023.

*Table 3.7.2 Reasons for not having concluded Performance agreements for all SMS members as on 31 March 2024*

Reasons
One SMS members left the department on the 31 <sup>st</sup> May 2023 without contracting for that specific performance cycle

#### Notes

- The reporting date in the heading of this table should be aligned with that of Table 3.7.1.

*Table 3.7.3 Disciplinary steps taken against SMS members for not having concluded Performance agreements as on 31 March 2024*

Reasons
No disciplinary action has been taken as such SMS Member has already left the Department on the 31 <sup>st</sup> May 2023

**Notes**

- The reporting date in the heading of this table should be aligned with that of Table 3.7.1.

**3.8 Performance Rewards**

To encourage good performance, the department has granted the following performance rewards during the year under review. The information is presented in terms of race, gender, disability, salary bands and critical occupations (see definition in notes below).

*Table 3.8.1 Performance Rewards by race, gender and disability for the period 1 April 2023 to 31 March 2024*

Race and Gender	Beneficiary Profile			Cost	
	Number of beneficiaries	Number of employees	% of total within group	Cost (R'000)	Average cost per employee
<b>African</b>	0	0	0	0	0
Male	1	606	0	R 32 154,30	R 32 154,30
Female	6	773	1	R 127 762,10	R 21 293,70
<b>Asian</b>	0	0	0	0	R 0,00
Male	0	0	0	0	R 0,00
Female	0	2	0	0	R 0,00
<b>Coloured</b>	0	0	0	0	R 0,00
Male	0	23	0	0	R 0,00
Female	0	14	0	0	R 0,00
<b>White</b>	0	0	0	0	R 0,00
Male	0	17	0	0	R 0,00
Female	0	9	0	0	R 0,00
<b>Total</b>	<b>7</b>	<b>1444</b>	<b>1</b>	<b>R 159 916,40</b>	<b>R 22 845,20</b>

*Table 3.8.2 Performance Rewards by salary band for personnel below Senior Management Service for the period 1 April 2023 to 31 March 2024*

Salary band	Beneficiary Profile			Cost		Total cost as a % of the total personnel expenditure
	Number of beneficiaries	Number of employees	% of total within salary bands	Total Cost (R'000)	Average cost per employee	
Lower Skilled (Levels 1-2)	0	83	0	0	R 0,00	0
Skilled (level 3-5)	1	301	0	R 18 710,00	R 18 710,00	0
Highly skilled production (level 6-8)	5	827	1	R 128 137,80	R 25 627,60	0
Highly skilled supervision (level 9-12)	1	204	1	R 13 068,60	R 13 068,60	0
<b>Total</b>	<b>7</b>	<b>1415</b>	<b>1</b>	<b>R 159 916,40</b>	<b>R 22 845,20</b>	<b>0</b>

*Table 3.8.3 Performance Rewards by critical occupation for the period 1 April 2023 to 31 March 2024*

Critical occupation	Beneficiary Profile			Cost	
	Number of beneficiaries	Number of employees	% of total within occupation	Total Cost (R'000)	Average cost per employee
ADMINISTRATIVE RELATED	1	148	1	R 13 068,60	R 13 068,60
ALL ARTISANS IN THE BUILDING METAL MACHINERY ETC.	0	11	0	0	R 0,00
BUILDING AND OTHER PROPERTY CARETAKERS	0	16	0	0	R 0,00
BUS AND HEAVY VEHICLE DRIVERS	0	3	0	0	R 0,00
BUS DRIVER	0	1	0	0	R 0,00
CHAPLAIN AND RELATED PROFESSIONALS	0	3	0	0	R 0,00
CHIEF FINANCIAL OFFICER	0	1	0	0	R 0,00
CLEANERS IN OFFICES WORKSHOPS HOSPITALS ETC.	0	69	0	0	R 0,00
COMMUNICATION AND INFORMATION RELATED	0	2	0	0	R 0,00

Critical occupation	Beneficiary Profile			Cost	
	Number of beneficiaries	Number of employees	% of total within occupation	Total Cost (R'000)	Average cost per employee
COMMUNICATION COORDINATOR	0	1	0	0	R 0,00
FINANCE AND ECONOMICS RELATED	0	3	0	0	R 0,00
FINANCE CLERK	0	2	0	0	R 0,00
FINANCIAL AND RELATED PROFESSIONALS	0	16	0	0	R 0,00
FINANCIAL CLERKS AND CREDIT CONTROLLERS	0	59	0	0	R 0,00
FIRE FIGHTER	0	1	0	0	R 0,00
FIRE FIGHTING AND RELATED WORKERS	0	37	0	0	R 0,00
GENERAL LEGAL ADMINISTRATION & REL. PROFESSIONALS	0	4	0	0	R 0,00
HEAD OF DEPARTMENT/CHIEF EXECUTIVE OFFICER	0	1	0	0	R 0,00
HUMAN RESOURCES & ORGANISAT DEVELOPM & RELATE PROF	0	2	0	0	R 0,00
HUMAN RESOURCES CLERKS	0	16	0	0	R 0,00
LANGUAGE PRACTITIONERS INTERPRETERS & OTHER COMMUN	0	2	0	0	R 0,00
LIBRARY MAIL AND RELATED CLERKS	0	10	0	0	R 0,00
LIGHT VEHICLE DRIVER	0	1	0	0	R 0,00
LOGISTICAL SUPPORT PERSONNEL	0	3	0	0	R 0,00
MATERIAL-RECORDING AND TRANSPORT CLERKS	0	19	0	0	R 0,00
MESSENGERS PORTERS	0	34	0	0	R 0,00

Critical occupation	Beneficiary Profile			Cost	
	Number of beneficiaries	Number of employees	% of total within occupation	Total Cost (R'000)	Average cost per employee
AND DELIVERERS					
MIDD.MANAGER:HUMAN RESOURCE & ORGANISA.DEVEL.RELA	0	1	0	0	R 0,00
MIDDLE MANAGER: ADMINISTRATIVE RELATED	0	56	0	0	R 0,00
MIDDLE MANAGER: EMERGENCY SERVICES RELATED	0	1	0	0	R 0,00
MIDDLE MANAGER: FINANCE AND ECONOMICS RELATED	0	5	0	0	R 0,00
MIDDLE MANAGER: INFORMATION TECHNOLOGY RELATED	0	1	0	0	R 0,00
MIDDLE MANAGER: TRADE AND INDUSTRY RELATED	0	1	0	0	R 0,00
MIDDLE MANAGER:COMMUNICATION & INFORMATION RELATED	0	1	0	0	R 0,00
OTHER ADMINISTRAT & RELATED CLERKS AND ORGANISERS	4	158	3	R 92 559,50	R 23 139,90
OTHER ADMINISTRATIVE POLICY AND RELATED OFFICERS	0	71	0	0	R 0,00
OTHER CLERICAL SUPPORT WORKERS	0	7	0	0	R 0,00
OTHER INFORMATION TECHNOLOGY PERSONNEL.	0	4	0	0	R 0,00
OTHER OCCUPATIONS	0	1	0	0	R 0,00
REGULATORY INSPECTOR	0	2	0	0	R 0,00
REGULATORY INSPECTOR*	2	613	0	R 54 288,30	R 27 144,20
RISK AND INTEGRITY MANAGER	0	1	0	0	R 0,00



Critical occupation	Beneficiary Profile			Cost	
	Number of beneficiaries	Number of employees	% of total within occupation	Total Cost (R'000)	Average cost per employee
RISK AND INTEGRITY SPECIALIST	0	1	0	0	R 0,00
SECRETARIES & OTHER KEYBOARD OPERATING CLERKS	0	17	0	0	R 0,00
SECRETARY (GENERAL)	0	2	0	0	R 0,00
SECURITY OFFICER	0	1	0	0	R 0,00
SECURITY OFFICERS	0	2	0	0	R 0,00
SENIOR MANAGERS	0	25	0	0	R 0,00
SUPPLY CHAIN CLERK	0	1	0	0	R 0,00
SUPPLY CHAIN PRACTITIONER	0	1	0	0	R 0,00
TRADE LABOURERS	0	6	0	0	R 0,00
<b>Total</b>	<b>7</b>	<b>1444</b>	<b>1</b>	<b>R 159 916,40</b>	<b>R 22 845,20</b>

**Notes**

- The CORE classification, as prescribed by the DPSA, should be used for completion of this table.
- Critical occupations are defined as occupations or sub-categories within an occupation –
  - (a) in which there is a scarcity of qualified and experienced persons currently or anticipated in the future, either because such skilled persons are not available or they are available but do not meet the applicable employment criteria;
  - (b) for which persons require advanced knowledge in a specified subject area or science or learning field and such knowledge is acquired by a prolonged course or study and/or specialised instruction;
  - (c) where the inherent nature of the occupation requires consistent exercise of discretion and is predominantly intellectual in nature; and
  - (d) in respect of which a department experiences a high degree of difficulty to recruit or retain the services of employees;

*Table 3.8.4 Performance related rewards (cash bonus), by salary band for Senior Management Service for the period 1 April 2023 to 31 March 2024*

Salary band	Beneficiary Profile			Cost		Total cost as a % of the total personnel expenditure
	Number of beneficiaries	Number of employees	% of total within salary bands	Total Cost (R'000)	Average cost per employee	
Senior Management Service Band A (Level 13)	0	21	0	0	R 0,00	0
Senior Management Service Band B (Level 14)	0	6	0	0	R 0,00	0
Senior Management Service Band C (Level 15)	0	1	0	0	R 0,00	0
Senior Management Service Band D (Level 16)	0	1	0	0	R 0,00	0
<b>Total</b>	<b>0</b>	<b>29</b>	<b>0</b>	<b>R 0,00</b>	<b>R 0,00</b>	<b>0</b>

### 3.9 Foreign Workers

The tables below summarise the employment of foreign nationals in the department in terms of salary band and major occupation.

*Table 3.9.1 Foreign workers by salary band for the period 1 April 2023 and 31 March 2024*

Salary band	01 April 2023		31 March 2024		Change	
	Number	% of total	Number	% of total	Number	% Change
Lower skilled (Levels 1-2)	0	0	0	0	0	0
Skilled (Levels 3-5)	0	0	0	0	0	0
Highly skilled production (Levels 6-8)	0	0	0	0	0	0
Highly skilled supervision (Levels 9-12)	0	0	0	0	0	0

Salary band	01 April 2023		31 March 2024		Change	
	Number	% of total	Number	% of total	Number	% Change
Senior Management (Level 13-16)	0	0	0	0	0	0
Contract (Levels 1-2)	0	0	0	0	0	0
Contract (Levels 3-5)	0	0	0	0	0	0
Contract (Levels 6-8)	0	0	0	0	0	0
Contract (Levels 9-12)	0	0	0	0	0	0
Contract (Levels 13-16)	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

*Table 3.9.2 Foreign workers by major occupation for the period 1 April 2023 and 31 March 2024*

Major occupation	01 April 2023		31 March 2024		Change	
	Number	% of total	Number	% of total	Number	% Change
		0		0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### 3.10 Leave utilisation

The Public Service Commission identified the need for careful monitoring of sick leave within the public service. The following tables provide an indication of the use of sick leave and disability leave. In both cases, the estimated cost of the leave is also provided.

*Table 3.10.1 Sick leave for the period 1 January 2023 to 31 December 2024*

Salary band	Total days	% Days with Medical certification	Number of Employees using sick leave	% of total employees using sick leave	Average days per employee	Estimated Cost (R'000)
Lower Skills (Level 1-2)	502	82	74	7	7	R 322 789,10
Skilled (levels 3-5)	1611	80	207	19	8	R 1 698 436,53
Highly skilled production (levels 6-8)	5589	84	682	62	8	R 8 339 976,09
Highly skilled supervision (levels 9 -12)	1032	87	119	11	9	R 2 980 293,46
Top and Senior management (levels 13-16)	94	88	16	2	6	R 441 167,70
<b>Total</b>	<b>8828</b>	<b>83</b>	<b>1098</b>	<b>100</b>	<b>8</b>	<b>R 13 782 662,88</b>

*Table 3.10.2 Disability leave (temporary and permanent) for the period 1 January 2023 to 31 December 2023*

Salary band	Total days	% Days with Medical certification	Number of Employees using disability leave	% of total employees using disability leave	Average days per employee	Estimated Cost (R'000)
Lower skilled (Levels 1-2)	82	100	4	9	21	R 52 920,45
Skilled (Levels 3-5)	357	100	5	11	71	R 329 196,03
Highly skilled production (Levels 6-8)	866	100	31	67	28	R 1 233 336,29
Highly skilled supervision (Levels 9-12)	107	100	6	13	18	R 291 081,12
Senior management (Levels 13-16)		0		0	0	
<b>Total</b>	<b>1412</b>	<b>100</b>	<b>46</b>	<b>100</b>	<b>31</b>	<b>R 1 906 533,89</b>

The table below summarises the utilisation of annual leave. The wage agreement concluded with trade unions in the PSCBC in 2000 requires management of annual leave to prevent high levels of accrued leave being paid at the time of termination of service.

*Table 3.10.3 Annual Leave for the period 1 January 2023 to 31 December 2023*

Salary band	Total days taken	Number of Employees using annual leave	Average per employee
Lower skilled (Levels 1-2)	2188	119	18
Skilled Levels 3-5)	6083,25	295	21
Highly skilled production (Levels 6-8)	19474,92	880	22
Highly skilled supervision(Levels 9-12)	4662	197	24
Senior management (Levels 13-16)	497	28	18
<b>Total</b>	<b>32905,17</b>	<b>1519</b>	<b>22</b>

*Table 3.10.4 Capped leave for the period 1 January 2023 to 31 December 2023*

Salary band	Total days of capped leave taken	Number of Employees using capped leave	Average number of days taken per employee	Average capped leave per employee as on 31 March 2022
Lower skilled (Levels 1-2)	0	0	0	0
Skilled Levels 3-5)	17	2	9	5
Highly skilled production (Levels 6-8)	61	6	10	9
Highly skilled supervision(Levels 9-12)	6	2	3	24
Senior management (Levels 13-16)	0	0	0	9
<b>Total</b>	<b>84</b>	<b>10</b>	<b>8</b>	<b>10</b>

The following table summarise payments made to employees as a result of leave that was not taken.

*Table 3.10.5 Leave payouts for the period 1 April 2023 and 31 March 2023*

Reason	Total amount (R'000)	Number of employees	Average per employee (R'000)
Leave payout for 2023/24 due to non-utilisation of leave for the previous cycle	R 0,00	0	R 0,00
Capped leave payouts on termination of service for 2023/24	R 0,00	0	R 0,00
Current leave payout on termination of service for 2023/24	R 4 205 983,04	55	R 76 472,00
<b>Total</b>	<b>R 4 205 983,04</b>	<b>55</b>	<b>R 76 472,00</b>

### 3.11 HIV/AIDS & Health Promotion Programmes

*Table 3.11.1 Steps taken to reduce the risk of occupational exposure*

Units/categories of employees identified to be at high risk of contracting HIV & related diseases (if any)	Key steps taken to reduce the risk
<ul style="list-style-type: none"> <li>Traffic Officials especially at Weighbridge</li> <li>Fire fighters officials</li> <li>Interns</li> </ul>	Preventative programmes Information sharing Awareness Campaigns Wellness screenings

*Table 3.11.2 Details of Health Promotion and HIV/AIDS Programmes (tick the applicable boxes and provide the required information)*

Question	Yes	No	Details, if yes
1. Has the department designated a member of the SMS to implement the provisions contained in Part VI E of Chapter 1 of the Public Service Regulations, 2001? If so, provide her/his name and position.	Yes		Ms VT Leteane Director Human Resource Management
2. Does the department have a dedicated unit or has it designated specific staff members to promote the health and well-being of your employees? If so, indicate the number of employees who are involved in this task and the annual budget that is available for this purpose.	Yes		HIV, AIDS, STI's and TB, HPM, Wellness Management and SHERQ management intervention programmes. EHW 0.05 % Budget
3. Has the department introduced an Employee Assistance or Health Promotion Programme for your employees? If so, indicate the key elements/services of this Programme.	Yes		EAP Counselling, Spiritual empowerment, Health and Productivity management, Occupational Health and Safety programs- Chronic diseases Occupational Hygiene
4. Has the department established (a) committee(s) as contemplated in Part VI E.5 (e) of Chapter 1 of the Public Service Regulations, 2001? If so, please provide the names of the members of the committee and the stakeholder(s) that they represent.	Yes		<u>Sports &amp; Recreation Committee</u> Head Office: Mereko LL, Nageng MR, Lethoko D, Mokoape LC, Thiba T, Mokaila MJ  Bojanala District: Mogobye E, Zwane NG, Mathabe ME, Monaydiwa TC, Nko TB, Mohlala MR. Dr. KK: Rickert L, Jood LB, Booi MP, Dithupe K, Sebokolodi T, Mokoena LP Dr. RSM: Mmutle KJ, Dintwe IT, Lobowa BE, Keboihakgosi LB, Modise TS, Jonker JJ. NMM: Merementsi NP, Kotsi RP, Oepeng

Question	Yes	No	Details, if yes
			<p>MG, Jonker PM, Menong TS, Barnard JG</p> <p><b>EVACUATION PREPAREDNESS (EEP) COMMITTEES</b></p> <p><b><u>HEAD OFFICE EEP COMMITTEE REPRESENTATIVE</u></b></p> <ul style="list-style-type: none"> <li>• Chairperson- Ms. Mokwatsi (Old Parliament)</li> <li>• Deputy Chairperson- Ms. Chewe B (Tirelo Building)</li> <li>• Secretary- Ms. Mogatusi K (Tirelo Building)</li> </ul> <p><b><u>Additional Members</u></b></p> <ul style="list-style-type: none"> <li>• Mr Moleme (Safety House)</li> <li>• Mr Motlhageng (Jaws EMERGENCY Intervention Team)</li> <li>• Mr Sehole (Tirelo Building)</li> <li>• Mr Ntiyane (New Office park at Old Parliament)</li> </ul> <p><b><u>NGAKA MODIRI MOLEMA DISTRICT EEP COMMITTEE</u></b></p> <ul style="list-style-type: none"> <li>• Chairperson- Mr Noge (Montshioa Traffic)</li> <li>• Deputy Chairperson- Mr. Khotle (GD Montshioa Airport)</li> <li>• Secretary- Ms. Mogotsi (Molopo RA)</li> </ul> <p><b><u>Additional Members</u></b></p> <ul style="list-style-type: none"> <li>• Mr Mabe (Lichtenburg Traffic)</li> <li>• Mr Menoe (Dellarey Traffic)</li> <li>• Ms Mothupi (Lehurutshe Traffic)</li> </ul> <p><b><u>Dr RUTH SEGOMOTSI MOMPATI DISTRICT EEP COMMITTEE</u></b></p> <ul style="list-style-type: none"> <li>• Chairperson – Ms Manoto (Taung Traffic)</li> <li>• Deputy Chairperson –</li> </ul>

Question	Yes	No	Details, if yes
			<p>Ms Maputle (Christiana Traffic)</p> <ul style="list-style-type: none"> <li>Secretary – Mr. Monageng (Vryburg Government Garage)</li> </ul> <p><u>Additional Members</u></p> <ul style="list-style-type: none"> <li>Ms Monnamme (Taung RA)</li> <li>Ms Moserwane (Vryburg Traffic)</li> <li>Ms Boikanyo (Ganyesa Traffic)</li> </ul> <p><u>BOJANALA DISTRICT EEP COMMITTEE</u></p> <ul style="list-style-type: none"> <li>Chairperson – Motlhabane O</li> <li>Deputy Chairperson – Mohlala M.R</li> <li>Secretary – Morewanare T.C</li> </ul> <p><u>Additional Members</u></p> <ul style="list-style-type: none"> <li>Makgathulela M</li> <li>Nko T</li> <li>Seeti N.G</li> <li>Mpisa O.I</li> </ul> <p><u>DR KENNETH KAUNDA DISTRICT EEP COMMITTEE</u></p> <ul style="list-style-type: none"> <li>Chairperson - Ms Abdul Gany (Government Motor Fleet)</li> <li>Deputy Chairperson - Ms Bertha Stephen (RTM District Office)</li> <li>Secretary - Mr Joseph Maila (Ventersdorp RTM)</li> </ul> <p><u>Additional Members</u></p> <ul style="list-style-type: none"> <li>PI Sefika (Ventersdorp Weigh-bridge)</li> <li>PI Shuping (Wolmaranstad Traffic)</li> <li>PI Mosito (Ventersdorp Weigh-bridge)</li> </ul>



Question	Yes	No	Details, if yes
			<ul style="list-style-type: none"> <li>Mr Molakeng (Potchefstroom Traffic)</li> </ul>
5. Has the department reviewed its employment policies and practices to ensure that these do not unfairly discriminate against employees on the basis of their HIV status? If so, list the employment policies/practices so reviewed.	Yes		HIV/AIDS policy (Draft) Health and Productivity Management Policy Wellness Management Policy SHERQ Policy
6. Has the department introduced measures to protect HIV-positive employees or those perceived to be HIV-positive from discrimination? If so, list the key elements of these measures.		No	Employees do not disclose their status
7. Does the department encourage its employees to undergo Voluntary Counselling and Testing? If so, list the results that you have achieved.	Yes		During employee wellness awareness campaigns and during individual counselling sessions, employees are encouraged to test, however, they fail to disclose
8. Has the department developed measures/indicators to monitor & evaluate the impact of its health promotion programme? If so, list these measures/indicators.	Yes		Quarterly reports for office of the Premier and DPSA

### 3.12 Labour Relations

*Table 3.12.1 Collective agreements for the period 1 April 2023 and 31 March 2024*

Subject matter	Date
	<b>None</b>

#### Notes

- If there were no agreements, keep the heading and replace the table with the following:

<b>Total number of Collective agreements</b>	<b>None</b>
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The following table summarises the outcome of disciplinary hearings conducted within the department for the year under review.

*Table 3.12.2 Misconduct and disciplinary hearings finalised for the period 1 April 2023 and 31 March 2024*

Outcomes of disciplinary hearings	Number	% of total
Correctional counselling	0	0
Verbal warning	0	0
Written warning	27	16
Final written warning	134	80

Outcomes of disciplinary hearings	Number	% of total
Suspended without pay	1	0.5
Fine	0	0
Demotion	0	0
Dismissal	1	0.5
Not guilty	0	0
Case withdrawn	4	3
<b>Total</b>	<b>167</b>	<b>100</b>

#### Notes

- If there were no agreements, keep the heading and replace the table with the following:

<b>Total number of Disciplinary hearings finalised</b>	<b>None</b>
--	-------------

*Table 3.12.3 Types of misconduct addressed at disciplinary hearings for the period 1 April 2023 and 31 March 2024*

Type of misconduct	Number	% of total
Corruption	1	0.5
Fraud	2	2
Irregular Expenditure	1	0.5
Employees receiving SASSA Grants	16	9
Assault	1	0.5
Absenteeism	1	0.5
Receiving unlawful instruction	3	2
Unacceptable behaviour	7	4
Victimisation	1	0.5
Theft	1	0.5
Failure to submit financial disclosure	129	70
Failure to submit PMDS	20	10
<b>Total</b>	<b>183</b>	<b>100</b>

*Table 3.12.4 Grievances logged for the period 1 April 2023 and 31 March 2024*

Grievances	Number	% of Total
Number of grievances resolved	7	100
Number of grievances not resolved	0	0
<b>Total number of grievances lodged</b>	<b>7</b>	<b>100</b>

*Table 3.12.5 Disputes logged with Councils for the period 1 April 2023 and 31 March 2024*

Disputes	Number	% of Total
Number of disputes upheld	2	100
Number of disputes dismissed	0	0
<b>Total number of disputes lodged</b>	<b>2</b>	<b>100</b>

*Table 3.12.6 Strike actions for the period 1 April 2023 and 31 March 2024*

Total number of persons working days lost	695
Total costs working days lost	R154 282,19
Amount recovered as a result of no work no pay (R'000)	R0.00

*Table 3.12.7 Precautionary suspensions for the period 1 April 2023 and 31 March 2024*

Number of people suspended	6
Number of people who's suspension exceeded 30 days	6
Average number of days suspended	115
Cost of suspension(R'000)	R1 355 337.00

### 3.13 Skills development

This section highlights the efforts of the department with regard to skills development.

*Table 3.13.1 Training needs identified for the period 1 April 2023 and 31 March 2024*

Occupational category	Gender	Number of employees as at 1 April 2023	Training needs identified at start of the reporting period			
			Learnerships	Skills Programmes & other short courses	Other forms of training	Total
Legislators, senior officials and managers	Female	10	0	1	0	1
	Male	14	0	1	0	1
Professionals	Female	46	0	6	0	6
	Male	26	0	6	0	6
Technicians and associate professionals	Female	417	0	6	0	6
	Male	409	0	7	0	7

Occupational category	Gender	Number of employees as at 1 April 2023	Training needs identified at start of the reporting period			
			Learnerships	Skills Programmes & other short courses	Other forms of training	Total
Clerks	Female	212	0	3	0	3
	Male	76	0	3	0	3
Service and sales workers	Female	16	0	1	0	1
	Male	27	0	1	0	1
Skilled agriculture and fishery workers	Female	0	0	0	0	0
	Male	0	0	0	0	0
Craft and related trades workers	Female	2	0	1	0	1
	Male	11	0	1	0	1
Plant and machine operators and assemblers	Female	1	0	2	0	2
	Male	4	0	2	0	2
Elementary occupations	Female	64	0	2	0	2
	Male	71	0	2	0	2
DEVELOPMENTAL PROGRAMMES (Interns & Learners)	Female	55	4	1	1	2
	Male	34	4	1	1	2
Sub Total	Female	<b>823</b>	<b>4</b>	<b>24</b>	<b>1</b>	<b>25</b>
	Male	<b>672</b>	<b>4</b>	<b>25</b>	<b>1</b>	<b>26</b>
<b>Total</b>		<b>1495</b>	<b>8</b>	<b>49</b>	<b>4</b>	<b>100</b>

*Table 3.13.2 Training provided for the period 1 April 2023 and 31 March 2024*

Occupational category	Gender	Number of employees as at 1 April 2023	Training provided within the reporting period			
			Learnerships	Skills Programmes & other short courses	Other forms of training	Total
Legislators, senior officials and managers	Female	10	0	1	0	1
	Male	14	0	3	0	3
Professionals	Female	46	0	7	0	7

Occupational category	Gender	Number of employees as at 1 April 2023	Training provided within the reporting period			
			Learnerships	Skills Programmes & other short courses	Other forms of training	Total
	Male	26	0	8	0	8
Technicians and associate professionals	Female	417	0	4	0	4
	Male	409	0	4	0	4
Clerks	Female	212	0	5	0	5
	Male	76	0	4	0	4
Service and sales workers	Female	16	0	3	0	3
	Male	27	0	3	0	3
Skilled agriculture and fishery workers	Female	0	0	0	0	0
	Male	0	0	0	0	0
Craft and related trades workers	Female	2	0	0	0	0
	Male	11	0	0	0	0
Plant and machine operators and assemblers	Female	1	0	0	0	0
	Male	4	0	0	0	0
Elementary occupations	Female	64	0	0	0	0
	Male	71	0	0	0	0
DEVELOPMENTAL PROGRAMMES (Interns & Learners)	Female	55	0	0	0	0
	Male	34	0	0	0	0
Sub Total	Female	<b>823</b>	<b>0</b>	<b>20</b>	<b>0</b>	<b>20</b>
	Male	<b>672</b>	<b>0</b>	<b>22</b>	<b>0</b>	<b>22</b>
<b>Total</b>		<b>1495</b>	<b>0</b>	<b>42</b>	<b>0</b>	<b>83</b>

### 3.14 Injury on duty

The following tables provide basic information on injury on duty.

*Table 3.14.1 Injury on duty for the period 1 April 2023 and 31 March 2024*

Nature of injury on duty	Number	% of total
Required basic medical attention only	18	1.3%
Temporary Total Disablement	1	0.1
Permanent Disablement	0	0
Fatal	0	0
Total	19	1.3%

### 3.15 Utilisation of Consultants

*Table 3.15.1 Report on consultant appointments using appropriated funds for the period 1 April 2023 and 31 March 2024*

Project title	Total number of consultants that worked on project	Duration (work days)	Contract value in Rand
None	0	0	0
None	0	0	0

Total number of projects	Total individual consultants	Total duration Work days	Total contract value in Rand
0	0	0	0
0	0	0	0

*Table 3.15.2 Analysis of consultant appointments using appropriated funds, in terms of Historically Disadvantaged Individuals (HDIs) for the period 1 April 2023 and 31 March 2024*

Project title	Percentage ownership by HDI groups	Percentage management by HDI groups	Number of consultants from HDI groups that work on the project
None	0	0	0
None	0	0	0

*Table 3.15.3 Report on consultant appointments using Donor funds for the period 1 April 2023 and 31 March 2024*

Project title	Total Number of consultants that worked on project	Duration (Work days)	Donor and contract value in Rand
None	0	0	0
None	0	0	0

Total number of projects	Total individual consultants	Total duration Work days	Total contract value in Rand
0	0	0	0
0	0	0	0

*Table 3.15.4 Analysis of consultant appointments using Donor funds, in terms of Historically Disadvantaged Individuals (HDIs) for the period 1 April 2023 and 31 March 2024*

Project title	Percentage ownership by HDI groups	Percentage management by HDI groups	Number of consultants from HDI groups that work on the project
None	0	0	0
None	0	0	0

### 3.16 Severance Packages

*Table 3.16.1 Granting of employee initiated severance packages for the period 1 April 2023 and 31 March 2024*

Salary band	Number of applications received	Number of applications referred to the MPSA	Number of applications supported by MPSA	Number of packages approved by department
Lower skilled (Levels 1-2)	0	0	0	0
Skilled Levels 3-5)	0	0	0	0
Highly skilled production (Levels 6-8)	0	0	0	0
Highly skilled supervision (Levels 9-12)	0	0	0	0
Senior management (Levels 13-16)	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	0	0	0	0

# PART E: PFMA COMPLIANCE REPORT

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## 1. IRREGULAR, FRUITLESS AND WASTEFUL, UNAUTHORISED EXPENDITURE AND MATERIAL LOSSES

### 1.1. Irregular expenditure

#### a) Reconciliation of irregular expenditure

Description	2022/2023	2023/2024
	R'000	R'000
Opening balance	3 487 597	3 839 941
Adjustment to opening balance	109 857	
Opening balance as restated	3 377 740	3 839 941
▲ Add: Irregular expenditure confirmed	462 201	332 238
Less: Irregular expenditure condoned		
Less: Irregular expenditure not condoned and removed		
Less: Irregular expenditure recoverable <sup>1</sup>		
Less: Irregular expenditure not recoverable and written off		
<b>Closing balance</b>	<b>3 839 941</b>	<b>4 172 179</b>

*Include discussion here where deemed relevant.*

#### Reconciling notes

Description	2022/2023	2023/2024
	R'000	R'000
Irregular expenditure that was under assessment	-	-
Irregular expenditure that relates to the prior year and identified in the current year	-	-
Irregular expenditure for the current year	462 201	332 238
<b>Total</b>	<b>462 201</b>	<b>332 238</b>

<sup>1</sup> Transfer to receivables

**b) Details of irregular expenditure (under assessment, determination, and investigation)**

Description <sup>2</sup>	2022/2023	2023/2024
	R'000	R'000
Irregular expenditure under assessment	-	-
Irregular expenditure under determination	-	-
Irregular expenditure under investigation	3 454 139	3 454 139
<b>Total</b>	<b>3 454 139</b>	<b>3 454 139</b>

*Include discussion here where deemed relevant.*

**c) Details of irregular expenditure condoned**

Description	2022/2023	2023/2024
	R'000	R'000
Irregular expenditure condoned	-	-
<b>Total</b>	-	-

*Include discussion here where deemed relevant.*

**d) Details of irregular expenditure removed - (not condoned)**

Description	2022/2023	2023/2024
	R'000	R'000
Irregular expenditure NOT condoned and removed	-	-
<b>Total</b>	-	-

*Include discussion here where deemed relevant.*

<sup>2</sup> Group similar items

**e) Details of irregular expenditure recoverable**

Description	2022/2023	2023/2024
	R'000	R'000
Irregular expenditure recoverable	-	-
<b>Total</b>	-	-

*Include discussion here where deemed relevant.*

**f) Details of irregular expenditure written off (irrecoverable)**

Description	2022/2023	2023/2024
	R'000	R'000
Irregular expenditure written off	-	-
<b>Total</b>	-	-

*Include discussion here where deemed relevant.*

*Additional disclosure relating to Inter-Institutional Arrangements*

**g) Details of non-compliance cases where an institution is involved in an inter-institutional arrangement (where such institution is not responsible for the non-compliance)**

Description
None
<b>Total</b>

*Include discussion here where deemed relevant.*

**h) Details of irregular expenditure cases where an institution is involved in an inter-institutional arrangement (where such institution is responsible for the non-compliance)<sup>3</sup>**

<sup>3</sup> Refer to paragraphs 3.12, 3.13 and 3.14 of Annexure A (PFMA Compliance and Reporting Framework) to National Treasury Instruction No. 4 of 2022/2023

Description	2022/2023 <sup>4</sup>	2023/2024
	R'000	R'000
None	-	-
	-	-
	-	-
	-	-
<b>Total</b>	-	-

*Include discussion here where deemed relevant.*

**i) Details of disciplinary or criminal steps taken as a result of irregular expenditure**

Disciplinary steps taken
None

*Include discussion here where deemed relevant.*

**1.2. Fruitless and wasteful expenditure**

**a) Reconciliation of fruitless and wasteful expenditure**

Description	2022/2023	2023/2024
	R'000	R'000
Opening balance	4 516	4 539
Adjustment to opening balance		
Opening balance as restated	4 516	4 539
Add: Fruitless and wasteful expenditure confirmed	23	45
Less: Fruitless and wasteful expenditure recoverable <sup>5</sup>	-	-
Less: Fruitless and wasteful expenditure not recoverable and written off	-	-
<b>Closing balance</b>	<b>4 539</b>	<b>4 584</b>

*Include discussion here where deemed relevant.*

<sup>4</sup> Amounts of irregular expenditure related to the current year must be disclosed in the annual financial statements.

<sup>5</sup> Transfer to receivables

Reconciling notes

Description	2022/2023	2023/2024 <sup>6</sup>
	R'000	R'000
Fruitless and wasteful expenditure that was under assessment	-	-
Fruitless and wasteful expenditure that relates to the prior year and identified in the current year	-	-
Fruitless and wasteful expenditure for the current year	23	45
<b>Total</b>	<b>23</b>	<b>45</b>

**b) Details of fruitless and wasteful expenditure (under assessment, determination, and investigation)**

Description <sup>7</sup>	2022/2023	2023/2024
	R'000	R'000
Fruitless and wasteful expenditure under assessment	-	-
Fruitless and wasteful expenditure under determination	-	-
Fruitless and wasteful expenditure under investigation	-	-
<b>Total</b>	-	-

*Include discussion here where deemed relevant.*

**c) Details of fruitless and wasteful expenditure recoverable**

Description	2022/2023	2023/2024
	R'000	R'000
Fruitless and wasteful expenditure recoverable	-	-
<b>Total</b>	-	-

*Include discussion here where deemed relevant.*

**d) Details of fruitless and wasteful expenditure not recoverable and written off**

<sup>6</sup> Record amounts in the year in which it was incurred

<sup>7</sup> Group similar items

Description	2022/2023	2023/2024
	R'000	R'000
Fruitless and wasteful expenditure written off	-	-
<b>Total</b>	-	-

*Include discussion here where deemed relevant.*

**e) Details of disciplinary or criminal steps taken as a result of fruitless and wasteful expenditure**

Disciplinary steps taken
None
<b>Total</b>

*Include discussion here where deemed relevant.*

**1.3. Unauthorised expenditure**

**a) Reconciliation of unauthorised expenditure**

Description	2022/2023	2023/2024
	R'000	R'000
Opening balance	13 662	13662
Adjustment to opening balance	-	
Opening balance as restated	13 662	13 662
▲ Add: unauthorised expenditure confirmed	-	-
Less: unauthorised expenditure approved with funding	-	13 662
Less: unauthorised expenditure approved without funding	-	-
Less: unauthorised expenditure recoverable <sup>8</sup>	-	-
Less: unauthorised not recoverable and written off <sup>9</sup>	-	-
<b>Closing balance</b>	<b>13 662</b>	-

*Include discussion here where deemed relevant.*

<sup>8</sup> Transfer to receivables

<sup>9</sup> This amount may only be written off against available savings

Reconciling notes

Description	2022/2023	2023/2024 <sup>10</sup>
	R'000	R'000
Unauthorised expenditure that was under assessment	-	-
Unauthorised expenditure that relates to the prior year and identified in the current year	-	-
Unauthorised expenditure for the current year	-	-
<b>Total</b>	-	-

**b) Details of unauthorised expenditure (under assessment, determination, and investigation)**

Description <sup>11</sup>	2022/2023	2023/2024
	R'000	R'000
Unauthorised expenditure under assessment	-	-
Unauthorised expenditure under determination	-	-
Unauthorised expenditure under investigation	-	-
<b>Total</b>	-	-

*Include discussion here where deemed relevant.*

**1.4. Additional disclosure relating to material losses in terms of PFMA Section 40(3)(b)(i) &(iii)<sup>12</sup>**

**a) Details of material losses through criminal conduct**

Material losses through criminal conduct	2022/2023	2023/2024
	R'000	R'000
Theft	-	-
Other material losses	-	-
Less: Recoverable	-	-
Less: Not recoverable and written off	-	-
<b>Total</b>	-	-

*Include discussion here where deemed relevant.*

<sup>10</sup> Record amounts in the year in which it occurred

<sup>11</sup> Group similar items

<sup>12</sup> Information related to material losses must be disclosed in the annual financial statements.

**b) Details of other material losses**

Nature of other material losses	2022/2023	2023/2024
	R'000	R'000
<i>(Group major categories, but list material items)</i>	-	-
	-	-
	-	-
	-	-
	-	-
<b>Total</b>	-	-

*Include discussion here where deemed relevant and criminal or disciplinary steps taken by the institution.*

**c) Other material losses recoverable**

Nature of losses	2022/2023	2023/2024
	R'000	R'000
<i>(Group major categories, but list material items)</i>	-	-
	-	-
	-	-
	-	-
	-	-
<b>Total</b>	-	-

*Include discussion here where deemed relevant.*

**d) Other material losses not recoverable and written off**

Nature of losses	2022/2023	2023/2024
	R'000	R'000
<i>(Group major categories, but list material items)</i>	-	-
	-	-
	-	-
	-	-
	-	-
<b>Total</b>	-	-

*Include discussion here where deemed relevant.*



## 2. LATE AND/OR NON-PAYMENT OF SUPPLIERS

Description	Number of invoices	Consolidated Value
		R'000
Valid invoices received	5599	2 699 531
Invoices paid <b>within</b> 30 days or agreed period	5464	2 690 030
Invoices paid <b>after</b> 30 days or agreed period	135	9 501
Invoices older than 30 days or agreed period ( <i>unpaid and without dispute</i> )	N/A	N/A
Invoices older than 30 days or agreed period ( <i>unpaid and in dispute</i> )	N/A	N/A

*Include reasons for the late and or non-payment of invoices, including reasons that the invoices are in dispute, where applicable.*

## 3. SUPPLY CHAIN MANAGEMENT

### 3.1. Procurement by other means

Project description	Name of supplier	Type of procurement by other means	Contract number	Value of contract R'000
Security Services at Ngaka Modiri Molema	Tshedza Protection Services	Deviation from competitive bidding process.	N/A	R3 122 641.44
Security Services at Bojanala	Ligit Security Solutions cc	Deviation from competitive bidding process.	N/A	R2 927 476.29
Security Services at Dr Ruth Segomotsi Mompati	Potlako Security	Deviation from competitive bidding process.	N/A	R2 081 850.00
Security Services at Dr Kenneth Kaunda	Quick Bopha Security	Deviation from competitive bidding process.	N/A	R2 096 408.64
Training for Prolaser Speed Machines	Truvelo Manufactures	Single Source quotation in-line with SCM Instruction No. 03 of 2021/2022	N/A	R345 400.00
Live Broadcasting for 2023/2 Budget Speech	SABC	Single Source quotation in-line with SCM Instruction No. 03 of 2021/2022	N/A	R305 069.33
Accommodation and meals	Rebone Boshia	procurement process for sourcing three quotations was followed and recommended bidder cancelled the booking and an emergency procurement was followed.	N/A	R10 980.00

Project description	Name of supplier	Type of procurement by other means	Contract number	Value of contract R'000
Test and Calibration of all Machinery & Equipment at Madikwe and Ganyesa testing Station	Workshop Electronics	procurement process for sourcing three quotations was followed and only one service provider responded.	N/A	R 43 295,43
Aviation Security Services at GD Montshiwa and Pilanesburg International Airport	Fusion Tactical	Deviation from competitive bidding process. Emergency procurement for Aviation security by means of quotes.	N/A	R 5 202 002,88
Test and Calibration of Prolaser Machines and Distance Markers	Truvelo Manufactures	Single Source quotation in-line with SCM Instruction No. 03 of 2021/2022	N/A	R 490 226,51
Aviation Security Services at GD Montshiwa Airport	Mochobo Executive Guards	Deviation from competitive bidding process and source quotation in-line with SCM Instruction No. 03 of 2021/2022	N/A	R 2 588 880,00
Aviation Security Services at Pilanesburg International Airport	Dephethogo Trading	Deviation from competitive bidding process and source quotation in-line with SCM Instruction No. 03 of 2021/2022	N/A	R 3 317 122,32
Assessment of Security detection machine at Tirelo Building entrances	Hissco	Single Source quotation in-line with SCM Instruction No. 03 of 2021/2022	N/A	R 18 912,15
<b>Total</b>				<b>R22 041 126.33</b>

### 3.2. Contract variations and expansions

Project description	Name of supplier	Contract modification type (Expansion or Variation)	Contract number	Original contract value	Value of previous contract expansion/s or variation/s (if applicable)	Value of current contract expansion or variation
				R'000	R'000	R'000
Aviation Security Services at GD Montshiwa and Pilanesburg International Airport	Fusion Tactical	Extension	N/A	R 5 202 002.88	R1 300 500.72	R6 502 503.60
<b>Total</b>						<b>R6 502 503.60</b>

# PART F: FINANCIAL INFORMATION

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## 1. REPORT OF THE AUDITOR-GENERAL

# Report of the auditor-general to North West Provincial Legislature on vote no. 5: Department of Community Safety and Transport Management

### Report on the audit of the financial statements

#### Opinion

1. I have audited the financial statements of the Department of Community Safety and Transport Management set out on pages 184 to 281, which comprise the appropriation statement, statement of financial position as at 31 March 2024, statement of financial performance, statement of changes in net assets, and cash flow statement for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.
2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Department of Community Safety and Transport Management as at 31 March 2024 and its financial performance and cash flows for the year then ended in accordance with the Modified Cash Standards (MCS) as prescribed by the National Treasury and the requirements of the Public Finance Management Act 1 of 1999 (PFMA) and the Division of Revenue Act 5 of 2023 (Dora).

#### Basis for opinion

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the responsibilities of the auditor-general for the audit of the financial statements section of my report.
4. I am independent of the department in accordance with the International Ethics Standards Board for Accountants' *International code of ethics for professional accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.
5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### Emphasis of matters

6. I draw attention to the matters below. My opinion is not modified in respect of these matters.

#### Restatement of corresponding figures

7. As disclosed in note 43 to the financial statements, the corresponding figures for 31 March 2023 were restated as a result of an error in the financial statements of the department at, and for the year ended, 31 March 2024.

## Irregular expenditure

8. As disclosed in note 31 to the financial statements, irregular expenditure of R332 238 000 was incurred in the current year due to non-compliance with treasury regulations.

## Responsibilities of the accounting officer for the financial statements

9. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the MCS as prescribed by the National Treasury and the requirements of the PFMA and Dora; and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
10. In preparing the financial statements, the accounting officer is responsible for assessing the department's ability to continue as a going concern; disclosing, as applicable, matters relating to going concern; and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the department or to cease operations or has no realistic alternative but to do so.

## Responsibilities of the auditor-general for the audit of the financial statements

11. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error; and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
12. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report. This description, which is located at page xx of the annexure to the auditor's report, forms part of our auditor's report.

## Report on the audit of the annual performance report

13. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I must audit and report on the usefulness and reliability of the reported performance against predetermined objectives for the selected programmes presented in the annual performance report. The accounting officer is responsible for the preparation of the annual performance report.
14. I selected the following programmes presented in the annual performance report for the year ended 31 March 2024 for auditing. I selected programmes that measures the department's performance on its primary mandated functions and that are of significant national, community or public interest.

Programme	Page numbers	Purpose
<b>Programme 2: Provincial secretariat for police</b>	42	To exercise oversight function with regard to South African Police Service in the Province, coordinate crime prevention initiatives and promote community police relations.
<b>Programme 3: Transport operations</b>	50	To plan and facilitate the provision of integrated transport services through co-ordination and corporation with national planning authorities, other departments, academic institutions and the private sector in order to enhance implementation of transport safety initiatives, accessibility and mobility of all communities.
<b>Programme 4: Transport regulations</b>	58	To ensure the provision of a safe transport environment through the regulation of public transport operations, road traffic law enforcement and the registration and licensing of vehicles and drivers.

15. I evaluated the reported performance information for the selected programmes against the criteria developed from the performance management and reporting framework, as defined in the general notice. When an annual performance report is prepared using these criteria, it provides useful and reliable information and insights to users on the department's planning and delivery on its mandate and objectives.

16. I performed procedures to test whether:

- the indicators used for planning and reporting on performance can be linked directly to the department's mandate and the achievement of its planned objectives
- all the indicators relevant for measuring the department's performance against its primary mandated and prioritised functions and planned objectives are included
- the indicators are well defined to ensure that they are easy to understand and can be applied consistently, as well as verifiable so that I can confirm the methods and processes to be used for measuring achievements
- the targets can be linked directly to the achievement of the indicators and are specific, time bound and measurable to ensure that it is easy to understand what should be delivered and by when, the required level of performance as well as how performance will be evaluated
- the indicators and targets reported on in the annual performance report are the same as those committed to in the approved initial or revised planning documents
- the reported performance information is presented in the annual performance report in the prescribed manner and is comparable and understandable.
- there is adequate supporting evidence for the achievements reported and for the reasons provided for any over- or underachievement of targets / measures taken to improve performance

17. I performed the procedures for the purpose of reporting material findings only; and not to express an assurance opinion or conclusion.

18. I did not identify any material findings on the reported performance information for the selected programmes.

### Other matters

19. I draw attention to the matters below.

### Achievement of planned targets

20. The annual performance report includes information on reported achievements against planned targets and provides explanations for over- or under achievements / measures taken to improve performance. This information should be considered in the context of the material findings on the reported performance information.

21. The tables that follow provides information on the achievement of planned targets and lists the key service deliver indicators that were not achieved as reported in the annual performance report. The reasons for any underachievement of targets are included in the annual performance report on pages 25 to 62.

### Programme 2: Provincial Secretariat for Police Service

<i>Targets achieved: 75%</i>		
<i>Budget spent: 84.3%</i>		
<b>Key indicator not achieved</b>	<b>Planned target</b>	<b>Reported achievement</b>
POI 2.2 - Number of community structures supported to participate in community policing	4	3
POI 2.5 - Percentage of new service delivery complaints against the SAPS resolved	60%	56%

### Programme 4: Transport Regulations

<i>Targets achieved: 85.7%</i>		
<i>Budget spent: 90.5%</i>		
<b>Key indicator not achieved</b>	<b>Planned target</b>	<b>Reported achievement</b>
POI 4.1 - Number of compliance inspections conducted	113	100

### Material misstatements

22. I identified material misstatements in the annual performance report submitted for auditing. These material misstatements were in the reported performance information for Programme 3: Transport Operations and Programme 4: Transport Regulations. Management subsequently corrected all the misstatements, and I did not include any material findings in this report.

## Report on compliance with legislation

23. In accordance with the PAA and the general notice issued in terms thereof, I must audit and report on compliance with applicable legislation relating to financial matters, financial management and other related matters. The accounting officer is responsible for the department's compliance with legislation.
24. I performed procedures to test compliance with selected requirements in key legislation in accordance with the findings engagement methodology of the Auditor-General of South Africa (AGSA). This engagement is not an assurance engagement. Accordingly, I do not express an assurance opinion or conclusion.
25. Through an established AGSA process, I selected requirements in key legislation for compliance testing that are relevant to the financial and performance management of the department, clear to allow consistent measurement and evaluation, while also sufficiently detailed and readily available to report in an understandable manner. The selected legislative requirements are included in the annexure to this auditor's report.
26. The material findings on compliance with the selected legislative requirements, presented per compliance theme, are as follows:

### Financial statements

27. The financial statements submitted for auditing were not fully prepared in accordance with the prescribed financial reporting framework and supported by full and proper records, as required by section 40(1) (a) and (b) of the PFMA. Material misstatements were identified during the audit of goods and services and disclosure item that were corrected and the supporting records were provided subsequently, resulting in the financial statements receiving an unqualified opinion.

### Expenditure management

28. Effective and appropriate steps were not taken to prevent irregular expenditure, as disclosed in note 31 to the annual financial statements, as required by section 38(1)(c)(ii) of the PFMA and treasury regulation 9.1.1. Most of the irregular expenditure was caused by non-compliance with treasury regulations. Irregular expenditure amounting to R332 238 000 was incurred due to tender processes not followed and month to month extension of contract.

### Procurement and Contract management

29. Some of the goods and services of a transaction value above R1 000 000 were procured without inviting competitive bids and/or deviations were approved by the accounting officer but it was practical to invite competitive bids, as required by Treasury Regulation 16A6.1, paragraph 3.3.1 of NTI 02 of 2021/22 paragraph 4.1 of NTI 03 of 2021/22 and TR 16A6.4.

### Consequences management

30. I was unable to obtain sufficient appropriate audit evidence that disciplinary steps were taken against officials who had incurred irregular expenditure, fruitless and wasteful expenditure, as



required by section 38(1) (h)(iii) of the PFMA. This was because some investigations into irregular expenditure, fruitless and wasteful expenditure were not performed.

### Strategic planning

31. Specific information systems were not implemented to enable the monitoring of progress made towards achieving targets, core objectives and service delivery, as required by public service regulation 25(1)(e)(i) and (iii).

### Other information in the annual report

32. The accounting officer is responsible for the other information included in the annual report. The other information referred to does not include the financial statements, the auditor's report and those selected programmes presented in the annual performance report that have been specifically reported on in this auditor's report.
33. My opinion on the financial statements, the report on the audit of the annual performance report and the report on compliance with legislation do not cover the other information included in the annual report and I do not express an audit opinion or any form of assurance conclusion on it.
34. My responsibility is to read this other information and, in doing so, consider whether it is materially inconsistent with the financial statements and the selected programmes presented in the annual performance report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
35. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

### Internal control deficiencies

36. I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with applicable legislation; however, my objective was not to express any form of assurance on it.
37. The matters reported below are limited to the significant internal control deficiencies that resulted in the material findings on the annual performance report and the material findings on compliance with legislation included in this report.
38. The accounting officer did not adequately review and monitor compliance with applicable procurement legislation.
39. Management did not implement some of the recommendations made in the prior year, resulting in instances for the irregular and fruitless and wasteful expenditures not being investigated.

40. Management did not consistently perform reconciliations to ensure that the information per the financial statements and performance report agree to the underlying supporting documentation and appropriately reported.

## Material irregularities

41. In accordance with the PAA and the Material Irregularity Regulations, I have a responsibility to report on material irregularities identified during the audit and on the status of material irregularities as previously reported in the auditor's report.

### Status of previously reported material irregularities

#### Overpayments due to incorrect escalation factor used on invoices

42. The North West government entered into negotiated contracts with commuter bus companies in 2004. These bus operators are paid using the public transport operations grant (PTOG). In terms of these agreements, the bus company will be paid monthly based on the actual kilometres operated, multiplied by the rate per kilometre as specified in the contract. The rates are based on a fixed rate per kilometre, as stipulated in the agreement, and are escalated by an escalation factor according to a formula based on the wholesale diesel price and the consumer price index (CPI). Effective internal controls were not in place for the approval and processing of the payments in relation to these contracts, as required by treasury regulation 8.1.1. This resulted in overpayments to a commuter bus company that applied the escalation factor incorrectly. The non-compliance is likely to result in a material financial loss if overpayments are not recovered.
43. The accounting officer was notified of this material irregularity on 1 March 2020 and invited to make a written submission on the actions taken and that will be taken to address the matter. The following actions have been taken:
- The department appointed an external investigator to investigate and quantify the overpayments. The investigation was finalised in October 2021 and the investigation report submitted to the accounting officer. Following conclusion of the investigation, the operator, through their lawyers, declared a dispute on the amount reported as being owed and submitted a counter claim for annual adjustments that were not implemented and the same were referred to the consultants.
  - The external investigator was reappointed on 15 June 2022 to perform further verification of the payments, and there is no commitment regarding finalisation of investigations.
44. Upon completion of the investigation, the accounting officer plans to institute disciplinary action against officials found to be responsible for the loss and to recover all monies lost.
45. The accounting officer failed to conclude the investigation timeously. Consequently, I recommend that the accounting officer should take the following actions to address the material irregularity, which should be implemented by 30 November 2023.

- Finalise the recalculation of the financial loss and commence with the process of recover the loss from the supplier. The recovery process should not be unduly delayed.
- Develop a plan for the implementation of recommendations to improve internal controls as outlined in the verification report and commence with the implementation process. The controls should as a minimum include:
  - a. Providing training to officials responsible for verifying the claims.
  - b. Developing standard operating procedures to guide officials on how to verify the rate per kilometer.
  - c. The process to verify the claims should require the service providers to provide all relevant documents to support all inputs that contribute to the final invoice amount.
  - d. Ensuring that the format of the payment certificate used by the service provider is aligned to the “payment certificate used by the National Department of Transport.”
  - e. The accounting officer submitted the first progress report on 22 September 2023, and I was satisfied that actions are being implemented, however the second progress report that was due on 20 November 2023 was not submitted. I am following up on the submission thereof.

46. The accounting officer subsequently submitted the second progress report on the 05 December 2023 and additional information was submitted on the recalculation of the financial loss on the 16 February 2024. The accounting officer submitted an implementation plan with timelines on the 09 April 2024

I have concluded that the actions taken by the accounting officer are appropriate and no further action is required by the accounting officer. Therefore, the material irregularity is resolved.

#### **Payments made for scholar transport services that were not received**

47. The department paid R1 113 270 000 in the previous financial years to the respective suppliers and a further R274 257 000 in the current year. Effective internal controls were not in place for the approval and processing of these payments, as required by treasury regulation 8.1.1, resulting in some suppliers being paid for services not delivered. This non-compliance is likely to result in a material financial loss if the amounts are not recovered from the suppliers.

48. The accounting officer was notified of the material irregularity on 15 July 2019 and invited to make a written submission on the actions taken and that will be taken to address the matter. The following actions have been taken to resolve the material irregularity:

- The material irregularity was referred to the Special Investigation Unit (SIU) and the department it has extended the scope of an investigation on a previous scholar transport tender to the current scholar transport matter in terms of proclamation number R.31 of 2019 (*Government Gazette* no. 42562). The investigation is ongoing, and the planned completion date is 30 September 2023.

- National Treasury also instituted a forensic investigation into this matter which was finalised in February 2020. The accounting officer received the report in September 2020. The following actions were taken or are yet to be taken in line with the recommendations of the investigation:
  - a. Based on the recommendations from this investigation, the accounting officer has implemented measures to prevent further loss, including a requirement that all payments shall be based on the verified kilometres and that all incorrect invoices be returned to the operators for correction before processing.
  - b. The department has, through the PIA, commissioned route verifications. As a result of these verifications, payments made to suppliers from 15 October 2019 were based on actual verified kilometres and the rate per kilometre adjusted to the correct bus capacities.
  - c. The previous investigation did not establish how the rate per kilometre per learner that was used to pay the bus operators was determined. The accounting officer is yet to investigate this rate, quantify any losses, and take appropriate actions to recover such losses.
  - d. The accounting officer has not yet, in accordance with section 16B(4) of the PSA, requested the head of the new department to institute disciplinary steps against officials who were found to be responsible for the non-compliance in the former department.
- 49. An application was made, and judgement was issued by the High Court on 17 December 2019, that the contract was set aside; that any service level agreement with the suppliers be declared void; and that the department publish a new invitation to bid by 30 November 2020. The department terminated the agreements and entered into new agreements on a month-to-month basis. The new tender was advertised on 6 March 2023. The bid is still being evaluated and the award is expected to be finalised by 30 September 2023
- 50. To prevent the recurrence of the matters that led to the material irregularity, the accounting officer was to ensure that the following measures (as recommended in the investigation report) are implemented as part of the new contracts:
  - a. Establishing standard operating procedures that prescribe annual route verification to ensure kilometres and routes are in line with school transport needs.
  - b. Any changes of kilometres from the annual route verification should be incorporated into the SLA through annual addendums.
  - c. New contracts to include a condition for annual review of kilometres approved.
  - d. The department will ensure that operators are not awarded routes in more than one district to ensure a fair and equitable distribution.
  - e. The department would prohibit state employees (directly or indirectly) from participating in such tenders.

51. The accounting officer has made limited progress in addressing the material irregularity, and as such my conclusion is that the accounting officer is no longer taking appropriate actions. I am in the process of determining the most suitable course of action to take.

*AUDITOR GENERAL*

Rustenburg

31 July 2024



AUDITOR - GENERAL  
SOUTH AFRICA

*Auditing to build public confidence*

## Annexure to the auditor's report

The annexure includes the following:

- The auditor-general's responsibility for the audit
- The selected legislative requirements for compliance testing.

### Auditor-general's responsibility for the audit

#### Professional judgement and professional scepticism

As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for selected programmes and on the department's compliance with selected requirements in key legislation.

#### Financial statements

In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the department's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made
- conclude on the appropriateness of the use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the department to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a department to cease operating as a going concern
- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

## Communication with those charged with governance

I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

## Compliance with legislation – selected legislative requirements

The selected legislative requirements are as follows:

Legislation	Sections or regulations
Public Finance Management Act 1 of 1999	Section 38(1)(b); 38(1)(c)(i); 38(1)(c)(ii); 38(1)(d); Section 38(1)(h)(iii); 38(1)(j); 40(1)(a); 40(1)(b); Section 40(1)(c)(i); 44(1); 44(2); 45(b);
Treasury Regulations, 2005	Regulation 4.1.1; 4.1.3; 5.1.1; 5.2.1; 5.2.3(a); Regulation 5.2.3(d); 5.3.1; 7.2.1; 8.1.1; 8.2.1; Regulation 8.2.2; 8.2.3; 8.4.1; 9.1.1; 9.1.4; Regulation 10.1.1(a); 10.1.2; 11.4.1; 11.4.2; Regulation 11.5.1; 12.5.1; 15.10.1.2(c); 16A3.2; Regulation 16A3.2(a); 16A6.1; 16A6.2(a); Regulation 16A6.2(b); 16A6.3(a); 16A6.3(b); Regulation 16A6.3(c); 16A6.3(e); 16A6.4; 16A6.5; Regulation 16A6.6; 16A7.1; 16A7.3; 16A7.6; Regulation 16A7.7; 16A8.3; 16A8.3; 16A8.4; Regulation 16A9.1(b)(ii); 16A9.1(d); 16A9.1(e); Regulation 16A9.1(f); 16A9.2; 16A9.2(a)(ii); Regulation 17.1.1; 18.2; 19.8.4
Construction Industry Development Board Act 38 of 2000	Section 18(1)
Construction Industry Development Board Regulations, 2004	Regulation 17; 25(7A)
Second amendment National Treasury Instruction No. 5 of 202/21	Paragraph 1
Erratum National Treasury Instruction No. 5 of 202/21	Paragraph 2
National Treasury instruction No 5 of 2020/21	Paragraph 4.8; 4.9; 5.3
National Treasury Instruction No. 1 of 2021/22	Paragraph 4.1
National Treasury Instruction No. 4 of 2015/16	Paragraph 3.4
National Treasury SCM Instruction No. 4A of 2016/17	Paragraph 6
National Treasury SCM Instruction No. 03 of 2021/22	Paragraph 4.1; 4.2(b); 4.3; 4.4(a); 4.17; 7.2; 7.6
National Treasury SCM Instruction No. 11 of 2020/21	Paragraph 3.4(a); 3.4(b); 3.9
National Treasury SCM Instruction No. 2 of 2021/22	Paragraph 3.2.1; 3.2.4; 3.2.4(a); 3.3.1
Practice Note 11 of 2008/9	Paragraph 2.1; 3.1(b)
Practice Note 5 of 2009/10	Paragraph 3.3
Practice Note 7 of 2009/10	Paragraph 4.1.2
Preferential Procurement Policy Framework Act 5 of 2000	Section 1; 2.1(a); 2.1(f)
Preferential Procurement Regulations, 2022	Regulation 4.1; 4.2; 4.3; 4.4; 5.1; 5.2; 5.3; 5.4
Preferential Procurement Regulations, 2017	Regulation 4.1; 4.2; 5.1; 5.3; 5.6; 5.7; 6.1; 6.2; Regulation 6.3; 6.5; 6.6; 6.8; 7.1; 7.2; 7.3; 7.5; Regulation 7.6; 7.8; 8.2; 8.5; 9.1; 10.1; 10.2; Regulation 11.1; 11.2
Prevention and Combating of Corrupt Activities Act 12 of 2004	Section 34(1)
Public Service Regulations, 2016	Regulation 25(1)(e)(i); 25(1)(e)(iii)



## 2. ANNUAL FINANCIAL STATEMENTS

### ACCOUNTING POLICIES

*For the Year ended 31 March 2024*

<b>Summary of significant accounting policies</b>	
<p>The financial statements have been prepared in accordance with the following policies, which have been applied consistently in all material aspects, unless otherwise indicated. Management has concluded that the financial statements present fairly the department's primary and secondary information.</p> <p>The historical cost convention has been used, except where otherwise indicated. Management has used assessments and estimates in preparing the annual financial statements. These are based on the best information available at the time of preparation.</p> <p>Where appropriate and meaningful, additional information has been disclosed to enhance the usefulness of the financial statements and to comply with the statutory requirements of the Public Finance Management Act (PFMA), Act 1 of 1999 (as amended by Act 29 of 1999), and the Treasury Regulations issued in terms of the PFMA and the annual Division of Revenue Act.</p>	
<b>1</b>	<p><b>Basis of preparation</b></p> <p>The financial statements have been prepared in accordance with the Modified Cash Standard.</p>
<b>2</b>	<p><b>Going concern</b></p> <p>The financial statements have been prepared on a going concern basis.</p>
<b>3</b>	<p><b>Presentation currency</b></p> <p>Amounts have been presented in the currency of the South African Rand (R) which is also the functional currency of the department.</p>
<b>4</b>	<p><b>Rounding</b></p> <p>Unless otherwise stated financial figures have been rounded to the nearest one thousand Rand (R'000).</p>
<b>5</b>	<p><b>Foreign currency translation</b></p> <p>Cash flows arising from foreign currency transactions are translated into South African Rands using the spot exchange rates prevailing at the date of payment / receipt.</p>
<b>6</b>	<p><b>Comparative information</b></p>
<b>6.1</b>	<p><b>Prior period comparative information</b></p> <p>Prior period comparative information has been presented in the current year's financial statements. Where necessary figures included in the prior period financial statements have been reclassified to ensure that the format in which the information is presented is consistent with the format of the current year's financial statements.</p>
<b>6.2</b>	<p><b>Current year comparison with budget</b></p> <p>A comparison between the approved, final budget and actual amounts for each programme and economic classification is included in the appropriation statement.</p>
<b>7</b>	<p><b>Revenue</b></p>
<b>7.1</b>	<p><b>Appropriated funds</b></p> <p>Appropriated funds comprises of departmental allocations as well as direct charges against the revenue fund (i.e. statutory appropriation).</p>

	<p>Appropriated funds are recognised in the statement of financial performance on the date the appropriation becomes effective. Adjustments made in terms of the adjustments budget process are recognised in the statement of financial performance on the date the adjustments become effective.</p> <p>The net amount of any appropriated funds due to / from the relevant revenue fund at the reporting date is recognised as a payable / receivable in the statement of financial position.</p>
<b>7.2</b>	<p><b>Departmental revenue</b></p> <p>Departmental revenue is recognised in the statement of financial performance when received and is subsequently paid into the relevant revenue fund, unless stated otherwise.</p> <p>Any amount owing to the relevant revenue fund at the reporting date is recognised as a payable in the statement of financial position.</p>
<b>7.3</b>	<p><b>Accrued departmental revenue</b></p> <p>Accruals in respect of departmental revenue (excluding tax revenue) are recorded in the notes to the financial statements when:</p> <ul style="list-style-type: none"> <li>• it is probable that the economic benefits or service potential associated with the transaction will flow to the department; and</li> <li>• the amount of revenue can be measured reliably.</li> </ul> <p>The accrued revenue is measured at the fair value of the consideration receivable.</p> <p>Accrued tax revenue (and related interest and / penalties) is measured at amounts receivable from collecting agents.</p> <p>Write-offs are made according to the department's debt write-off policy</p>
<b>8</b>	<b>Expenditure</b>
<b>8.1</b>	<b>Compensation of employees</b>
<b>8.1.1</b>	<p><b>Salaries and wages</b></p> <p>Salaries and wages are recognised in the statement of financial performance on the date of payment.</p>
<b>8.1.2</b>	<p><b>Social contributions</b></p> <p>Social contributions made by the department in respect of current employees are recognised in the statement of financial performance on the date of payment.</p> <p>Social contributions made by the department in respect of ex-employees are classified as transfers to households in the statement of financial performance on the date of payment.</p>
<b>8.2</b>	<p><b>Other expenditure</b></p> <p>Other expenditure (such as goods and services, transfers and subsidies and payments for capital assets) is recognised in the statement of financial performance on the date of payment. The expense is classified as a capital expense if the total consideration paid is more than the capitalisation threshold.</p>
<b>8.3</b>	<p><b>Accruals and payables not recognised</b></p> <p>Accruals and payables not recognised are recorded in the notes to the financial statements at cost at the reporting date.</p>
<b>8.4</b>	<b>Leases</b>
<b>8.4.1</b>	<p><b>Operating leases</b></p> <p>Operating lease payments made during the reporting period are recognised as current expenditure in the statement of financial performance on the date of payment.</p> <p>The operating lease commitments are recorded in the notes to the financial statements.</p> <p><b>8.4.1 Operating leases and 8.4.2 Finance leases</b></p>

	Included accounting policy for "...lease payments received are recognised as departmental revenue." to cater for the lessor revenue.
<b>8.4.2</b>	<p><b>Finance leases</b></p> <p>Finance lease payments made during the reporting period are recognised as capital expenditure in the statement of financial performance on the date of payment.</p> <p>The finance lease commitments are recorded in the notes to the financial statements and are not apportioned between the capital and interest portions.</p> <p>Finance lease assets acquired at the end of the lease term are recorded and measured at the lower of:</p> <ul style="list-style-type: none"> <li>• cost, being the fair value of the asset; or</li> <li>• the sum of the minimum lease payments made, including any payments made to acquire ownership at the end of the lease term, excluding interest.</li> </ul>
<b>9</b>	<b>Aid Assistance</b>
<b>9.1</b>	<p><b>Aid assistance received</b></p> <p>Aid assistance received in cash is recognised in the statement of financial performance when received. In-kind aid assistance is recorded in the notes to the financial statements on the date of receipt and is measured at fair value.</p> <p>Aid assistance not spent for the intended purpose and any unutilised funds from aid assistance that are required to be refunded to the donor are recognised as a payable in the statement of financial position.</p>
<b>9.2</b>	<p><b>Aid assistance paid</b></p> <p>Aid assistance paid is recognised in the statement of financial performance on the date of payment. Aid assistance payments made prior to the receipt of funds are recognised as a receivable in the statement of financial position.</p>
<b>10</b>	<p><b>Cash and cash equivalents</b></p> <p>Cash and cash equivalents are stated at cost in the statement of financial position.</p> <p>Bank overdrafts are shown separately on the face of the statement of financial position as a current liability.</p> <p>For the purposes of the cash flow statement, cash and cash equivalents comprise cash on hand, deposits held, other short-term highly liquid investments and bank overdrafts.</p>
<b>11</b>	<p><b>Prepayments and advances</b></p> <p>Prepayments and advances are recognised in the statement of financial position when the department receives or disburses the cash.</p> <p>Prepayments and advances are initially and subsequently measured at cost.</p> <p>Prepayments and advances are expensed when payment is made to the supplier when the recognition in the statement of financial position will have a negative impact on the Appropriation Statement and actual cash flows of the department.</p>
<b>12</b>	<p><b>Loans and receivables</b></p> <p>Loans and receivables are recognised in the statement of financial position at cost plus accrued interest, where interest is charged, less amounts already settled or written-off. Write-offs are made according to the department's write-off policy.</p>
<b>13</b>	<p><b>Investments</b></p> <p>Investments are recognised in the statement of financial position at cost.</p>
<b>14</b>	<b>Financial assets</b>

<b>14.1</b>	<p><b>Financial assets (not covered elsewhere)</b></p> <p>A financial asset is recognised initially at its cost plus transaction costs that are directly attributable to the acquisition or issue of the financial asset.</p> <p>At the reporting date, a department shall measure its financial assets at cost, less amounts already settled or written-off, except for recognised loans and receivables, which are measured at cost plus accrued interest, where interest is charged, less amounts already settled or written-off.</p>
<b>14.2</b>	<p><b>Impairment of financial assets</b></p> <p>Where there is an indication of impairment of a financial asset, an estimation of the reduction in the recorded carrying value, to reflect the best estimate of the amount of the future economic benefits expected to be received from that asset, is recorded in the notes to the financial statements.</p>
<b>15</b>	<p><b>Payables</b></p> <p>Payables recognised in the statement of financial position are recognised at cost.</p>
<b>16</b>	<p><b>Capital Assets</b></p>
<b>16.1</b>	<p><b>Immovable capital assets</b></p> <p>Immovable assets reflected in the asset register of the department are recorded in the notes to the financial statements at cost or fair value where the cost cannot be determined reliably. Immovable assets acquired in a non-exchange transaction are recorded at fair value at the date of acquisition. Immovable assets are subsequently carried in the asset register at cost and are not currently subject to depreciation or impairment.</p> <p>Subsequent expenditure of a capital nature forms part of the cost of the existing asset when ready for use.</p> <p>Additional information on immovable assets not reflected in the assets register is provided in the notes to financial statements.</p>
<b>16.2</b>	<p><b>Movable capital assets</b></p> <p>Movable capital assets are initially recorded in the notes to the financial statements at cost. Movable capital assets acquired through a non-exchange transaction is measured at fair value as at the date of acquisition.</p> <p>Where the cost of movable capital assets cannot be determined reliably, the movable capital assets are measured at fair value and where fair value cannot be determined; the movable assets are measured at R1.</p> <p>All assets acquired prior to 1 April 2002 (or a later date as approved by the OAG) may be recorded at R1.</p> <p>Movable capital assets are subsequently carried at cost and are not subject to depreciation or impairment.</p> <p>Subsequent expenditure that is of a capital nature forms part of the cost of the existing asset when ready for use.</p>
<b>16.3</b>	<p><b>Intangible assets</b></p> <p>Intangible assets are initially recorded in the notes to the financial statements at cost. Intangible assets acquired through a non-exchange transaction are measured at fair value as at the date of acquisition.</p> <p>Internally generated intangible assets are recorded in the notes to the financial statements when the department commences the development phase of the project.</p> <p>Where the cost of intangible assets cannot be determined reliably, the intangible capital</p>

	<p>assets are measured at fair value and where fair value cannot be determined; the intangible assets are measured at R1.</p> <p>All assets acquired prior to 1 April 2002 (or a later date as approved by the OAG) may be recorded at R1.</p> <p>Intangible assets are subsequently carried at cost and are not subject to depreciation or impairment.</p> <p>Subsequent expenditure of a capital nature forms part of the cost of the existing asset when ready for use.</p>
<b>16.4</b>	<p><b>Project Costs: Work-in-progress</b></p> <p>Expenditure of a capital nature is initially recognised in the statement of financial performance at cost when paid.</p> <p>Amounts paid towards capital projects are separated from the amounts recognised and accumulated in work-in-progress until the underlying asset is ready for use. Once ready for use, the total accumulated payments are recorded in an asset register. Subsequent payments to complete the project are added to the capital asset in the asset register.</p> <p>Where the department is not the custodian of the completed project asset, the asset is transferred to the custodian subsequent to completion.</p>
<b>17</b>	<p><b>Provisions and Contingents</b></p>
<b>17.1</b>	<p><b>Provisions</b></p> <p>Provisions are recorded in the notes to the financial statements when there is a present legal or constructive obligation to forfeit economic benefits as a result of events in the past and it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate of the obligation can be made. The provision is measured as the best estimate of the funds required to settle the present obligation at the reporting date.</p>
<b>17.2</b>	<p><b>Contingent liabilities</b></p> <p>Contingent liabilities are recorded in the notes to the financial statements when there is a possible obligation that arises from past events, and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not within the control of the department or when there is a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation or the amount of the obligation cannot be measured reliably.</p>
<b>17.3</b>	<p><b>Contingent assets</b></p> <p>Contingent assets are recorded in the notes to the financial statements when a possible asset arises from past events, and whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events not within the control of the department.</p>
<b>17.4</b>	<p><b>Capital commitments</b></p> <p>Capital commitments are recorded at cost in the notes to the financial statements.</p>
<b>18</b>	<p><b>Unauthorised expenditure</b></p> <p>Unauthorised expenditure is recognised in the statement of financial position until such time as the expenditure is either:</p> <ul style="list-style-type: none"> <li>• approved by Parliament or the Provincial Legislature with funding and the related funds are received; or</li> <li>• approved by Parliament or the Provincial Legislature without funding and is written off</li> </ul>

	<p>against the appropriation in the statement of financial performance; or</p> <ul style="list-style-type: none"> <li>transferred to receivables for recovery.</li> </ul> <p>Unauthorised expenditure is measured at the amount of the confirmed unauthorised expenditure.</p>
<b>19</b>	<p><b>Fruitless and wasteful expenditure</b></p> <p>Fruitless and wasteful expenditure is recorded in the notes to the financial statements when confirmed. The amount recorded is equal to the total value of the fruitless and or wasteful expenditure incurred.</p> <p>Fruitless and wasteful expenditure is removed from the notes to the financial statements when it is resolved or transferred to receivables or written off.</p> <p>Fruitless and wasteful expenditure receivables are measured at the amount that is expected to be recoverable and are de-recognised when settled or subsequently written-off as irrecoverable.</p>
<b>20</b>	<p><b>Irregular expenditure</b></p> <p>Irregular expenditure is recorded in the notes to the financial statements when confirmed. The amount recorded is equal to the value of the irregular expenditure incurred unless it is impracticable to determine, in which case reasons therefor are provided in the note.</p> <p>Irregular expenditure is removed from the note when it is either condoned by the relevant authority, transferred to receivables for recovery, not condoned and removed or written-off.</p> <p>Irregular expenditure receivables are measured at the amount that is expected to be recoverable and are de-recognised when settled or subsequently written-off as irrecoverable.</p>
<b>21</b>	<p><b>Changes in accounting estimates and errors</b></p> <p>Changes in accounting estimates are applied prospectively in accordance with MCS requirements.</p> <p>Correction of errors is applied retrospectively in the period in which the error has occurred in accordance with MCS requirements, except to the extent that it is impracticable to determine the period-specific effects or the cumulative effect of the error. In such cases the department shall restate the opening balances of assets, liabilities and net assets for the earliest period for which retrospective restatement is practicable.</p>
<b>22</b>	<p><b>Events after the reporting date</b></p> <p>Events after the reporting date that are classified as adjusting events have been accounted for in the financial statements. The events after the reporting date that are classified as non-adjusting events after the reporting date have been disclosed in the notes to the financial statements.</p>
<b>23</b>	<p><b>Principal-Agent arrangements</b></p> <p>The department is party to a principal-agent arrangement for [include details here]. In terms of the arrangement the department is the [principal / agent] and is responsible for [include details here]. All related revenues, expenditures, assets and liabilities have been recognised or recorded in terms of the relevant policies listed herein. Additional disclosures have been provided in the notes to the financial statements where appropriate.</p>
<b>24</b>	<p><b>Departures from the MCS requirements</b></p> <p>The Department has fully complied with the requirements of the MCS.</p>
<b>25</b>	<p><b>Capitalisation reserve</b></p> <p>The capitalisation reserve comprises of financial assets and/or liabilities originating in a prior reporting period but which are recognised in the statement of financial position for the first time in the current reporting period. Amounts are recognised in the capitalisation reserves when identified in the current period and are transferred to the National/Provincial Revenue</p>

	Fund when the underlying asset is disposed and the related funds are received.
<b>26</b>	<p><b>Recoverable revenue</b></p> <p>Amounts are recognised as recoverable revenue when a payment made in a previous financial year becomes recoverable from a debtor in the current financial year. Amounts are either transferred to the National/Provincial Revenue Fund when recovered or are transferred to the statement of financial performance when written-off.</p>
<b>27</b>	<p><b>Related party transactions</b></p> <p>Related party transactions within the Minister/MEC's portfolio are recorded in the notes to the financial statements when the transaction is not at arm's length.</p> <p>The number of individuals and the full compensation of key management personnel is recorded in the notes to the financial statements.</p>
<b>28</b>	<p><b>Inventories</b></p> <p>At the date of acquisition, inventories are recognised at cost in the statement of financial performance.</p> <p>Where inventories are acquired as part of a non-exchange transaction, the inventories are measured at fair value as at the date of acquisition.</p> <p>Inventories are subsequently measured at the lower of cost and net realisable value or where intended for distribution (or consumed in the production of goods for distribution) at no or a nominal charge, the lower of cost and current replacement value.</p> <p>The cost of inventories is assigned by using the weighted average cost basis.</p>
<b>29</b>	<p><b>Public-Private Partnerships</b></p> <p>Public Private Partnerships are accounted for based on the nature and or the substance of the partnership. The transaction is accounted for in accordance with the relevant accounting policies.</p> <p>A summary of the significant terms of the PPP agreement, the parties to the agreement, and the date of commencement thereof together with the description and nature of the concession fees received, the unitary fees paid, rights and obligations of the department are recorded in the notes to the financial statements.</p>
<b>30</b>	<p><b>Employee benefits</b></p> <p>The value of each major class of employee benefit obligation (accruals, payables not recognised and provisions) is disclosed in the Employee benefits note.</p>
<b>31</b>	<p><b>Transfers of functions</b></p> <p>Transfers of functions are accounted for by the acquirer by recognising or recording assets acquired and liabilities assumed at their carrying amounts at the date of transfer.</p> <p>Transfers of functions are accounted for by the transferor by derecognising or removing assets and liabilities at their carrying amounts at the date of transfer.</p>
<b>32</b>	<p><b>Mergers</b></p> <p>Mergers are accounted for by the combined department by recognising or recording assets acquired and liabilities assumed at their carrying amounts at the date of the merger.</p> <p>Mergers are accounted for by the combining departments by derecognising or removing assets and liabilities at their carrying amounts at the date of the merger.</p>

Appropriation Statement for The Year Ended 31 March 2024

Appropriation per programme	2023/24							2022/23	
	Adjusted Budget R'000	Shifting of Funds R'000	Virement R'000	Final Budget R'000	Actual Expenditure R'000	Variance R'000	Expenditure as % of final budget %	Final Budget R'000	Actual Expenditure R'000
Voted funds and Direct charges									
Programme									
1. ADMINISTRATION	396 532	-	(5 403)	391 129	386 255	4 874	98,8%	342 203	341 538
2. POLICE SERVICE	50 485	-	-	50 485	42 560	7 925	84,3%	45 684	45 492
3. TRANSPORT OPERATIONS	1 681 230	-	(48 257)	1 632 973	1 463 258	169 715	89,6%	1 543 475	1 541 592
4. TRANSPORT REGULATIONS	593 764	-	53 660	647 424	585 839	61 585	90,5%	831 356	823 335
Programme sub total	2 722 011	-	-	2 722 011	2 477 912	244 099	91,0%	2 762 718	2 751 957
Statutory Appropriation	-	-	-	-	-	-	-	-	-
TOTAL	2 722 011	-	-	2 722 011	2 477 912	244 099	91,0%	2 762 718	2 751 957
Reconciliation with Statement of Financial Performance									
Add:									
Departmental receipts				-				-	
NRF Receipts				-				-	
Aid assistance				-				-	
Actual amounts per Statement of Financial Performance (Total revenue)				2 722 011				2 762 718	
Add:									
Aid assistance									-
Prior year unauthorised expenditure approved without funding									
Actual amounts per Statement of Financial Performance (Total expenditure)					2 477 912				2 751 957



**Annual Report for 2023/24 Financial Year**  
Vote 5: Department of Community Safety and Transport Management  
Province of North West

	Appropriation per economic classification							2023/24		2022/23	
	Adjusted Budget	Shifting of Funds	Virement	Final Budget	Actual Expenditure	Variance	Expenditure as % of final budget	Final Budget	Actual Expenditure		
										R'000	R'000
<b>Current payments</b>	<b>1 518 266</b>	<b>(30 139)</b>	<b>(1 743)</b>	<b>1 486 384</b>	<b>1 433 446</b>	<b>52 938</b>	<b>96,4%</b>	<b>1 726 934</b>	<b>1 725 369</b>		
Compensation of employees	722 884	-	-	722 884	714 749	8 135	98,9%	672 127	671 881		
Salaries and wages	623 676	(9 989)	(2 740)	610 947	604 463	6 484	98,9%	571 927	571 748		
Social contributions	99 208	9 989	2 740	111 937	110 286	1 651	98,5%	100 200	100 133		
Goods and services	795 382	(30 139)	(1 743)	763 500	718 652	44 848	94,1%	1 054 807	1 053 465		
Administrative fees	47 313	(829)	-	46 484	45 628	856	98,2%	94 216	94 050		
Advertising	7 581	(522)	-	7 059	6 666	393	94,4%	5 353	5 344		
Minor assets	3 189	(72)	-	3 117	2 703	414	86,7%	1 717	1 716		
Audit costs: External	16 195	(1 470)	-	14 725	14 639	86	99,4%	12 064	12 064		
Bursaries: Employees	400	80	-	480	480	-	100,0%	497	497		
Catering: Departmental activities	2 406	(94)	-	2 312	2 009	303	86,9%	2 162	2 064		
Communication (G&S)	8 845	3 430	-	12 275	12 064	211	98,3%	10 454	10 483		
Computer services	6 398	(911)	-	5 487	5 443	44	99,2%	5 050	5 049		
Consultants: Business and advisory services	23 987	1 302	-	25 289	20 861	4 428	82,5%	19 963	19 941		
Infrastructure and planning services	-	-	-	-	-	-	-	-	-		
Laboratory services	-	-	-	-	-	-	-	-	-		
Scientific and technological services	-	-	-	-	-	-	-	-	-		
Legal services	13 407	(2 681)	-	10 726	10 637	89	99,2%	6 298	6 262		
Contractors	7 264	2 038	-	9 302	7 559	1 743	81,3%	8 038	7 396		
Agency and support/ outsourced services	7 782	378	-	8 160	8 114	46	99,4%	8 147	8 146		
Entertainment	-	-	-	-	-	-	-	-	-		
Fleet services (including government motor transport)	30 000	(5 550)	50 000	74 450	44 800	29 650	60,2%	245 342	245 342		
Housing	-	-	-	-	-	-	-	-	-		
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-		
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-		
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-		
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-		
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-		
Inventory: Materials and supplies	48	(48)	-	-	-	-	-	-	-		
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-		
Inventory: Medicine	-	-	-	-	-	-	-	-	-		
Medas Inventory Interface	-	-	-	-	-	-	-	-	-		
Inventory: Other supplies	1 000	307	-	1 307	438	869	33,5%	1 987	1 987		
Consumable supplies	9 882	(1 939)	(1 743)	6 200	4 494	1 706	72,5%	4 482	5 046		
Consumable: Stationery, printing and office supplies	5 245	427	-	5 672	5 296	376	93,4%	3 588	3 501		
Operating leases	56 605	3 887	-	60 492	60 055	437	99,3%	72 183	61 051		
Property payments	82 049	(5 248)	-	76 801	75 841	960	98,8%	49 750	60 197		
Transport provided: Departmental activity	419 534	(30 021)	(50 000)	339 513	338 967	546	99,8%	459 473	459 398		

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Vote 5: Department of Community Safety and Transport Management  
Province of North West

Travel and subsistence	35 379	9 198	-	44 577	43 132	1 445	96,8%	35 003	34 916
Training and development	2 223	88	-	2 311	2 312	(1)	100,0%	5 408	5 408
Operating payments	4 521	(2 586)	-	1 935	1 934	1	99,9%	1 673	1 665
Venues and facilities	3 485	206	-	3 691	3 466	225	93,9%	1 623	1 613
Rental and hiring	644	491	-	1 135	1 114	21	98,1%	336	329
Interest and rent on land	-	-	-	-	45	(45)	-	-	23
Interest (incl. interest on unitary payments (PPP))	-	-	-	-	45	(45)	-	-	23
Rent on land	-	-	-	-	-	(45)	-	-	23
<b>Transfers and subsidies</b>	<b>1 129 892</b>	<b>(40 000)</b>	<b>1 743</b>	<b>1 091 635</b>	<b>942 282</b>	<b>149 353</b>	<b>86,3%</b>	<b>907 031</b>	<b>906 746</b>
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	4 939	(72)	-	4 867	4 240	627	87,1%	5 457	5 456
Social security/funds	-	-	-	-	-	-	-	-	-
Departmental agencies	4 939	(72)	-	4 867	4 240	627	87,1%	5 457	5 456
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	1 113 592	(40 000)	1 743	1 075 335	929 345	145 990	86,4%	892 697	892 697
Public corporations	1 113 592	(40 000)	1 743	1 075 335	929 345	145 990	86,4%	892 697	892 697
Subsidies on products and production (pc)	136 459	-	-	136 459	136 459	-	100,0%	228 173	228 173
Other transfers to public corporations	977 133	(40 000)	1 743	938 876	792 886	145 990	84,5%	664 524	664 524
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	3 327	-	-	3 327	3 263	64	98,1%	1 271	1 271
Households	8 034	72	-	8 106	5 434	2 672	67,0%	7 606	7 322
Social benefits	7 732	161	-	7 893	5 434	2 459	68,8%	7 500	7 318
Other transfers to households	302	(89)	-	213	-	213	-	106	4
<b>Payments for capital assets</b>	<b>63 853</b>	<b>139</b>	<b>-</b>	<b>63 992</b>	<b>22 184</b>	<b>41 808</b>	<b>34,7%</b>	<b>53 529</b>	<b>44 618</b>
Buildings and other fixed structures	11 076	17 507	-	28 583	5 081	23 502	17,8%	25 268	22 826
Buildings	11 076	5 000	-	16 076	1 145	14 931	7,1%	5 688	3 683
Other fixed structures	-	12 507	-	12 507	3 936	8 571	31,5%	19 580	19 143
Machinery and equipment	52 777	(17 366)	-	35 409	17 103	18 306	48,3%	28 261	21 792
Transport equipment	41 301	(17 507)	-	23 794	11 118	12 676	46,7%	21 131	16 768
Other machinery and equipment	11 476	139	-	11 615	5 985	5 630	51,5%	7 130	5 024
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	<b>10 000</b>	<b>70 000</b>	<b>-</b>	<b>80 000</b>	<b>80 000</b>	<b>-</b>	<b>100,0%</b>	<b>75 224</b>	<b>75 224</b>
	<b>2 722 011</b>	<b>-</b>	<b>-</b>	<b>2 722 011</b>	<b>2 477 912</b>	<b>244 099</b>	<b>91,0%</b>	<b>2 762 718</b>	<b>2 751 957</b>

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Vote 5: Department of Community Safety and Transport Management  
Province of North West

Programme 1: ADMINISTRATION	2023/24			2022/23					
	Adjusted Budget	Shifting of Funds	Virement	Final Budget	Actual Expenditure	Variance	Expenditure as % of final budget	Final Budget	Actual Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Sub programme</b>									
1. <b>OFFICE OF THE MEC</b>	19 399	116	-	19 515	19 075	440	97,7%	17 445	17 445
2. <b>OFFICE OF THE HOD</b>	4 929	(116)	-	4 813	4 178	635	86,8%	3 230	3 197
3. <b>FINANCIAL MANAGEMENT</b>	189 129	3 373	-	192 502	189 914	2 588	98,7%	175 122	174 629
4. <b>CORPORATE SUPPORT</b>	82 090	(913)	(3 660)	77 517	77 219	298	99,6%	80 253	80 253
5. <b>LEGAL</b>	17 877	(2 559)	-	15 318	14 653	665	95,7%	9 263	9 131
6. <b>SECURITY</b>	83 108	99	(1 743)	81 464	81 216	248	99,7%	56 890	56 883
	<b>396 532</b>	<b>-</b>	<b>(5 403)</b>	<b>391 129</b>	<b>386 255</b>	<b>4 874</b>	<b>98,8%</b>	<b>342 203</b>	<b>341 538</b>
<b>Economic classification</b>									
<b>Current payments</b>	<b>387 828</b>	<b>-</b>	<b>(5 403)</b>	<b>382 425</b>	<b>378 938</b>	<b>3 487</b>	<b>99,1%</b>	<b>332 451</b>	<b>332 256</b>
Compensation of employees	152 027	-	(3 660)	148 367	146 998	1 369	99,1%	138 846	138 845
Salaries and wages	129 674	1 759	(3 490)	127 943	127 117	826	99,4%	120 804	120 803
Social contributions	22 353	(1 759)	(1 70)	20 424	19 881	543	97,3%	18 042	18 042
Goods and services	235 801	-	(1 743)	234 058	231 895	2 163	99,1%	193 605	193 388
Administrative fees	47 313	(829)	-	46 484	45 628	856	98,2%	48 722	48 606
Advertising	2 406	(580)	-	1 826	1 531	295	83,8%	1 007	1 006
Minor assets	1 383	67	-	1 450	1 450	-	100,0%	1 717	1 716
Audit costs: External	11 195	-	-	11 195	11 191	4	100,0%	10 919	10 919
Bursaries: Employees	400	80	-	480	480	-	100,0%	497	497
Catering: Departmental activities	802	(148)	-	654	564	90	86,2%	841	830
Communication (G&S)	7 887	3 317	-	11 204	11 180	24	99,8%	7 967	8 020
Computer services	1 430	(1 081)	-	349	349	-	100,0%	297	296
Consultants: Business and advisory services	973	81	-	1 054	1 030	24	97,7%	240	240
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	13 107	(2 559)	-	10 548	10 460	88	99,2%	5 373	5 337
Contractors	119	(2)	-	117	101	16	86,3%	368	366
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	48	(48)	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-

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Vote 5: Department of Community Safety and Transport Management  
Province of North West

Consumable supplies	4 023	685	(1 743)	2 965	2 779	186	93,7%	2 116	2 746
Consumable: Stationery, printing and office supplies	4 436	35	-	4 471	4 307	164	96,3%	3 313	3 272
Operating leases	56 605	1 091	-	57 696	57 599	97	99,8%	58 096	46 968
Property payments	71 864	(1 117)	-	70 747	70 596	151	99,8%	39 284	49 782
Transport provided: Departmental activity	280	(3)	-	277	277	-	100,0%	184	184
Travel and subsistence	6 861	985	-	7 846	7 746	100	98,7%	6 186	6 125
Training and development	1 717	(1)	-	1 716	1 717	(1)	100,1%	5 408	5 408
Operating payments	272	75	-	347	348	(1)	100,3%	188	189
Venues and facilities	2 617	(163)	-	2 454	2 384	70	97,1%	882	881
Rental and hiring	63	115	-	178	178	-	100,0%	-	23
Interest (incl. interest on unitary payments (PPP))	-	-	-	-	45	(45)	-	-	23
Rent on land	-	-	-	-	45	(45)	-	-	23
<b>Transfers and subsidies</b>	<b>3 368</b>	-	-	<b>3 368</b>	<b>2 981</b>	<b>387</b>	<b>88,5%</b>	<b>5 058</b>	<b>5 017</b>
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	2 100	-	-	2 100	2 100	-	100,0%	2 000	2 000
Social security funds	2 100	-	-	2 100	2 100	-	100,0%	2 000	2 000
Departmental agencies	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	1 268	-	-	1 268	881	387	69,5%	3 058	3 017
Social benefits	1 268	-	-	1 268	881	387	69,5%	3 053	3 013
Other transfers to households	-	-	-	-	-	-	-	5	4
<b>Payments for capital assets</b>	<b>5 336</b>	-	-	<b>5 336</b>	<b>4 336</b>	<b>1 000</b>	<b>81,3%</b>	<b>4 470</b>	<b>4 041</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	5 336	-	-	5 336	4 336	1 000	81,3%	4 470	4 041
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	5 336	-	-	5 336	4 336	1 000	81,3%	4 470	4 041
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	<b>396 532</b>	-	<b>(5 403)</b>	<b>391 129</b>	<b>386 255</b>	<b>4 874</b>	<b>98,8%</b>	<b>342 203</b>	<b>341 538</b>

Annual Report for 2023/24 Financial Year

Vote 5: Department of Community Safety and Transport Management  
Province of North West

	Programme 2: PROVINCIAL SECRETARIAT FOR POLICE SERVICE								
	1	2	3	4	5	6	7	8	9
				2023/24				2022/23	
	Adjusted Budget	Shifting of Funds	Virement	Final Budget	Actual Expenditure	Variance	Expenditure as % of final budget	Final Budget	Actual Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Sub programme</b>									
1. <b>PROGRAMME SUPPORT</b>	2 199	-	-	2 199	1 971	228	89,6%	776	776
2. <b>POLICY AND RESEARCH</b>	3 428	-	-	3 428	1 746	1 682	50,9%	1 509	1 508
3. <b>MONITORING AND EVALUATION</b>	15 937	(730)	-	15 207	14 944	263	98,3%	15 074	14 957
4. <b>SAFETY PROMOTION</b>	23 856	-	-	23 856	18 177	5 679	76,2%	25 221	25 148
5. <b>COMMUNITY POLICE RELATIONS</b>	5 065	730	-	5 795	5 722	73	98,7%	3 104	3 103
	<b>50 485</b>	<b>-</b>	<b>-</b>	<b>50 485</b>	<b>42 560</b>	<b>7 925</b>	<b>84,3%</b>	<b>45 684</b>	<b>45 492</b>
<b>Economic classification</b>									
<b>Current payments</b>	<b>48 835</b>	<b>-</b>	<b>-</b>	<b>48 835</b>	<b>41 188</b>	<b>7 647</b>	<b>84,3%</b>	<b>44 103</b>	<b>44 032</b>
Compensation of employees	32 044	-	-	32 044	26 813	5 231	83,7%	25 273	25 253
Salaries and wages	26 725	1 479	-	28 204	23 213	4 991	82,3%	21 878	21 872
Social contributions	5 319	(1 479)	-	3 840	3 600	240	93,8%	3 395	3 381
Goods and services	16 791	-	-	16 791	14 375	2 416	85,6%	18 830	18 779
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	69	-	-	69	737	12	98,4%	364	364
Minor assets	-	-	-	-	-	-	-	-	-
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: E-employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	1 127	79	-	1 206	1 124	82	93,2%	883	875
Communication (G&S)	217	5	-	222	181	41	81,5%	172	170
Computer services	-	-	-	-	-	-	-	-	-
Consultants: Business and advisory services	3 335	(2 064)	-	1 271	-	1 271	-	-	-
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	-	-	-	-	-	-	-	-	-
Agency and support / outsourced services	4 609	171	-	4 780	4 780	-	100,0%	5 499	5 498
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medas Inventory Interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-

Annual Report for 2023/24 Financial Year

Vote 5: Department of Community Safety and Transport Management  
Province of North West

Consumable supplies	308	177	-	485	325	160	67,0%	696	695
Consumable: Stationery, printing and office supplies	2	859	-	861	661	200	76,8%	-	-
Operating leases	-	2 026	-	2 026	1 686	340	83,2%	7 112	7 108
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	56	29
Travel and subsistence	3 298	433	-	3 731	3 502	229	93,9%	3 720	3 719
Training and development	400	90	-	490	490	-	100,0%	-	-
Operating payments	2 601	(2 601)	-	-	-	-	-	-	-
Venues and facilities	345	2	-	347	286	61	82,4%	41	41
Rental and hiring	480	143	-	623	603	20	96,8%	287	280
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	<b>1 650</b>	<b>-</b>	<b>-</b>	<b>1 650</b>	<b>1 372</b>	<b>278</b>	<b>83,2%</b>	<b>1 581</b>	<b>1 460</b>
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	72	(72)	-	-	-	-	-	-	-
Social security/funds	72	(72)	-	-	-	-	-	-	-
Departmental agencies	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	1 327	-	-	1 327	1 263	64	95,2%	1 271	1 271
Households	251	72	-	323	109	214	33,7%	310	189
Social benefits	-	110	-	110	109	1	99,1%	209	189
Other transfers to households	251	(38)	-	213	-	213	-	101	-
<b>Payments for capital assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	<b>50 485</b>	<b>-</b>	<b>-</b>	<b>50 485</b>	<b>42 560</b>	<b>7 925</b>	<b>84,3%</b>	<b>45 684</b>	<b>45 492</b>

Annual Report for 2023/24 Financial Year

Vote 5: Department of Community Safety and Transport Management  
Province of North West

	Programme 3: TRANSPORT OPERATIONS								
	1	2	3	4	5	6	7	8	9
	2023/24				2022/23				
	Adjusted Budget	Shifting of Funds	Virement	Final Budget	Actual Expenditure	Variance	Expenditure as % of final budget	Final Budget	Actual Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Sub programme</b>									
1. <b>PROGRAMME SUPPORT OPERATIONS</b>	2 420	-	-	2 420	1 790	630	74,0%	2 393	2 304
2. <b>PUBLIC TRANSPORT SERVICES</b>	1 578 689	(2 573)	(48 257)	1 527 859	1 377 813	150 046	90,2%	1 442 792	1 442 647
3. <b>TRANSPORT SAFETY AND COMPLIANCE</b>	33 668	2 195	-	35 863	35 483	380	98,9%	31 015	31 005
4. <b>TRANSPORT PLANNING AND POLICY DEVELOPMENT</b>	7 539	(26)	-	7 513	6 686	827	89,0%	3 634	3 578
5. <b>INFRASTRUCTURE OPERATIONS</b>	58 914	404	-	59 318	41 486	17 832	69,9%	63 641	62 058
	<b>1 681 230</b>	<b>-</b>	<b>(48 257)</b>	<b>1 632 973</b>	<b>1 463 258</b>	<b>169 715</b>	<b>89,6%</b>	<b>1 543 475</b>	<b>1 541 592</b>
<b>Economic classification</b>									
<b>Current payments</b>	<b>537 256</b>	<b>(30 139)</b>	<b>(50 000)</b>	<b>457 117</b>	<b>449 071</b>	<b>8 046</b>	<b>98,2%</b>	<b>554 461</b>	<b>554 145</b>
Compensation of employees	72 332	-	-	72 332	71 178	1 154	98,4%	68 062	67 927
Salaries and wages	55 719	5 742	-	61 461	61 167	294	99,5%	58 778	58 695
Social contributions	16 613	(5 742)	-	10 871	10 011	860	92,1%	9 284	9 232
Goods and services	464 924	(30 139)	(50 000)	384 785	377 893	6 892	98,2%	486 399	486 218
Administrative fees	-	-	-	-	-	-	-	50	-
Advertising	3 513	(68)	-	3 445	3 426	19	99,4%	3 125	3 124
Minor assets	1 019	(139)	-	880	756	124	85,9%	-	-
Audit costs: External	5 000	(1 470)	-	3 530	3 448	82	97,7%	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	193	(20)	-	173	132	41	76,3%	243	221
Communication (G&S)	298	47	-	345	290	55	84,1%	259	238
Computer services	-	170	-	170	126	44	74,1%	-	-
Consultants: Business and advisory services	16 679	385	-	17 064	13 962	3 102	81,8%	14 132	14 131
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	230	2 010	-	2 240	1 848	392	82,5%	525	525
Agency and support / outsourced services	3 173	207	-	3 380	3 334	46	98,6%	2 648	2 648
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	780	780

Annual Report for 2023/24 Financial Year

Vote 5: Department of Community Safety and Transport Management  
Province of North West

Consumable supplies	1 673	(652)	-	1 021	217	804	21,3%	999	985
Consumable: Stationery, printing and office supplies	-	-	-	-	-	-	-	-	-
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	9 635	(3 590)	-	6 045	5 239	806	86,7%	138	132
Transport provided: Departmental activity	4 19 264	(30 018)	(50 000)	339 236	338 690	546	99,8%	459 233	459 185
Travel and subsistence	3 872	2 639	-	6 511	5 744	767	88,2%	3 833	3 824
Training and development	106	(1)	-	105	105	-	100,0%	-	-
Operating payments	-	32	-	32	31	1	96,9%	14	14
Venues and facilities	278	296	-	574	511	63	89,0%	371	362
Rental and hiring	1	33	-	34	34	-	100,0%	49	49
Interest (incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	<b>1 114 791</b>	<b>(40 000)</b>	<b>1 743</b>	<b>1 076 534</b>	<b>930 179</b>	<b>146 355</b>	<b>86,4%</b>	<b>893 127</b>	<b>893 023</b>
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	60	-	-	60	-	60	-	43	43
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security/funds	60	-	-	60	-	60	-	43	43
Departmental agencies	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	1 113 592	(40 000)	1 743	1 075 335	929 345	145 990	86,4%	892 697	892 697
Public corporations and private enterprises	1 113 592	(40 000)	1 743	1 075 335	929 345	145 990	86,4%	892 697	892 697
Public corporations	136 459	-	-	136 459	136 459	136 459	100,0%	228 173	228 173
Other transfers to public corporations	977 133	(40 000)	1 743	938 876	792 886	145 990	84,5%	664 524	664 524
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	1 139	-	-	1 139	-	305	73,2%	387	283
Social benefits	1 088	51	-	1 139	834	305	73,2%	387	283
Other transfers to households	51	(51)	-	1 139	834	305	73,2%	387	283
<b>Payments for capital assets</b>	<b>19 183</b>	<b>139</b>	<b>-</b>	<b>19 322</b>	<b>4 008</b>	<b>15 314</b>	<b>20,7%</b>	<b>20 887</b>	<b>19 424</b>
Buildings and other fixed structures	-	-	-	17 507	3 936	13 571	22,5%	19 580	19 143
Buildings	-	-	-	5 000	-	5 000	-	-	-
Other fixed structures	19 183	12 507	-	12 507	3 936	8 571	31,5%	19 580	19 143
Machinery and equipment	17 507	(17 368)	-	1 815	72	1 743	4,0%	1 307	281
Transport equipment	1 676	139	-	1 815	72	1 743	4,0%	1 307	281
Other machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	<b>10 000</b>	<b>70 000</b>	<b>(48 257)</b>	<b>80 000</b>	<b>80 000</b>	<b>169 715</b>	<b>100,0%</b>	<b>75 000</b>	<b>75 000</b>
	<b>1 681 230</b>	<b>-</b>	<b>(48 257)</b>	<b>1 632 973</b>	<b>1 463 258</b>	<b>1 697 715</b>	<b>89,6%</b>	<b>1 543 475</b>	<b>1 541 592</b>



Annual Report for 2023/24 Financial Year

Vote 5: Department of Community Safety and Transport Management  
Province of North West

	Programme 4: TRANSPORT REGULATIONS							2022/23	
	1	2	3	4	5	6	7	8	9
	Adjusted Budget	Shifting of Funds	Virement	Final Budget	Actual Expenditure	Variance	Expenditure as % of final budget	Final Budget	Actual Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Sub programme</b>									
1. <b>PROGRAMME SUPPORT (TRAFFIC)</b>	1 964	96	-	2 060	1 915	145	93,0%	2 018	2 018
2. <b>TRANSPORT ADMIN &amp; LICENSING</b>	36 052	(96)	-	35 956	34 126	1 830	94,9%	24 869	24 869
3. <b>OPERATOR LICENCES AND PERMITS</b>	1 18 779	35	50 750	169 564	130 595	38 969	77,0%	391 088	388 160
4. <b>LAW ENFORCEMENT</b>	436 969	(35)	2 910	439 844	419 203	20 641	95,3%	413 381	408 288
	<b>593 764</b>	<b>-</b>	<b>53 660</b>	<b>647 424</b>	<b>585 839</b>	<b>61 585</b>	<b>90,5%</b>	<b>831 356</b>	<b>823 335</b>
<b>Economic classification</b>									
<b>Current payments</b>	<b>544 347</b>	<b>-</b>	<b>53 660</b>	<b>598 007</b>	<b>564 249</b>	<b>33 758</b>	<b>94,4%</b>	<b>795 919</b>	<b>794 936</b>
Compensation of employees	466 481	-	3 660	470 141	469 760	381	99,9%	439 946	439 856
Salaries and wages	411 558	(18 969)	750	393 339	392 966	373	99,9%	370 467	370 378
Social contributions	54 923	18 969	2 910	76 802	76 784	8	100,0%	69 479	69 478
Goods and services	77 866	-	50 000	127 866	94 489	33 377	73,9%	355 973	355 080
Administrative fees	-	-	-	-	-	-	-	45 444	45 444
Advertising	1 593	(554)	-	1 039	972	67	93,6%	857	850
Minor assets	787	-	-	787	497	290	63,2%	-	-
Audit costs: External	-	-	-	-	-	-	-	1 145	1 145
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	284	(5)	-	279	189	90	67,7%	195	138
Communication (G&S)	443	61	-	504	413	91	81,9%	2 056	2 055
Computer services	4 968	-	-	4 968	4 968	-	100,0%	4 753	4 753
Consultants: Business and advisory services	3 000	2 900	-	5 900	5 869	31	99,5%	5 591	5 570
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	300	(122)	-	178	177	1	99,4%	400	400
Contractors	6 915	30	-	6 945	5 610	1 335	80,8%	7 670	7 030
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	30 000	(5 550)	50 000	74 450	44 800	29 650	60,2%	245 342	245 342
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medias inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	1 000	307	-	1 307	438	869	33,5%	1 207	1 207

Annual Report for 2023/24 Financial Year

Vote 5: Department of Community Safety and Transport Management  
Province of North West

Consumable supplies	3 878	(2 149)	-	1 729	1 173	556	67,8%	671	620
Consumable: Stationery, printing and office supplies	807	(467)	-	340	328	12	96,5%	275	229
Operating leases	-	770	-	770	770	-	100,0%	6 975	6 975
Property payments	550	(541)	-	9	6	3	66,7%	10 328	10 283
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	21 348	5 141	-	26 489	26 140	349	98,7%	21 264	21 248
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	1 648	(92)	-	1 556	1 555	1	99,9%	1 471	1 462
Venues and facilities	245	71	-	316	285	31	90,2%	329	329
Rental and hiring	100	200	-	300	299	1	99,7%	-	-
Interest (incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsides</b>	<b>10 083</b>	-	-	<b>10 083</b>	<b>7 750</b>	<b>2 333</b>	<b>76,9%</b>	<b>7 265</b>	<b>7 246</b>
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	2 707	-	-	2 707	2 140	567	79,1%	3 414	3 413
Social security/funds	-	-	-	-	-	-	-	-	-
Departmental agencies	2 707	-	-	2 707	2 140	567	79,1%	3 414	3 413
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	2 000	-	-	2 000	2 000	-	100,0%	-	-
Households	5 376	-	-	5 376	3 610	1 766	67,2%	3 851	3 833
Social benefits	5 376	-	-	5 376	3 610	1 766	67,2%	3 851	3 833
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>39 334</b>	-	-	<b>39 334</b>	<b>13 840</b>	<b>25 494</b>	<b>35,2%</b>	<b>28 172</b>	<b>21 153</b>
Buildings and other fixed structures	11 076	-	-	11 076	1 145	9 931	10,3%	5 688	3 683
Buildings	11 076	-	-	11 076	1 145	9 931	10,3%	5 688	3 683
Other fixed structures	28 258	-	-	28 258	12 695	15 563	44,9%	22 484	17 470
Machinery and equipment	23 794	-	-	23 794	11 118	12 676	46,7%	21 131	16 768
Transport equipment	4 464	-	-	4 464	1 577	2 887	35,3%	1 353	702
Other machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	<b>593 764</b>	-	-	<b>53 660</b>	<b>647 424</b>	<b>585 839</b>	<b>90,5%</b>	<b>831 356</b>	<b>823 335</b>

## ANNUAL FINANCIAL STATEMENTS FOR 2023/24 FINANCIAL YEAR

### Vote 5: Department of Community Safety and Transport Management - North West Province

## Notes to the Appropriation Statement

**1 Detail of transfers and subsidies as per Appropriation Act (after Virement):**

Detail of these transactions can be viewed in the note on Transfers and subsidies and Annexure 1 (A-H) to the Annual Financial Statements.

**2 Detail of specifically and exclusively appropriated amounts voted (after Virement):**

Detail of these transactions can be viewed in note 1 (Annual Appropriation) to the Annual Financial Statements.

**3 Detail on payments for financial assets**

Detail of these transactions per programme can be viewed in the note to Payments for financial assets to the Annual Financial Statements.

**4 Explanations of material variances from Amounts Voted (after virement):**

**4,1 Per programme:**

Final Budget	Actual Expenditure	Variance	Variance as a % of Final Budget
R'000	R'000	R'000	%
<b>ADMINISTRATION</b>			
391 129	386 255	4 874	1,2%

Overall expenditure for the programme is 98.8% with an under spending of 1.2%.  
 Compensation of Employees: The expenditure incurred is 99.1%. Pay progression for 2022/23 financial year was paid within the month of March 2024.  
 Goods and services spent 99.1% and has underspent with 0.9%. Operating leases for buildings and machinery, Communication which includes payments for telephone lines and cell phones, Property Payments: security, Audit fees, Licence agency fees and bank charges items are paid on monthly basis, inclusive under goods and services are cost drivers items: Legal fees and training and development funds.  
 Interest and rent on land: Expenditure incurred is in relation to interest charged on overdue accounts e.g., Eskom.  
 Departmental Agencies 100% of the budget was spent for Skills Development Levy.  
 Households are at 69.6%. Payments under this category relate to injury on duty, claims against the state as well as leave gratuity. Household item was augmented during the Adjustment budget to address the budget shortfall.  
 Machinery and Equipment: expenditure incurred for office equipment, furniture and Laptops amounts to R4.3 million, which translates to 81.3% and is under the target with 18.7%

**PROVINCIAL SECRETARIAT FOR POLICE SERVICE**

50 485	42 560	7 925	15,7%
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The programme has spent 84.3% with an under spending of 15.7%.  
 Compensation of Employees: The expenditure to date is at 83.7%, indicating an underspending of 16.3%. The under spending is mainly because of vacant and funded positions not yet filled. The moratorium which was effective from the 17th October 2023 slightly delayed the appointment processes.  
 Goods and services: The expenditure incurred is 85.6% indicating 14.4% underspending. Funds to the tune of R4.7 million were allocated towards crime prevention programmes whereby creation of job opportunities was implemented through EPWP community safety patrollers of which the expenditure for Conditional Grants is on target at 100%.  
 Non-Profit-Institutions: Expenditure amounting to R1.327 million indicating 95.2% has been incurred as at end of financial year. This is for the funding of 40 Community Police Forums approved.  
 Households are at 33,7% spending. Payments under this category relate to leave gratuity.

**TRANSPORT OPERATIONS**

1 632 973	1 463 258	169 715	10,4%
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Overall spending is at 89.6% with 10.4% under spending.  
 Compensation of Employees: The expenditure to date is 98.4%, under target by 1.6%.  
 Goods and services: the spending is at 98.2%. Scholar Transport is one of the main cost drivers of the programme spent 100% of the budget, though an amount of R50 million was vired to Transport Regulations to curb excess expenditure under Travel and subsistence: kilometers as well as Maintenance of Fleet services. The excess expenditure under Maintenance of Fleet services is as a result of insufficient budget allocation due to the decentralisation to provincial department. EPWP rangers budget allocation is also one of the cost drivers and expenditure is at 100%.  
 Households' expenditure is at 73.1% and under the target by 26.9%. The expenditure for Households is as a result of leave gratuity and claims against the state.  
 Transfers and subsidies: Overall expenditure as at end of financial year is 86.4%. Commuter Bus Subsidies (Atamelang, Amarosa, Mvela and Phumatra) are paid under this item and R771 million expenditure was incurred and the spending is at 100%. North West Transport Investments (NTI) was also paid under this item, an amount of R384 million was received from Provincial Treasury during Adjustment Budget Process as a bail out to the Entity. Expenditure incurred amounts to R158 million.  
 Building and other fixed structures have spent 22.5% of the allocated budget. Ablution Facility at G.D. Montshioa Airport with an allocation of R 5, 000,000; Pilanesberg Tower Project with an allocation of R 5, 000,000; Renovation of Pilanesberg Airport terminal building with an allocation of R 4, 070,000.  
 Machinery and equipment expenditure incurred is 4%.  
 Payments For Financial Asset: Provincial Treasury re-imbursed the Department during the Adjustment Budget process for North West Transport Investments (NTI) and the expenditure incurred thereof amounts to R80 million as at end of March 2024 under this item.

**TRANSPORT REGULATIONS**

647 424	585 839	61 585	9,5%
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The programme has spent 94.7%.  
 Compensation of Employees has spent 99.9% of the budget.  
 Goods and services: the expenditure is at 95.3% and is under target by 4.7%. The main cost drivers are White Fleet Services, Travel and Subsistence as well as Systems information access software used for traffic fines data and for issuing abnormal vehicle permits.  
 Departmental agencies spending is at 79.1% spent for Compulsory Licences under Operator licence and permits sub-programme.  
 Non-Profit Institutions: Funds were allocated towards SANTACO (South African National Taxi Council), expenditure amounting to R2 million was incurred which translates to spending of 100% as at end of financial year.  
 Households' expenditure is at 67.2%. The expenditure for Households is as a result of leave gratuity and claims against the state.  
 Building and other fixed structures expenditure is at 10.3%. Infrastructure projects planned for the financial year under this programme are: Mogwase Driving License Testing Centre (DLTC) and Lichtenburg Carports and Guardhouse under Capital Upgrade and Additions.  
 Machinery and Equipment expenditure: Motor vehicles to the tune of R11.1 million were paid. The Service provider made a commitment to deliver in March 2024 but not all vehicles were delivered. A Rollover of funds to the tune of R10 million will be requested for motor vehicles which were committed on Walker system.

4.2

**Per economic classification:**

Final Budget	Actual Expenditure	Variance	Variance as a % of Final Budget
R'000	R'000	R'000	%

**Current expenditure**

Compensation of employees	722 884	714 749	8 135	1,1%
Goods and services	763 500	718 652	44 848	5,9%
Interest and rent on land	-	45	(45)	0,0%

**Transfers and subsidies**

Provinces and municipalities				
Departmental agencies and accounts	4 867	4 240	627	12,9%
Higher education institutions				
Public corporations and private enterprises	1 075 335	929 345	145 990	13,6%
Foreign governments and international organisations				
Non-profit institutions	3 327	3 263	64	1,9%
Households	8 106	5 434	2 672	33,0%

**Payments for capital assets**

Buildings and other fixed structures	28 583	5 081	23 502	82,2%
Machinery and equipment	35 409	17 103	18 306	51,7%
Heritage assets				
Specialised military assets				
Biological assets				
Land and subsoil assets				
Software and other intangible assets				
<b>Payments for financial assets</b>	<b>80 000</b>	<b>80 000</b>		<b>0,0%</b>

**Compensation of Employees: 98.9%:** Expenditure as at end of the reporting month is 98.9% with an underspending of 1.1%. The slight under spending is mainly because of vacant and funded positions not yet filled. The moratorium which was effective from the 17th October 2023 slightly delayed the appointment processes.

**Goods and services : 94.1%:** Expenditure on goods and services is under spending by 2.3%. Scholar Transport is one of the main cost drivers and has spent 100%, though an amount of R50 million was vired to Transport Regulations to curb excess expenditure under Travel and subsistence: kilometers as well as Maintenance of Fleet services. The excess expenditure under Maintenance of Fleet services is as a result of insufficient budget allocation due to the decentralisation to provincial department. The maintenance of CCTV cameras project also attributed to the underspending of goods and services item.

**Interest and rent on land:** Expenditure incurred is in relation to interest charged on overdue accounts e.g. Eskom invoices.

**Departmental agencies : 87.1%:** Skills Development Levy expenditure to the tune of R2.1 million was paid, and Compulsory Licences Disks renewals under Operator licence expenditure were also paid within these item.

**Public Corporations and Private Enterprises: 86.4%:** Commuter Bus Subsidies (Atamelang, Amarosa, Mvela and Phumatra) are paid under this item and R771 million expenditure was incurred and the spending is at 100%.  
North West Transport Investments (NTI) was also paid under this item, an amount of R384 million was received from Provincial Treasury during Adjustment Budget Process as a bail out to the Entity. Expenditure incurred amounts to R158 million and the remaining budget as at end of financial year amounts to R146 million.

**Households expenditure** is at 67% which is due to social benefits payments made towards leave gratuity for officials who exit the system through retirement or resignation as well payments for injury on duty.

**Non Profit Institution(NPI) 98.1%:** The department has approved 40 Community Police Forums and managed to process payments to the tune of R1.2 million as at end of financial year resulting to 95%. Funds were allocated towards SANTACO (South African National Taxi Council), expenditure amounting to R2 million was incurred which translates to spending of 100% as at end of financial year.

**Buildings and other fixed structure is at 17.8%:** The Department planned for five (5) infrastructure projects for the 2023/24 financial year, namely: Ablution Facility at G.D. Montshioa Airport with an allocation of R 5, 000 ,000; Pilanesberg Tower Project with an allocation of R 5, 000,000; Renovation of Mogwase DLTC with an allocation of R 3, 301,844; Construction of Zeerust weighbridge with an allocation of R7,070,000; Renovation of Pilanesberg Airport terminal building with an allocation of R 4, 070,000 as per the approved Table B5.

**Machinery and equipment** spending is at 48.3%: Motor vehicles to the tune of R11.1 million were paid. The Service provider made a commitment to deliver in March 2024 but not all vehicles were delivered. A Rollover of funds to the tune of R12 million (remaining balance) will be requested for motor vehicles which were committed on Walker system. The Department has also procured officials' office furniture, laptops and computer desktops to the value of R5 million and Law Enforcement tools of trade(guns) were procured to the tune of R944 thousand.

Payments For Financial Asset: Provincial Treasury re-imbursed the Department during the Adjustment Budget process for North West Transport Investments (NTI) and the expenditure incurred thereof amounts to R80 million as at end of March 2024 under this item.

4,3

Per conditional grant

Final Budget	Actual Expenditure	Variance	Variance as a % of Final Budget
R'000	R'000	R'000	%
136 459	136 459	-	0%
1 477	1 477	-	0%

Public Transport Operations Grant (PTOG)

EPWP Social Sector Incentive grant

Community patrollers appointed under EPWP conditional grant expenditure amounts to R1.477 million translating to 100% which is as per target while expenditure incurred for PTOG amounts to R136 million(100%) as at the end of financial year.

## Statement of Financial Performance

	Note	2023/24 R'000	2022/23 R'000
<b>REVENUE</b>			
Annual appropriation	<a href="#">1</a>	2 722 011	2 762 718
Statutory appropriation	<a href="#">2</a>	-	-
Departmental revenue	<a href="#">3</a>	-	-
NRF Receipts		-	-
Aid assistance		-	-
<b>TOTAL REVENUE</b>		<b>2 722 011</b>	<b>2 762 718</b>
<b>EXPENDITURE</b>			
<b>Current expenditure</b>			
Compensation of employees	<a href="#">5</a>	714 749	671 880
Goods and services	<a href="#">6</a>	718 652	1 053 467
Interest and rent on land	<a href="#">7</a>	45	23
Aid assistance	<a href="#">4</a>	-	-
<b>Total current expenditure</b>		<b>1 433 446</b>	<b>1 725 370</b>
<b>Transfers and subsidies</b>			
Transfers and subsidies	<a href="#">9</a>	942 282	906 746
Aid assistance	<a href="#">4</a>	-	-
<b>Total transfers and subsidies</b>		<b>942 282</b>	<b>906 746</b>
<b>Expenditure for capital assets</b>			
Tangible assets	<a href="#">10</a>	22 184	44 617
Intangible assets	<a href="#">10</a>	-	-
<b>Total expenditure for capital assets</b>		<b>22 184</b>	<b>44 617</b>
Unauthorised expenditure approved without funding		-	-
<b>Payments for financial assets</b>	<a href="#">8</a>	80 000	75 224
<b>TOTAL EXPENDITURE</b>		<b>2 477 912</b>	<b>2 751 957</b>
<b>SURPLUS/(DEFICIT) FOR THE YEAR</b>		<b>244 099</b>	<b>10 761</b>
<b>Reconciliation of Net Surplus/(Deficit) for the year</b>			
Voted Funds		244 099	10 761
Annual appropriation		244 097	10 761
Statutory Appropriation		-	-
Conditional grants		-	-
Departmental revenue and NRF Receipts	<a href="#">19</a>	-	-
Aid assistance	<a href="#">4</a>	-	-
<b>SURPLUS/(DEFICIT) FOR THE YEAR</b>		<b>244 099</b>	<b>10 761</b>

## Statement of Financial Position

	Note	2023/24 R'000	2022/23 R'000
<b>ASSETS</b>			
<b>Current Assets</b>		<b>263 841</b>	<b>2 005</b>
Cash and cash equivalents	<a href="#">11</a>	222 512	414
Other financial assets	<a href="#">12</a>	-	-
Prepayments and advances	<a href="#">13</a>	-	-
Receivables	<a href="#">14</a>	41 329	1 591
Loans	<a href="#">16</a>	-	-
Aid assistance prepayments	<a href="#">4</a>	-	-
Aid assistance receivable	<a href="#">4</a>	-	-
<b>Non-Current Assets</b>		<b>5 697</b>	<b>5 599</b>
Investments	<a href="#">15</a>	-	-
Prepayments and advances	<a href="#">13</a>	-	-
Receivables	<a href="#">14</a>	5 697	5 599
Loans	<a href="#">16</a>	-	-
Other financial assets	<a href="#">12</a>	-	-
<b>TOTAL ASSETS</b>		<b>269 538</b>	<b>7 604</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>		<b>263 987</b>	<b>15 758</b>
Voted funds to be surrendered to the Revenue Fund	<a href="#">17</a>	244 097	10 761
Statutory Appropriation to be surrendered to the Revenue Fund	<a href="#">18</a>	-	-
Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund	<a href="#">19</a>	16 325	673
Bank overdraft	<a href="#">20</a>	-	-
Payables	<a href="#">21</a>	3 565	4 324
Aid assistance repayable	<a href="#">4</a>	-	-
Aid assistance unutilised	<a href="#">4</a>	-	-
<b>Non-Current Liabilities</b>			
Payables	<a href="#">22</a>	-	-
<b>TOTAL LIABILITIES</b>		<b>263 987</b>	<b>15 758</b>
<b>NET ASSETS</b>		<b>5 551</b>	<b>-8 154</b>
<b>Represented by:</b>			
Capitalisation reserve		-	-
Recoverable revenue		5 551	5 508
Retained funds		-	-
Revaluation reserves		-	-
Unauthorised expenditure		-	-13 662
<b>TOTAL</b>		<b>5 551</b>	<b>-8 154</b>
		<b>Well done, Pos balances</b>	<b>Well done, Pos balances</b>

## Statement of Changes in Net Assets

NET ASSETS	Note	2023/24 R'000	2022/23 R'000
<b>Capitalisation Reserves</b>			
Opening balance		-	-
Transfers:			
Movement in Equity		-	-
Movement in Operational Funds		-	-
Other movements		-	-
Closing balance		-	-
<b>Recoverable revenue</b>			
Opening balance		5 508	5 603
Transfers		43	-95
Irrecoverable amounts written off	8.3	-	-224
Debts revised		-	-
Debts recovered (included in departmental receipts)		-152	-44
Debts raised		195	173
Closing balance		5 551	5 508
<b>Retained funds</b>			
Opening balance		-	-
Transferred from voted funds to be surrendered (Parliament/Legislatures ONLY)		-	-
Utilised during the year		-	-
Other		-	-
Closing balance		-	-
<b>Revaluation Reserves</b>			
Opening balance		-	-
Revaluation adjustment (Housing departments)		-	-
Transfers		-	-
Other		-	-
Closing balance		-	-
<b>Unauthorised expenditure</b>			
Opening balance		-13 662	-13 662
Unauthorised expenditure - current year		-	-
Relating to overspending of the vote or main division within the vote		-	-
Incurred not in accordance with the purpose of the vote or main division		-	-
Amounts approved by Parliament/Legislature with funding		-	-
Amounts approved by Parliament/Legislature without funding and derecognised		-	-
Current		-	-
Capital		-	-
Transfers and subsidies		-	-
Amounts recoverable		13 662	-
Amounts written off		-	-
Closing balance		-	-13 662
<b>TOTAL</b>		<b>5 551</b>	<b>-8 154</b>



## Cash Flow Statement

	Note	2023/24 R'000	2022/23 R'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts		<b>3 484 854</b>	<b>3 723 833</b>
Annual appropriated funds received	<a href="#">1.1</a>	2 722 011	2 762 718
Statutory appropriated funds received	<a href="#">2</a>	-	-
Departmental revenue received	<a href="#">3</a>	762 842	961 104
Interest received	<a href="#">3.3</a>	1	11
NRF Receipts		-	-
Aid assistance received	<a href="#">4</a>	-	-
Net (increase)/ decrease in working capital		-40 497	10 928
Surrendered to Revenue Fund		-757 953	-1 030 893
Surrendered to RDP Fund/Donor		-	-
Current payments		-1 433 401	-1 724 970
Interest paid	<a href="#">7</a>	-45	-23
Payments for financial assets		-80 000	-75 000
Transfers and subsidies paid		-942 282	-906 746
<b>Net cash flow available from operating activities</b>	<a href="#">23</a>	<b>230 676</b>	<b>-2 871</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Distribution/dividend received		-	-
Payments for capital assets	<a href="#">10</a>	-22 184	-44 994
Proceeds from sale of capital assets	<a href="#">3.4</a>	-	-
(Increase)/ decrease in loans		-	-
(Increase)/ decrease in investments		-	-
(Increase)/ decrease in other financial assets		-	-
(Increase)/decrease in non-current receivables	<a href="#">14</a>	-98	196
<b>Net cash flows from investing activities</b>		<b>-22 282</b>	<b>-44 798</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Increase/ (decrease) in net assets		13 704	-95
Increase/ (decrease) in non-current payables		-	-50
<b>Net cash flows from financing activities</b>		<b>13 704</b>	<b>-145</b>
Net increase/ (decrease) in cash and cash equivalents		222 098	-47 814
Cash and cash equivalents at beginning of period		414	48 228
Unrealised gains and losses within cash and cash equivalents		-	-
<b>Cash and cash equivalents at end of period</b>	<a href="#">24</a>	<b>222 512</b>	<b>414</b>

# Notes to the Annual Financial Statements

1

1,1 Annual Appropriation	2023/24			2022/23		
	Final Budget R'000	Actual Funds Received R'000	Funds not requested/ not received R'000	Final Budget R'000	Appropriation Received R'000	Funds not requested/ not received R'000
<b>Programmes</b>						
1) ADMINISTRATION	391 129	391 129	-	342 203	342 203	-
2) PROVINCIAL SECRETARIAT FOR POLICE SERVICE	50 485	50 485	-	45 685	45 685	-
3) TRANSPORT OPERATIONS	1 632 973	1 632 973	-	1 543 474	1 543 474	-
4) TRANSPORT REGULATIONS	647 424	647 424	-	831 356	831 356	-
<b>Total</b>	<b>2 722 011</b>	<b>2 722 011</b>	<b>-</b>	<b>2 762 718</b>	<b>2 762 718</b>	<b>-</b>

Provide an explanation for funds not requested/not received  
All funds requested by Department from Provincial Treasury were received.

## 1,2 Conditional grants\*\*

	Note	2023/24 R'000	2022/23 R'000
Total grants received	46	137 936	229 811
Provincial grants included in Total Grants received		-	-

(\*\* It should be noted that the Conditional grants are included in the amounts per the Final Appropriation in Note 1.1)  
All funds requested by Department from Provincial Treasury were received.

## 2 Statutory Appropriation

0	2023/24 R'000	2022/23 R'000
0	-	-
Actual Statutory Appropriation received	-	-
Statutory Appropriation not requested / not received	-	-

	Note	2023/24 R'000	2022/23 R'000
<b>3 Departmental Revenue</b>			
Tax revenue		628 502	619 321
Sales of goods and services other than capital assets	<a href="#">3.1</a>	107 602	319 356
Fines, penalties and forfeits	<a href="#">3.2</a>	24 203	21 473
Interest, dividends and rent on land	<a href="#">3.3</a>	1	11
Sales of capital assets	<a href="#">3.4</a>	-	-
Transactions in financial assets and liabilities	<a href="#">3.5</a>	2 535	954
Transfers received	<a href="#">3.6</a>	-	-
Total revenue collected		<u>762 843</u>	<u>961 115</u>
Less: Own revenue included in appropriation	<a href="#">19</a>	<u>762 844</u>	<u>961 339</u>
<b>Departmental revenue collected</b>		<u>-</u>	<u>-</u>

The Department under collected Revenue by 2%

	Note	2023/24 R'000	2022/23 R'000
<b>3,1 Sales of goods and services other than capital assets</b>	<a href="#">3</a>		
Sales of goods and services produced by the department		107 586	319 342
Sales by market establishment		-	-
Administrative fees		31 099	28 063
Other sales		76 487	291 279
Sales of scrap, waste and other used current goods		16	14
<b>Total</b>		<u>107 602</u>	<u>319 356</u>

	Note	2023/24 R'000	2022/23 R'000
<b>3,2 Fines, penalties and forfeits</b>	<a href="#">3</a>		
Fines		18 273	16 831
Penalties		5 930	4 642
Forfeits		-	-
<b>Total</b>		<u>24 203</u>	<u>21 473</u>

	Note	2023/24 R'000	2022/23 R'000
<b>3,3 Interest, dividends and rent on land</b>	<a href="#">3</a>		
Interest		1	11
Dividends		-	-
Rent on land		-	-
<b>Total</b>		<u>1</u>	<u>11</u>

	Note	2023/24 R'000	2022/23 R'000
<b>3,4 Sales of capital assets</b>	<a href="#">3</a>		
<b>Tangible capital assets</b>		-	-
Buildings and other fixed structures		-	-
Machinery and equipment		-	-
Heritage assets		-	-
Specialised military assets		-	-
Land and subsoil assets		-	-
Biological assets		-	-
<b>Intangible capital assets</b>		-	-
Software		-	-
Mastheads and publishing titles		-	-
Patents, licences, copyright, brand names, trademarks		-	-
Recipes, formulae, prototypes, designs, models		-	-
Services and operating rights		-	-
<b>Total</b>		<u>-</u>	<u>-</u>

	Note	2023/24 R'000	2022/23 R'000
<b>3,5 Transactions in financial assets and liabilities</b>	<a href="#">3</a>		
Loans and advances		-	-
Receivables		-	-224
Forex gain		-	-
Other Receipts including Recoverable Revenue		2 535	1 178
Gains on GFECRA		-	-
<b>Total</b>		<b>2 535</b>	<b>954</b>

	Note	2023/24 R'000	2022/23 R'000
<b>3,6 Transfers received</b>	<a href="#">3</a>		
Other governmental units		-	-
Higher education institutions		-	-
Foreign governments		-	-
International organisations		-	-
Public corporations and private enterprises		-	-
Households and non-profit institutions		-	-
<b>Total</b>		<b>-</b>	<b>-</b>

	Note	2023/24 R'000	2022/23 R'000
<b>3.6.1 Gifts, donations and sponsorships received in-kind (not included in the main note or sub note)</b>			
<i>(Treasury Regulation 21.2.4)</i>	<a href="#">ANNEXURE 1H</a>		
Gifts		-	-
Donations		-	-
Sponsorships		-	-
<b>Total</b>		<b>-</b>	<b>-</b>

**3,7 Cash received not recognised (not included in the main note) - 2023/24**

Name of entity	Amount received R'000	Amount paid to Revenue Fund R'000	Balance R'000
	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Cash received not recognised (not included in the main note) - 2022/23**

Name of entity	Amount received R'000	Amount paid to Revenue Fund R'000	Balance R'000
	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>

	Note	2023/24 R'000	2022/23 R'000
<b>4 Aid Assistance</b>			
Opening Balance		-	-
Prior period error		-	-
As restated		-	-
Transferred from statement of financial performance		-	-
Transferred to/from retained funds		-	-
Paid during the year		-	-
<b>Closing Balance</b>		<b>-</b>	<b>-</b>

	Note	2023/24 R'000	2022/23 R'000
<b>4,1 Analysis of balance by source</b>	<u>4</u>		
Aid assistance from RDP			-
Aid assistance from other sources			-
CARA Funds			-
<b>Closing Balance</b>		<u>-</u>	<u>-</u>

	Note	2023/24 R'000	2022/23 R'000
<b>4,2 Analysis of balance</b>			
Aid assistance receivable			-
Aid assistance prepayments (Not expensed)			-
Aid assistance unutilised			-
Aid assistance repayable			-
<b>Closing balance</b>	<u>4</u>	<u>-</u>	<u>-</u>
Aid assistance not requested/not received			<u>-</u>

4.2.1 Aid assistance prepayments (expensed) - 2023/24	<i>("prepayments expensed" not permitted from 1 April 2024)</i>				Amount as at 31 March 2024 R'000
	Amount as at 1 April 2023 R'000	Less: Received in the current year R'000	Less: Other R'000	Add: Current Year prepayments R'000	
Goods and services	-				-
Interest and rent on land	-				-
Transfers and subsidies	-				-
Capital assets	-				-
Other	-				-
<b>Closing balance</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

Aid assistance prepayments (expensed) - 2022/23					
	Amount as at 1 April 2022 R'000	Less: Received in the current year R'000	Add/Less: Other R'000	Add: Current Year prepayments R'000	Amount as at 31 March 2023 R'000
Goods and services	-	-	-	-	-
Interest and rent on land	-	-	-	-	-
Transfers and subsidies	-	-	-	-	-
Capital assets	-	-	-	-	-
Other	-	-	-	-	-
<b>Closing balance</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

4,3 Prior period error	Note	2022/23 R'000
Nature of prior period error		
Relating to 20WW/XX (affecting the opening balance)		-
Relating to 2022/23		-
<b>Total prior period errors</b>		<u>-</u>

	Note	2023/24 R'000	2022/23 R'000
<b>4,4 Aid assistance expenditure per economic classification</b>			
Current		-	-
Capital	<a href="#">10</a>	-	-
Transfers and subsidies		-	-
<b>Total aid assistance expenditure</b>		<b>-</b>	<b>-</b>

	Note	2023/24 R'000	2022/23 R'000
<b>4,5 Aid assistance received in kind (not included in the main note)</b>	<a href="#">ANNEXURE 11</a>		
<i>List aid assistance received in kind</i>			
		-	-
		-	-
		-	-
<b>Total aid assistance received in kind</b>		<b>-</b>	<b>-</b>

	Note	2023/24 R'000	2022/23 R'000
<b>5 Compensation of Employees</b>			
<b>5,1 Salaries and wages</b>			
Basic salary		466 595	414 234
Performance award		160	3 385
Service Based		1 015	1 257
Compensative/circumstantial		58 155	56 127
Periodic payments		1 094	3 581
Other non-pensionable allowances		77 443	93 163
<b>Total</b>		<b>604 462</b>	<b>571 747</b>

*The Variance is related to an increase in posts filled in the 2023-24 financial year. The expenditure Performance Award expenditure is related to a 10% qualification recognition paid in 2023-24 and the decrease in performance award is also related to the discontinued performance bonus in 2021-22*

	Note	2023/24 R'000	2022/23 R'000
<b>5,2 Social Contributions</b>			
<b>Employer contributions</b>			
Pension		59 780	53 619
Medical		50 331	46 312
UIF		-	-
Bargaining council		176	171
Official unions and associations		-	-
Insurance		-	31
<b>Total</b>		<b>110 287</b>	<b>100 133</b>
<b>Total compensation of employees</b>		<b>714 749</b>	<b>671 880</b>
Average number of employees		1 866	1 991

	Note	2023/24 R'000	2022/23 R'000
<b>6 Goods and services</b>			
Administrative fees		45 627	94 049
Advertising		6 666	5 344
Minor assets	<a href="#">6.1</a>	2 703	1 715
Bursaries (employees)		480	497
Catering		2 009	2 064
Communication		12 065	10 484
Computer services	<a href="#">6.2</a>	5 443	5 049
Consultants: Business and advisory services		20 861	19 941
Infrastructure and planning services		-	-
Laboratory services		-	-
Scientific and technological services		-	-
Legal services		10 637	6 262
Contractors		7 560	7 396
Agency and support / outsourced services		8 114	8 146
Entertainment		-	-
Audit cost – external	<a href="#">6.3</a>	14 639	12 064
Fleet services		44 800	245 342
Inventories	<a href="#">6.4</a>	438	1 987
Consumables	<a href="#">6.5</a>	9 790	8 548
Housing		-	-
Operating leases		60 055	61 052
Property payments	<a href="#">6.6</a>	75 841	60 197
Rental and hiring		1 115	329
Transport provided as part of the departmental activities		338 967	459 398
Travel and subsistence	<a href="#">6.7</a>	43 132	34 917
Venues and facilities		3 465	1 613
Training and development		2 311	5 408
Other operating expenditure	<a href="#">6.8</a>	1 934	1 665
<b>Total</b>		<b><u>718 652</u></b>	<b><u>1 053 467</u></b>

	Note	2023/24 R'000	2022/23 R'000
<b>6,1 Minor assets</b>	<a href="#">6</a>		
<b>Tangible capital assets</b>		<b>2 703</b>	<b>1 715</b>
Buildings and other fixed structures		-	-
Biological assets		-	-
Heritage assets		-	-
Machinery and equipment		2 703	1 715
Land and subsoil assets		-	-
Specialised military assets		-	-
<b>Intangible capital assets</b>		<b>-</b>	<b>-</b>
Software		-	-
Mastheads and publishing titles		-	-
Patents, licences, copyright, brand names, trademarks		-	-
Recipes, formulae, prototypes, designs, models		-	-
Services and operating rights		-	-
<b>Total</b>		<b><u>2 703</u></b>	<b><u>1 715</u></b>

	<i>Note</i>	2023/24 R'000	2022/23 R'000
<b>6,2 Computer services</b>	<u>6</u>		
SITA computer services		475	296
External computer service providers		4 968	4 753
<b>Total</b>		<u>5 443</u>	<u>5 049</u>

	<i>Note</i>	2023/24 R'000	2022/23 R'000
<b>6,3 Audit cost – external</b>	<u>6</u>		
Regularity audits		10 600	9 484
Performance audits		-	-
Investigations		4 039	2 580
Environmental audits		-	-
Computer audits		-	-
<b>Total</b>		<u>14 639</u>	<u>12 064</u>

	<i>Note</i>	2023/24 R'000	2022/23 R'000
<b>6,4 Inventories</b>	<u>6</u>		
Clothing material and accessories		-	-
Farming supplies		-	-
Food and food supplies		-	-
Fuel, oil and gas		-	-
Learning and teaching support material		-	-
Materials and supplies		438	1 207
Medical supplies		-	-
Medicine		-	-
Medsas inventory interface		-	-
Other supplies	6.4.1	-	780
<b>Total</b>		<u>438</u>	<u>1 987</u>

<b>6.4.1 Other Supplies</b>			
Ammunition and security supplies		-	-
Assets for distribution		-	780
Machinery and equipment		-	780
School furniture		-	-
Sports and recreation		-	-
Library material		-	-
Other assets for distribution		-	-
Other		-	-
<b>Total</b>	6.4	<u>-</u>	<u>780</u>

	<i>Note</i>	2023/24 R'000	2022/23 R'000
<b>6,5 Consumables</b>	<u>6</u>		
Consumable supplies		4 495	5 047
Uniform and clothing		1 415	2 010
Household supplies		1 030	1 331
Building material and supplies		-	-
Communication accessories		53	35
IT consumables		306	34
Other consumables		1 691	1 637
Stationery, printing and office supplies		5 295	3 501
<b>Total</b>		<u>9 790</u>	<u>8 548</u>



	Note	2023/24 R'000	2022/23 R'000
<b>6,6 Property payments</b>	<a href="#">6</a>		
Municipal services		-	-
Property management fees		-	-
Property maintenance and repairs		-	-
Other		75 841	60 197
<b>Total</b>		<u>75 841</u>	<u>60 197</u>

	Note	2023/24 R'000	2022/23 R'000
<b>6,7 Travel and subsistence</b>	<a href="#">6</a>		
Local		42 775	34 764
Foreign		357	153
<b>Total</b>		<u>43 132</u>	<u>34 917</u>

	Note	2023/24 R'000	2022/23 R'000
<b>6,8 Other operating expenditure</b>	<a href="#">6</a>		
Professional bodies, membership and subscription fees		-	9
Resettlement costs		588	447
Other		1 346	1 209
<b>Total</b>		<u>1 934</u>	<u>1 665</u>

		2023/24 R'000	2022/23 R'000
<b>6,9 Remuneration of members of a commission or committee of inquiry (Included in Consultants: Business and advisory services)</b>			
<i>(Treasury Regulation 20.2.4)</i>			
<b>Name of Commission / Committee of inquiry</b>			
v		44	26
North West Public Transport Intervention Team		5 688	3 100
<b>Total</b>		<u>5 732</u>	<u>3 126</u>

	Note	2023/24 R'000	2022/23 R'000
<b>7 Interest and Rent on Land</b>			
Interest paid		45	23
Rent on land		-	-
<b>Total</b>		<u>45</u>	<u>23</u>

	<i>Note</i>	2023/24 R'000	2022/23 R'000
<b>8 Payments for financial assets</b>			
Material losses through criminal conduct		-	-
Theft	<a href="#">8.4</a>	-	-
Other material losses	<a href="#">8.1</a>	-	-
Purchase of equity		-	-
Extension of loans for policy purposes		-	-
Other material losses written off	<a href="#">8.2</a>	-	-
Debts written off	<a href="#">8.3</a>	-	224
Forex losses	<a href="#">8.5</a>	-	-
Debt take overs		80 000	75 000
Losses on GFECRA		-	-
<b>Total</b>		<b>80 000</b>	<b>75 224</b>

*R80000 was a bail out for NTI*

	<i>Note</i>	2023/24 R'000	2022/23 R'000
<b>8,1 Other material losses</b>	<a href="#">8</a>		
<b>Nature of other material losses</b>			
(Group major categories, but list material items)			
		-	-
<b>Total</b>		<b>-</b>	<b>-</b>

	<i>Note</i>	2023/24 R'000	2022/23 R'000
<b>8,2 Other material losses written off</b>	<a href="#">8</a>		
<b>Nature of losses</b>			
(Group major categories, but list material items)			
		-	-
<b>Total</b>		<b>-</b>	<b>-</b>

	<i>Note</i>	2023/24 R'000	2022/23 R'000
<b>8,3 Debts written off</b>	<a href="#">8</a>		
<b>Nature of debts written off</b>			
(Group major categories, but list material items: (debt written off relating to irregular			
Irregular expenditure written off		-	-
		-	-
<b>Total</b>		<b>-</b>	<b>-</b>
Recoverable revenue written off		-	-
		-	-
<b>Total</b>		<b>-</b>	<b>-</b>
Other debt written off		-	224
		-	-
<b>Total</b>		<b>-</b>	<b>224</b>
<b>Total debt written off</b>		<b>-</b>	<b>224</b>

	Note	2023/24 R'000	2022/23 R'000
<b>8,4 Details of theft</b>	<a href="#">8</a>		
<b>Nature of theft</b>			
(Group major categories, but list material items)			
		-	-
		-	-
<b>Total</b>		<u>-</u>	<u>-</u>

*Include discussion where deemed relevant*

	Note	2023/24 R'000	2022/23 R'000
<b>8,5 Forex losses</b>	<a href="#">8</a>		
<b>Nature of losses</b>			
(Group major categories, but list material items)			
		-	-
		-	-
<b>Total</b>		<u>-</u>	<u>-</u>

*Include discussion where deemed relevant*

	Note	2023/24 R'000	2022/23 R'000
<b>9 Transfers and Subsidies</b>			
Provinces and municipalities	47, 48	-	-
Departmental agencies and accounts	<a href="#">ANNEXURE 1B</a>	4 240	5 456
Higher education institutions	<a href="#">ANNEXURE 1C</a>	-	-
Foreign governments and international organisations	<a href="#">ANNEXURE 1E</a>	-	-
Public corporations and private enterprises	<a href="#">ANNEXURE 1D</a>	931 345	892 697
Non-profit institutions	<a href="#">ANNEXURE 1F</a>	1 263	1 271
Households	<a href="#">ANNEXURE 1G</a>	5 434	7 322
<b>Total</b>		<u>942 282</u>	<u>906 746</u>

	Note	2023/24 R'000	2022/23 R'000
<b>9,1 Gifts, donations and sponsorships made in kind (not included in the main note)</b>	<a href="#">ANNEXURE 1J</a>		
Gifts		-	-
Donations		-	-
Sponsorships		-	-
<b>Total</b>		<u>-</u>	<u>-</u>

	Note	2023/24 R'000	2022/23 R'000
<b>10 Expenditure for capital assets</b>			
<b>Tangible capital assets</b>		<b>22 184</b>	<b>44 617</b>
Buildings and other fixed structures		5 081	22 825
Heritage assets		-	-
Machinery and equipment		17 103	21 792
Specialised military assets		-	-
Land and subsoil assets		-	-
Biological assets		-	-
<b>Intangible capital assets</b>		<b>-</b>	<b>-</b>
Software		-	-
Mastheads and publishing titles		-	-
Patents, licences, copyright, brand names, trademarks		-	-
Recipes, formulae, prototypes, designs, models		-	-
Services and operating rights		-	-
<b>Total</b>		<b>22 184</b>	<b>44 617</b>

The following amounts have been included as project costs in Expenditure for capital assets:

Compensation of employees		-
Goods and services		-
<b>Total</b>		<b>-</b>

**10,1 Analysis of funds utilised to acquire capital assets - 2023/24**

	Voted Funds R'000	Aid assistance R'000	TOTAL R'000
<b>Tangible capital assets</b>	<b>22 184</b>	<b>-</b>	<b>22 184</b>
Buildings and other fixed structures	5 081	-	5 081
Heritage assets	-	-	-
Machinery and equipment	17 103	-	17 103
Specialised military assets	-	-	-
Land and subsoil assets	-	-	-
Biological assets	-	-	-
<b>Intangible capital assets</b>	<b>-</b>	<b>-</b>	<b>-</b>
Software	-	-	-
Mastheads and publishing titles	-	-	-
Patents, licences, copyright, brand names, trademarks	-	-	-
Recipes, formulae, prototypes, designs, models	-	-	-
Services and operating rights	-	-	-
<b>Total</b>	<b>22 184</b>	<b>-</b>	<b>22 184</b>

**10,2 Analysis of funds utilised to acquire capital assets - 2022/23**

	Voted Funds R'000	Aid assistance R'000	TOTAL R'000
<b>Tangible capital assets</b>	<b>44 617</b>	<b>-</b>	<b>44 617</b>
Buildings and other fixed structures	22 825	-	22 825
Heritage assets	-	-	-
Machinery and equipment	21 792	-	21 792
Specialised military assets	-	-	-
Land and subsoil assets	-	-	-
Biological assets	-	-	-

	2023/24	2022/23
<b>Intangible capital assets</b>	-	-
Software	-	-
Mastheads and publishing titles	-	-
Patents, licences, copyright, brand names, trademarks	-	-
Recipes, formulae, prototypes, designs, models	-	-
Services and operating rights	-	-
<b>Total</b>	<b>44 617</b>	<b>44 617</b>

	2023/24 R'000	2022/23 R'000
<b>10.3 Finance lease expenditure included in Expenditure for capital assets</b>		
<b>Tangible capital assets</b>		
Buildings and other fixed structures	-	-
Heritage assets	-	-
Machinery and equipment	-	-
Specialised military assets	-	-
Land and subsoil assets	-	-
Biological assets	-	-
<b>Total</b>	<b>-</b>	<b>-</b>

	2023/24 R'000	2022/23 R'000
<b>11 Cash and Cash Equivalents</b>		
Consolidated Paymaster General Account	222 512	414
Cash receipts	-	-
Disbursements	-	-
Cash on hand	-	-
Investments (Domestic)	-	-
Investments (Foreign)	-	-
<b>Total</b>	<b>222 512</b>	<b>414</b>

	2023/24 R'000	2022/23 R'000
<b>12 Other Financial Assets</b>		
<b>Current</b>		
<b>Local</b>		
	-	-
<b>Total</b>	<b>-</b>	<b>-</b>
<b>Foreign</b>		
	-	-
<b>Total</b>	<b>-</b>	<b>-</b>
<b>Total Current other financial assets</b>	<b>-</b>	<b>-</b>

	Note	2023/24 R'000	2022/23 R'000
<b>Non-Current</b>			
<b>Local</b>			
			-
<b>Total</b>		-	-
<b>Foreign</b>			
			-
<b>Total</b>		-	-
<b>Total Non-Current other financial assets</b>		-	-

	Note	2023/24 R'000	2022/23 R'000
<b>13 Prepayments and Advances</b>			
Staff advances		-	-
Travel and subsistence		-	-
Prepayments (Not expensed)	<a href="#">13.2</a>	-	-
Advances paid (Not expensed)	<a href="#">13.1</a>	-	-
SOCPEN advances		-	-
<b>Total</b>		-	-
<b>Analysis of Total Prepayments and advances</b>			
Current Prepayments and advances			-
Non-current Prepayments and advances			-
<b>Total</b>		-	-

**13.1 Advances paid (Not expensed)**

	Note	Balance as at 1 April 2023 R'000	Less: Amount expensed in current year R'000	Add/Less: Other R'000	Add: Current Year advances R'000	Balance as at 31 March 2024 R'000
	<a href="#">13</a>					
National departments		-				-
Provincial departments		-				-
Public entities		-				-
Other institutions		-				-
<b>Total</b>		-	-	-	-	-

	Note	Balance as at 1 April 2022 R'000	Less: Amount expensed in current year R'000	Add/Less: Other R'000	Add: Current Year advances R'000	Balance as at 31 March 2023 R'000
<b>Advances paid (Not expensed)</b>	<a href="#">13</a>					
National departments		-	-	-	-	-
Provincial departments		-	-	-	-	-
Public entities		-	-	-	-	-
Other institutions		-	-	-	-	-
<b>Total</b>		-	-	-	-	-

**13,2 Prepayments (Not expensed)**

Note	Balance as at 1 April 2023	Less: Amount expensed in current year	Add/Less: Other	Add: Current Year prepayments	Balance as at 31 March 2024
13	R'000	R'000	R'000	R'000	R'000
<i>Listed by economic classification</i>					
Goods and services	-				-
Interest and rent on land	-				-
Transfers and subsidies	-				-
Capital assets	-				-
Other	-				-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Note	Balance as at 1 April 2022	Less: Amount expensed in current year	Add/Less: Other	Add: Current Year prepayments	Balance as at 31 March 2023
13	R'000	R'000	R'000	R'000	R'000
<i>Listed by economic classification</i>					
Goods and services	-	-	-	-	-
Interest and rent on land	-	-	-	-	-
Transfers and subsidies	-	-	-	-	-
Capital assets	-	-	-	-	-
Other	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

*Include discussion where deemed relevant*

**13,3 Prepayments (Expensed) ("prepayments expensed" not permitted from 1 April 2024)**

Balance as at 1 April 2023	Less: Received in the current year	Less: Other	Add: Current Year prepayments	Amount as at 31 March 2024
R'000	R'000	R'000	R'000	R'000
<i>Listed by economic classification</i>				
Goods and services	-			-
Interest and rent on land	-			-
Transfers and subsidies	-			-
Capital assets	-			-
Other	-			-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Balance as at 1 April 2022	Less: Received in the current year	Add/Less: Other	Add: Current Year prepayments	Amount as at 31 March 2023
R'000	R'000	R'000	R'000	R'000
<i>Listed by economic classification</i>				
Goods and services	-	-	-	-
Interest and rent on land	-	-	-	-
Transfers and subsidies	-	-	-	-
Capital assets	-	-	-	-
Other	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**13,4 Advances paid (Expensed) ("advances expensed" not permitted from 1 April 2024)**

	Balance as at 1 April 2023 R'000	Less: Received in the current year		Less: Other R'000	Add: Current Year prepayments R'000	Amount as at 31 March 2024 R'000
		R'000	R'000			
National departments	-	-	-	-	-	-
Provincial departments	-	-	-	-	-	-
Public entities	-	-	-	-	-	-
Other institutions	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Advances paid (Expensed)	Balance as at 1 April 2022 R'000	Less: Received in the current year		Add/Less: Other R'000	Add: Current Year advances R'000	Amount as at 31 March 2023 R'000
		R'000	R'000			
National departments	-	-	-	-	-	-
Provincial departments	-	-	-	-	-	-
Public entities	-	-	-	-	-	-
Other institutions	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

	Note	2023/24			2022/23		
		Current R'000	Non-current R'000	Total R'000	Current R'000	Non-current R'000	Total R'000
<b>14 Receivables</b>							
Claims recoverable	<a href="#">14.1</a>	41 072	-	41 072	-	-	-
Trade receivables	<a href="#">14.2</a>	-	-	-	-	-	-
Recoverable expenditure	<a href="#">14.3</a>	1	-	1	-	-	-
Staff debt	<a href="#">14.4</a>	77	146	223	87	92	179
Other receivables	<a href="#">14.5</a>	179	5 551	5 730	1 504	5 507	7 011
<b>Total</b>		<b>41 329</b>	<b>5 697</b>	<b>47 026</b>	<b>1 591</b>	<b>5 599</b>	<b>7 190</b>

14,1 Claims recoverable	Note	2023/24	2022/23
		R'000	R'000
National departments	<a href="#">14</a>	-	-
Provincial departments		41 072	-
Foreign governments		-	-
Public entities		-	-
Private enterprises		-	-
Higher education institutions		-	-
Households and non-profit institutions		-	-
Local governments		-	-
<b>Total</b>		<b>41 072</b>	<b>-</b>



	Note	2023/24 R'000	2022/23 R'000
<b>14,2 Trade receivables</b>	<a href="#">14</a>		
(Group major categories, but list material items)			
		-	-
<b>Total</b>		<u>-</u>	<u>-</u>

	Note	2023/24 R'000	2022/23 R'000
<b>14,3 Recoverable expenditure</b>	<a href="#">14</a>		
(Group major categories, but list material items)			
Tax debt		1	-
		-	-
<b>Total</b>		<u>1</u>	<u>-</u>

	Note	2023/24 R'000	2022/23 R'000
<b>14,4 Staff debt</b>	<a href="#">14</a>		
(Group major categories, but list material items)			
Debt Account		223	179
		-	-
<b>Total</b>		<u>223</u>	<u>179</u>

	Note	2023/24 R'000	2022/23 R'000
<b>14,5 Other receivables</b>	<a href="#">14</a>		
(Group major categories, but list material items)			
Unauthorised expenditure			-
Irregular expenditure			-
Fruitless and wasteful expenditure			-
Denel		5 000	5 000
Mamco		300	300
Debt Raised		251	207
Sal Recoverable		179	1 504
		-	-
<b>Total</b>		<u>5 730</u>	<u>7 011</u>

*Include discussion where deemed relevant*

	Note	2023/24 R'000	2022/23 R'000
<b>14,6 Impairment of receivables</b>			
Estimate of impairment of receivables		2 862	2 824
<b>Total</b>		<u>2 862</u>	<u>2 824</u>

15	Investments	Note	2023/24 R'000	2022/23 R'000
	<b>Non-Current</b>			
	<b>Shares and other equity</b>			
	(List investments at cost)			
			-	-
	<b>Total</b>		-	-
	<b>Securities other than shares</b>	Note <a href="#">Annex 2A</a>	2023/24 R'000	2022/23 R'000
	(List investments at cost)			
			-	-
	<b>Total</b>		-	-
	<b>Total non-current investments</b>		-	-
	<b>Analysis of non current investments</b>	Note	2023/24 R'000	2022/23 R'000
	Opening balance		-	-
	Additions in cash		-	-
	Disposals for cash		-	-
	Non-cash movements		-	-
	<b>Closing balance</b>		-	-
	<b>15.1 Impairment of investments</b>	Note	2023/24 R'000	2022/23 R'000
	Estimate of impairment of investments		-	-
	<b>Total</b>		-	-
	<b>16 Loans</b>	Note	2023/24 R'000	2022/23 R'000
	Public corporations		-	-
	Higher education institutions		-	-
	Foreign governments		-	-
	Private enterprises		-	-
	Non-profit institutions		-	-
	Staff loans		-	-
	<b>Total</b>		-	-
	<b>Analysis of Balance</b>	Note	2023/24 R'000	2022/23 R'000
	Opening balance		-	-
	New Issues		-	-
	Repayments		-	-
	Write-offs		-	-
	<b>Closing balance</b>		-	-

	Note	2023/24 R'000	2022/23 R'000
<b>16,1 Impairment of loans</b>			
Estimate of impairment of loans		-	-
<b>Total</b>		<u>-</u>	<u>-</u>

Include discussion where deemed relevant

	Note	2023/24 R'000	2022/23 R'000
<b>17 Voted Funds to be surrendered to the Revenue Fund</b>			
Opening balance		10 761	20 043
Prior period error	<a href="#">17,2</a>	-	-
As restated		10 761	20 043
Transfer from statement of financial performance (as restated)		244 097	10 761
Add: Unauthorised expenditure for current year		-	-
Voted funds not requested/not received	<a href="#">1,1</a>	-	-
Transferred to retained revenue to defray excess expenditure (Parliament/Legislatures)	<a href="#">17,1</a>	-	-
Paid during the year		-10 761	-20 043
<b>Closing balance</b>		<u>244 097</u>	<u>10 761</u>

Include discussion where deemed relevant

	Note	2023/24 R'000	2022/23 R'000
<b>17,1 Voted funds/(Excess expenditure) transferred to the retained funds (Par</b>	<a href="#">17</a>		
Opening balance		-	-
Transfer from the statement of financial performance		-	-
Transfer from Departmental Revenue to defray excess expenditure	<a href="#">19</a>	-	-
<b>Closing balance</b>		<u>-</u>	<u>-</u>

Include discussion where deemed relevant

	Note	2023/24 R'000	2022/23 R'000
<b>17,2 Prior period error</b>			
Nature of prior period error	<a href="#">17</a>		
Relating to 20WW/XX (affecting the opening balance)		-	-
Relating to 2022/23		-	-
<b>Total</b>		<u>-</u>	<u>-</u>

Include discussion where deemed relevant

	Note	2023/24 R'000	2022/23 R'000
<b>17,3 Reconciliation of unspent conditional grants</b>			
Total conditional grants received	<a href="#">1,2</a>	137 936	229 811
Total conditional grants spent		-137 936	-229 811
Unspent conditional grants to be surrendered		-	-
Less: Paid to the Provincial Revenue Fund by Provincial department		-	-
Approved for rollover		-	-
Not approved for rollover		-	-
<b>Due by the Provincial Revenue Fund</b>		<u>-</u>	<u>-</u>

Include discussion where deemed relevant

	<i>Note</i>	2023/24 R'000	2022/23 R'000
<b>18 Statutory Appropriation to be surrendered to the Revenue Fund</b>			
Opening balance		-	-
Prior period error	<a href="#">18,1</a>	-	-
As restated		-	-
Transfer from Statement of Financial Performance (as restated)		-	-
Statutory Appropriation not requested / not received	<a href="#">2</a>	-	-
Paid during the year		-	-
<b>Closing balance</b>		<b>-</b>	<b>-</b>

*Include discussion where deemed relevant*

<b>18,1 Prior period error</b>	<i>Note</i>	2022/23 R'000
Nature of prior period error	<a href="#">18</a>	-
Relating to 20WW/XX (affecting the opening balance)		-
Relating to 2022/23		-
<b>Total</b>		<b>-</b>

	<i>Note</i>	2023/24 R'000	2022/23 R'000
<b>19 Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund</b>			
Opening balance		673	50 184
Prior period error	<a href="#">19,1</a>	-	-
As restated		673	50 184
Transfer from Statement of Financial Performance (as restated)		-	-
Own revenue included in appropriation		762 844	961 339
Transfer from aid assistance	<a href="#">4</a>	-	-
Transfer to voted funds to defray expenditure (Parliament/Legislatures ONLY)	<a href="#">17,1</a>	-	-
Paid during the year		-747 192	-1 010 850
<b>Closing balance</b>		<b>16 325</b>	<b>673</b>

<b>19,1 Prior period error</b>	<i>Note</i>	2022/23 R'000
Nature of prior period error	<a href="#">19</a>	-
Relating to 20WW/XX (affecting the opening balance)		-
Relating to 2022/23		-
<b>Total</b>		<b>-</b>

	<i>Note</i>	2023/24 R'000	2022/23 R'000
<b>20 Bank Overdraft</b>			
Consolidated Paymaster General Account			-
Fund requisition account			-
Overdraft with commercial banks (Local)			-
Overdraft with commercial banks (Foreign)			-
<b>Total</b>		-	-

	<i>Note</i>	2023/24 R'000	2022/23 R'000
<b>21 Payables - current</b>			
Amounts owing to other entities		-	-
Advances received	<a href="#">21.1</a>	-	-
Clearing accounts	<a href="#">21.2</a>	278	142
Other payables	<a href="#">21.3</a>	3 287	4 182
<b>Total</b>		3 565	4 324

	<i>Note</i>	2023/24 R'000	2022/23 R'000
<b>21.1 Advances received</b>			
National departments	<a href="#">21</a>	-	-
Provincial departments	<a href="#">Annex 8B</a>	-	-
Public entities	<a href="#">Annex 8B</a>	-	-
Other institutions	<a href="#">Annex 8B</a>	-	-
<b>Total</b>		-	-

	<i>Note</i>	2023/24 R'000	2022/23 R'000
<b>21.2 Clearing accounts</b>			
(Identify major categories, but list material amounts)	<a href="#">21</a>		
sal:Income tax		278	142
<b>Total</b>		278	142

	<i>Note</i>	2023/24 R'000	2022/23 R'000
<b>21.3 Other payables</b>			
(Identify major categories, but list material amounts)	<a href="#">21</a>		
Payable:Adv:p/Dept:NW adv acc		3 287	4 182
<b>Total</b>		3 287	4 182

	Note	2023/24				2022/23
		One to two years	Two to three years	Older than three years	Total	Total
		R'000	R'000	R'000	R'000	R'000
<b>22 Payables – non-current</b>						
Amounts owing to other entities				-	-	
Advances received	<a href="#">22.1</a>			-	-	
Other payables	<a href="#">22.2</a>			-	-	
<b>Total</b>				-	-	

	Note	2023/24 R'000	2022/23 R'000
<b>22,1 Advances received</b>	<a href="#">22</a>		
National departments	<a href="#">Annex 8B</a>	-	-
Provincial departments	<a href="#">Annex 8B</a>	-	-
Public entities	<a href="#">Annex 8B</a>	-	-
Other institutions	<a href="#">Annex 8B</a>	-	-
<b>Total</b>		-	-

	Note	2023/24 R'000	2022/23 R'000
<b>22,2 Other payables</b>	<a href="#">22</a>		
<i>(Identify major categories, but list material amounts)</i>			
			-
<b>Total</b>		-	-

	Note	2023/24 R'000	2022/23 R'000
<b>23 Net cash flow available from operating activities</b>			
Net surplus/(deficit) as per Statement of Financial Performance		244 099	10 761
Add back non cash/cash movements not deemed operating activities		-13 423	-13 632
(Increase)/decrease in receivables		-39 738	57 862
(Increase)/decrease in prepayments and advances		-	3
(Increase)/decrease in other current assets		-	-
Increase/(decrease) in payables – current		-759	-46 937
Proceeds from sale of capital assets		-	-
Proceeds from sale of investments		-	-
(Increase)/decrease in other financial assets		-	-
Expenditure on capital assets		22 184	44 994
Surrenders to Revenue Fund		-757 953	-1 030 893
Surrenders to RDP Fund/Donor		-	-
Voted funds not requested/not received		-	-
Statutory Appropriation not requested/not received		-	-
Own revenue included in appropriation		762 843	961 339
Other non-cash items		-	-
<b>Net cash flow generated by operating activities</b>		<b>230 676</b>	<b>-2 871</b>

24	Reconciliation of cash and cash equivalents for cash flow purposes	Note	2023/24 R'000	2022/23 R'000
	Consolidated Paymaster General account		222 512	414
	Fund requisition account		-	-
	Cash receipts		-	-
	Disbursements		-	-
	Cash on hand		-	-
	Cash with commercial banks (Local)		-	-
	Cash with commercial banks (Foreign)		-	-
	<b>Total</b>		<b>222 512</b>	<b>414</b>

25	Contingent liabilities and contingent assets	Note	2023/24 R'000	2022/23 R'000
25,1	<b>Contingent liabilities</b>			
	<b>Liable to</b>	<b>Nature</b>		
	Motor vehicle guarantees	Employees	-	-
	Housing loan guarantees	Employees	-	-
	Other guarantees		-	-
	Claims against the department		557 706	175 228
	Intergovernmental payables		-	-
	Environmental rehabilitation liability		-	-
	Other		-	-
	<b>Total</b>		<b>557 706</b>	<b>175 228</b>

A total number of forty four cases amounting to R558 275 are active and ongoing cases.

25,2	Contingent assets	Note	2023/24 R'000	2022/23 R'000
	<b>Nature of contingent asset</b>			
	Constituted claim against Caswell Mthombeni		21 319	21 319
	Koroneka Tradind and Pro		20 606	20 606
	Valotech Facilities Management		15 850	15 850
	Pamco		15 850	15 850
	Mamco		15 550	15 550
	Scholar/Learner transport		221 654	222 554
	Commuter Bus overpayment		-	16 784
	<b>Total</b>		<b>310 829</b>	<b>328 513</b>

1, A constituted claim against Caswell Mthombeni for implementation of Road Safety Programmes. The services were never rendered. The Department has opened a case with the law enforcement agencies and the recovery is underway. 2. Four management companies which were appointed by the airline for ground handling services. The Department made pre payments but proof for services rendered was never submitted. Civil claims have been instituted. The R221654 is attributed to overpayment of services to scholar transport service providers. The overpayment to commuter Bus was recovered in 2023-24 financial year

26	Capital commitments	Note	2023/24 R'000	2022/23 R'000
	Buildings and other fixed structures		-	3 740
	Heritage assets		-	-
	Machinery and equipment		-	-
	Specialised military assets		-	-
	Land and subsoil assets		-	-
	Biological assets		-	-
	Intangible assets		-	-
	<b>Total</b>		<b>-</b>	<b>3 740</b>

All departmental projects are at practical completion stage

				2023/24 R'000	2022/23 R'000
<b>27</b>	<b>Accruals and payables not recognised</b>				
	<b>27,1 Accruals</b>				
	<b>Listed by economic classification</b>	<b>30 days</b>	<b>30+ days</b>	<b>Total</b>	<b>Total</b>
	Goods and services	128 131	-	128 131	60 731
	Interest and rent on land			-	-
	Transfers and subsidies	96 812	-	96 812	71 622
	Capital assets	3 124		3 124	4 257
	Other			-	-
	<b>Total</b>	<b>228 067</b>	<b>-</b>	<b>228 067</b>	<b>136 610</b>

		2023/24 R'000	2022/23 R'000
	<b>Listed by programme level</b>	<b>Note</b>	
	ADMINISTRATION		12 404
	PROVINCIAL SECRETARIET FOR POLICE SERVICE		500
	TRANSPORT OPERATIONS		116 826
	TRANSPORT REGULATIONS		6 880
	<b>Total</b>	<b>228 067</b>	<b>136 610</b>

*The variance is as a result of an increase in service providers in the awarded new contract for learner transport. In previous year the department was allocated an additional budget for PTOG*

				2023/24 R'000	2022/23 R'000
<b>27,2</b>	<b>Payables not recognised</b>				
	<b>Listed by economic classification</b>	<b>30 days</b>	<b>30+ days</b>	<b>Total</b>	<b>Total</b>
		<b>R'000</b>	<b>R'000</b>	<b>R'000</b>	<b>R'000</b>
	Goods and services	4 139	14	4 153	10 374
	Interest and rent on land			-	-
	Transfers and subsidies			-	-
	Capital assets			-	7 889
	Other			-	-
	<b>Total</b>	<b>4 139</b>	<b>14</b>	<b>4 153</b>	<b>18 263</b>

		2023/24 R'000	2022/23 R'000
	<b>Listed by programme level</b>	<b>Note</b>	
	ADMINISTRATION		84
	PROVINCIAL SECRETARIET FOR POLICE SERVICE		4
	TRANSPORT OPERATIONS		17 796
	TRANSPORT REGULATIONS		379
	<b>Total</b>	<b>4 153</b>	<b>18 263</b>

		2023/24 R'000	2022/23 R'000
	<b>Included in the above totals are the following:</b>	<b>Note</b>	
	Confirmed balances with departments	<a href="#">Annex 5</a>	-
	Confirmed balances with other government entities	<a href="#">Annex 5</a>	-
	<b>Total</b>	<b>-</b>	<b>-</b>

		2023/24 R'000	2022/23 R'000
<b>28</b>	<b>Employee benefits</b>		
	Leave entitlement	42 360	40 920
	Service bonus	21 095	18 574
	Performance awards	-	-
	Capped leave	24 759	26 165
	Other	599	1 061
	<b>Total</b>	<b>88 813</b>	<b>86 720</b>

*At this stage the department is not able to reliably measure the long term portion of the long service awards.*



	Note	2023/24 R'000	2022/23 R'000
<b><i>Included in the above totals are the following:</i></b>			
Confirmed balances with departments	<a href="#">Annex 5</a>	-	-
Confirmed balances with other government entities	<a href="#">Annex 5</a>	-	-
<b>Total</b>		<b>-</b>	<b>-</b>

The amount of leave entitlement includes negative leave balances amounting to -R 329.

**29 Lease commitments**

**29,1 Operating leases**

	Specialised military assets	Land	Buildings and other fixed structures	Machinery and equipment	Total
<b>2023/24</b>	<b>R'000</b>	<b>R'000</b>	<b>R'000</b>	<b>R'000</b>	<b>R'000</b>
Not later than 1 year			59 657	3 230	62 887
Later than 1 year and not later than 5 years				3 089	3 089
Later than five years					-
<b>Total lease commitments</b>	<b>-</b>	<b>-</b>	<b>59 657</b>	<b>6 319</b>	<b>65 976</b>

	Specialised military assets	Land	Buildings and other fixed structures	Machinery and equipment	Total
<b>2022/23</b>	<b>R'000</b>	<b>R'000</b>	<b>R'000</b>	<b>R'000</b>	<b>R'000</b>
Not later than 1 year	-	-	54 348	3 674	58 022
Later than 1 year and not later than 5 years	-	-	-	2 711	2 711
Later than five years	-	-	-		-
<b>Total lease commitments</b>	<b>-</b>	<b>-</b>	<b>54 348</b>	<b>6 385</b>	<b>60 733</b>

	Note	2023/24 R'000	2022/23 R'000
Rental earned on sub-leased assets	<a href="#">3</a>	-	-
<b>Total</b>		<b>-</b>	<b>-</b>

**29,2 Finance leases \*\***

	Specialised military assets	Land	Buildings and other fixed structures	Machinery and equipment	Total
<b>2023/24</b>	<b>R'000</b>	<b>R'000</b>	<b>R'000</b>	<b>R'000</b>	<b>R'000</b>
Not later than 1 year				-	-
Later than 1 year and not later than 5 years				-	-
Later than five years				-	-
<b>Total lease commitments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

2022/23	Specialised military assets	Land	Buildings and other fixed structures	Machinery and equipment	Total
	R'000	R'000	R'000	R'000	R'000
Not later than 1 year	-	-	-	-	-
Later than 1 year and not later than 5 years	-	-	-	-	-
Later than five years	-	-	-	-	-
<b>Total lease commitments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

\*\* This note excludes leases relating to public private partnerships as they are separately disclosed in the note on Public Private Partnerships

*The Department does not have finance lease*

	2023/24 R'000	2022/23 R'000
Rental earned on sub-leased assets	3	-
<b>Total</b>	<b>-</b>	<b>-</b>

### 29,3 Operating lease future revenue

2023/24	Specialised military assets	Land	Buildings and other fixed structures	Machinery and equipment	Total
	R'000	R'000	R'000	R'000	R'000
Not later than 1 year	-	-	-	-	-
Later than 1 year and not later than 5 years	-	-	-	-	-
Later than five years	-	-	-	-	-
<b>Total operating lease revenue receivable</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

2022/23	Specialised military assets	Land	Buildings and other fixed structures	Machinery and equipment	Total
	R'000	R'000	R'000	R'000	R'000
Not later than 1 year	-	-	-	-	-
Later than 1 year and not later than 5 years	-	-	-	-	-
Later than five years	-	-	-	-	-
<b>Total operating lease revenue receivable</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

	Note	2023/24 R'000	2022/23 R'000
<b>30 Accrued departmental revenue</b>			
Tax revenue		61 295	88 299
Sales of goods and services other than capital assets			75 483
Fines, penalties and forfeits		1 165 155	1 087 929
Interest, dividends and rent on land			-
Sale of capital assets			-
Transactions in financial assets and liabilities			-
Transfers received			-
Other			-
<b>Total</b>		<b>1 226 450</b>	<b>1 251 711</b>

	Note	2023/24 R'000	2022/23 R'000
<b>30,1 Analysis of accrued departmental revenue</b>			
Opening balance		1 251 711	1 219 137
Less: Amounts received		544 955	752 931
Less: Services received in lieu of cash			-
Add: Amounts recorded		519 694	785 505
Less: Amounts written-off/reversed as irrecoverable			-
Less: Amounts transferred to receivables for recovery			-
Other (Specify)			-
<b>Closing balance</b>		<b><u>1 226 450</u></b>	<b><u>1 251 711</u></b>

	Note	2023/24 R'000	2022/23 R'000
<b>30,2 Accrued department revenue written off</b>			
<b>Nature of losses</b>			
(Group major categories, but list material items)			
			-
			-
<b>Total</b>		<b><u>-</u></b>	<b><u>-</u></b>

	Note	2023/24 R'000	2022/23 R'000
<b>30,3 Impairment of accrued departmental revenue</b>			
Estimate of impairment of accrued departmental revenue		932 124	870 343
<b>Total</b>		<b><u>932 124</u></b>	<b><u>870 343</u></b>

	Note	2023/24 R'000	2022/23 R'000
<b>31 Unauthorised, Irregular and Fruitless and wasteful expenditure</b>			
Unauthorised expenditure			-
Irregular expenditure		332 238	462 202
Fruitless and wasteful expenditure		45	23
<b>Total</b>		<b><u>332 283</u></b>	<b><u>462 225</u></b>

*Information on any criminal or disciplinary steps taken as a result of unauthorised expenditure, irregular expenditure and fruitless and wasteful expenditure is included in the annual report under the PFMA Compliance Report.*

*The reduction in IE is attributed to the Derecognition of Office accommodation and Security services*

	Note	2023/24 R'000	2022/23 R'000
<b>32 Related party transactions</b>			
<b>Revenue received</b>			
Tax revenue			-
Sales of goods and services other than capital assets			-
Fines, penalties and forfeits			-
Interest, dividends and rent on land			-
Sales of capital assets			-
Transactions in financial assets and liabilities			-
Transfers received			-
<b>Total</b>		<b><u>-</u></b>	<b><u>-</u></b>

**Payments made**

Compensation of employees		-
Goods and services		-
Interest and rent of land		-
Expenditure for capital assets		-
Payments for financial assets	80 000	75 000
Transfers and subsidies		-
<b>Total</b>	<b>80 000</b>	<b>75 000</b>

Note	2023/24 R'000	2022/23 R'000
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**Year end balances arising from revenue/payments**

Receivables from related parties		-
Payables to related parties		-
<b>Total</b>	<b>-</b>	<b>-</b>

Note	2023/24 R'000	2022/23 R'000
------	------------------	------------------

**Loans to/from related parties**

Non-interest bearing loans to/(from)		-
Interest bearing loans to/(from)		-
<b>Total</b>	<b>-</b>	<b>-</b>

Note	2023/24 R'000	2022/23 R'000
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**Other**

Guarantees issued/received		-
List other contingent liabilities between department and related party		-
<b>Total</b>	<b>-</b>	<b>-</b>

Note	2023/24 R'000	2022/23 R'000
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**In-kind goods and services (provided)/received**

List in kind goods and services between department and related party

Expenditure for Lichtenburg weighbridge (carpots)	32	-
<b>Total</b>	<b>32</b>	<b>-</b>

List related party relationships and the nature thereof

1. North West Transport Investment - The Entity reporting to the MEC for Community Safety and Transport Management is a related party to the department. All Provincial Departments are related party to the Department

The Department of Public works performed services on behalf of the department not at arms length.

33

**Key management personnel**

	2023/24 R'000	2022/23 R'000
Political office bearers (provide detail below)		-
Officials:		-
Level 15 to 17 MEC & HOD	3 074	2 962
Level 14 CFO & CHIEF DIRECTORS	8 131	5 477
Level 13 DIRECTOR & SOME DEPUTY I	27 151	25 098
Family members of key management personnel	463	429
<b>Total</b>	<b>38 819</b>	<b>33 966</b>

	2023/24 R'000	2022/23 R'000
<b>Key management personnel (Parliament/Legislatures)</b>		
Speaker to Parliament/the Legislature		-
Deputy Speaker to Parliament/the Legislature		-
Secretary to Parliament/ the Legislature		-
Deputy Secretary		-
Chief Financial Officer		-
Legal Advisor		-
Other		-
<b>Total</b>	<u>-</u>	<u>-</u>

**34 Public Private Partnership**

	Note	2023/24 R'000	2022/23 R'000
<b>Concession fee received</b>		-	-
Base fee received			-
Variable fee received			-
Other fees received... <i>please specify</i>			-
<b>Unitary fee paid</b>		-	-
Fixed component			-
Indexed component			-
<b>Analysis of indexed component</b>		-	-
Compensation of employees			-
Goods and Services(excluding lease payments)			-
Operating leases			-
Interest			-
<b>Capital/(Liabilities)</b>		-	-
Tangible rights			-
Intangible rights			-
Property			-
Plant and equipment			-
Loans			-
<b>Other</b>		-	-
Prepayments and advances			-
Pre-production obligations			-
Other obligations			-

**Any guarantees issued by the department are disclosed in Note on Contingent Liabilities**

*Provide a summary of the significant terms of the agreement, along with the parties to the agreement, and the date of*

*Include discussion where deemed relevant*

	Note	2023/24 R'000	2022/23 R'000
<b>35 Impairment (Other than receivables, accrued departmental revenue, loans and investments)</b>			
		-	-
<b>Total</b>		<u>-</u>	<u>-</u>

	Note	2023/24 R'000	2022/23 R'000
<b>36 Provisions</b>			
<i>Retention fees - Lichtenburg Weighbridge Project phase 01</i>		312	312
<i>Retention fees - Pilanesburg Airport Project-Fencing phase 01</i>		1 367	1 367
<i>Retention fees - Pilanesburg Airport Project-Porta Cabin</i>		952	952
<i>Mmolawa Case _ legal Services</i>		5 000	5 000
<b>Total</b>		<u>7 631</u>	<u>7 631</u>

**36,1 Reconciliation of movement in provisions - 2023/24**

	Provision 1 R'000	Provision 2 R'000	Provision 3 R'000	Provision 4 R'000	Total provisions R'000
Opening balance	312	2 319	5 000		7 631
Increase in provision					-
Settlement of provision					-
Unused amount reversed					-
Reimbursement expected from third party					-
Change in provision due to change in					-
<b>Closing balance</b>	<u>312</u>	<u>2 319</u>	<u>5 000</u>	<u>-</u>	<u>7 631</u>

**Reconciliation of movement in provisions - 2022/23**

	Provision 1 R'000	Provision 2 R'000	Provision 3 R'000	Provision 4 R'000	Total provisions R'000
Opening balance	312	2 319	5 000		7 631
Increase in provision					-
Settlement of provision					-
Unused amount reversed					-
Reimbursement expected from third party					-
Change in provision due to change in					-
<b>Closing balance</b>	<u>312</u>	<u>2 319</u>	<u>5 000</u>	<u>-</u>	<u>7 631</u>

<b>37 Non-adjusting events after reporting date</b>	2023/24 R'000
Include an estimate of the financial effect of the subsequent non-adjusting events or a	
	-
<b>Total</b>	<u>-</u>

**38 Movable Tangible Capital Assets**

**MOVEMENT IN MOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2024**

	Opening balance R'000	Value adjustme nts R'000	Additions R'000	Disposals R'000	Closing balance R'000
<b>HERITAGE ASSETS</b>	-	-	-	-	-
Heritage assets	-	-	-	-	-
<b>MACHINERY AND EQUIPMENT</b>	687 866	-	17 103	319 484	385 485
Transport assets	586 817	-	11 118	318 336	279 599
Computer equipment	16 703	-	1 493	81	18 115
Furniture and office equipment	15 648	-	2 594	143	18 099
Other machinery and equipment	68 698	-	1 898	924	69 672
<b>SPECIALISED MILITARY ASSETS</b>	-	-	-	-	-
Specialised military assets	-	-	-	-	-
<b>BIOLOGICAL ASSETS</b>	-	-	-	-	-
Biological assets	-	-	-	-	-
<b>TOTAL MOVABLE TANGIBLE CAPITAL ASSETS</b>	<b>687 866</b>	<b>-</b>	<b>17 103</b>	<b>319 484</b>	<b>385 485</b>

*Transport assets disposal amounting to R318 336 is a transfer out of white fleet (section 42)*

**Movable Tangible Capital Assets under investigation**

Included in the above total of the movable tangible capital assets per the asset register are	Number	Value R'000
Heritage assets		
Machinery and equipment	237	22 405
Specialised military assets		
Biological assets		

*Assets under Investigation comprises of 110 Motor vehicles to the value of 20 721 and 127 Dragger Alco -testers to the value of 1 684*

**38,1 Movement for 2022/23**

**MOVEMENT IN MOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2023**

	Opening balance R'000	Prior period error R'000	Additions R'000	Disposals R'000	Closing balance R'000
<b>HERITAGE ASSETS</b>	-	-	-	-	-
Heritage assets	-	-	-	-	-
<b>MACHINERY AND EQUIPMENT</b>	666 790	-	21 530	454	687 866
Transport assets	570 048	-	16 769	-	586 817
Computer equipment	15 893	-	1 071	261	16 703
Furniture and office equipment	12 973	-	2 776	101	15 648
Other machinery and equipment	67 876	-	914	92	68 698
<b>SPECIALISED MILITARY ASSETS</b>	-	-	-	-	-
Specialised military assets	-	-	-	-	-
<b>BIOLOGICAL ASSETS</b>	-	-	-	-	-
Biological assets	-	-	-	-	-
<b>TOTAL MOVABLE TANGIBLE CAPITAL ASSETS</b>	<b>666 790</b>	<b>-</b>	<b>21 530</b>	<b>454</b>	<b>687 866</b>

38.1.1	Prior period error	Note	2022/23 R'000
	Nature of prior period error		-
	Relating to 20WW/XX (affecting the opening balance)		-
	Relating to 2022/23		-
	<b>Total</b>		<b>-</b>

*Include discussion here where deemed relevant*

### 38,2 Minor assets

#### MOVEMENT IN MINOR CAPITAL ASSETS PER THE ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2024

	Specialised military assets R'000	Intangible assets R'000	Heritage assets R'000	Machinery and equipmen R'000	Biological assets R'000	Total R'000
Opening balance	-	-	-	24 819	-	24 819
Value adjustments						-
Additions					2 702	2 702
Disposals					418	418
<b>TOTAL MINOR CAPITAL ASSETS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>27 103</b>	<b>-</b>	<b>27 103</b>

	Specialised military assets	Intangible assets	Heritage assets	Machinery and equipmen	Biological assets	Total
Number of R1 minor assets						-
Number of minor assets at cost					12 824	12 824
<b>TOTAL NUMBER OF MINOR</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12 824</b>	<b>-</b>	<b>12 824</b>

#### Minor Capital Assets under investigation

	Number	Value R'000
<b>Included in the above total of the minor capital assets per the asset register are assets that are</b>		
Specialised military assets		
Intangible assets		
Heritage assets		
Machinery and equipment		
Biological assets		

*Provide reasons why assets are under investigation and actions being taken to resolve matters*

### Minor assets

#### MOVEMENT IN MINOR CAPITAL ASSETS PER THE ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2023

	Specialised military assets R'000	Intangible assets R'000	Heritage assets R'000	Machinery and equipmen R'000	Biological assets R'000	Total R'000
Opening balance	-	-	-	23 602	-	23 602
Prior period error	-	-	-	-	-	-
Additions	-	-	-	1 715	-	1 715
Disposals	-	-	-	498	-	498
<b>TOTAL MINOR CAPITAL ASSETS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>24 819</b>	<b>-</b>	<b>24 819</b>

	Specialised military assets	Intangible assets	Heritage assets	Machinery and equipmen	Biological assets	Total
Number of R1 minor assets	-	-	-	-	-	-
Number of minor assets at cost	-	-	-	12 156	-	12 156
<b>TOTAL NUMBER OF MINOR</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12 156</b>	<b>-</b>	<b>12 156</b>

*Include discussion here where deemed relevant*



38.2.1	Prior period error	Note	2022/23 R'000
	Nature of prior period error		
	Relating to 20WW/XX (affecting the opening balance)		-
	Relating to 2022/23		-
	<b>Total</b>		<b>-</b>

*Include discussion here where deemed relevant*

**38,3 Movable tangible capital assets written off**  
**MOVABLE CAPITAL ASSETS WRITTEN OFF FOR THE YEAR ENDED 31 MARCH 2024**

	Specialised	Intangible assets	Machinery		Biological assets	Total R'000
	military assets		assets	and		
	R'000	R'000	R'000	R'000	R'000	
Assets written off						-
<b>TOTAL MOVABLE ASSETS</b>	-	-	-	-	-	<b>-</b>

**MOVABLE CAPITAL ASSETS WRITTEN OFF FOR THE YEAR ENDED 31 MARCH 2023**

	Specialis-	Intangible assets	Machinery		Biological assets	Total R'000
	ed		assets	and		
	military	R'000	R'000	R'000	R'000	
Assets written off	-	-	-	-	-	-
<b>TOTAL MOVABLE ASSETS</b>	-	-	-	-	-	<b>-</b>

**38,4 Movable tangible capital assets: Capital Work-in-progress**  
**CAPITAL WORK-IN-PROGRESS FOR THE YEAR ENDED 31 MARCH 2024**

	Note <a href="#">Annexure 7</a>	Opening	Ready for		Closing Balance 31 March 2024 R'000
		Balance 1 April 2023 R'000	Current Year WIP R'000	use (Assets to the AR) / Contracts terminated R'000	
Heritage assets		-	-	-	-
Machinery and equipment		-	-	-	-
Specialised military assets		-	-	-	-
Biological assets		-	-	-	-
<b>TOTAL</b>		-	-	-	<b>-</b>

	2023/24 R'000	2022/23 R'000
<b>Payables not recognised relating to Capital WIP</b>		
<i>[Amounts relating to progress certificates received but not</i>		-
<b>Total</b>	-	<b>-</b>

**CAPITAL WORK-IN-PROGRESS FOR THE YEAR ENDED 31 MARCH 2023**

Note <a href="#">Annexure 7</a>	Opening Balance R'000	Prior period error R'000	Current Year WIP R'000	Ready for use (Assets to the AR) / Contracts terminated R'000	Closing Balance 31 March 2023 R'000
Heritage assets	-	-	-	-	-
Machinery and equipment	-	-	-	-	-
Specialised military assets	-	-	-	-	-
Biological assets	-	-	-	-	-
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

*Include discussion here where deemed relevant*

**39 Intangible Capital Assets**

**MOVEMENT IN INTANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2024**

	Opening balance R'000	Additions R'000	Disposals R'000	Closing balance R'000
<b>SOFTWARE</b>	-	-	-	-
<b>MASTHEADS AND PUBLISHING TITLES</b>	-	-	-	-
<b>PATENTS, LICENCES, COPYRIGHT, BRAND NAMES,</b>	-	-	-	-
<b>RECIPES, FORMULAE, PROTOTYPES, DESIGNS,</b>	-	-	-	-
<b>SERVICES AND OPERATING RIGHTS</b>	-	-	-	-
<b>TOTAL INTANGIBLE CAPITAL ASSETS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

*Include discussion here where deemed relevant*

**Intangible Capital Assets under investigation**

	Number	Value R'000
<b>Included in the above total of the intangible capital assets per the asset register are assets that</b>		
Software	-	-
Mastheads and publishing titles	-	-
Patents, licences, copyright, brand names, trademarks	-	-
Recipes, formulae, prototypes, designs, models	-	-
Services and operating rights	-	-

*Provide reasons why assets are under investigation and actions being taken to resolve matters*

**39,1 Movement for 2022/23**

**MOVEMENT IN INTANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2023**

	Opening balance R'000	Prior period error R'000	Additions R'000	Disposals R'000	Closing balance R'000
<b>SOFTWARE</b>	-	-	-	-	-
<b>MASTHEADS AND PUBLISHING TITLES</b>	-	-	-	-	-
<b>PATENTS, LICENCES, COPYRIGHT, BRAND NAMES,</b>	-	-	-	-	-
<b>RECIPES, FORMULAE, PROTOTYPES, DESIGNS,</b>	-	-	-	-	-
<b>SERVICES AND OPERATING RIGHTS</b>	-	-	-	-	-
<b>TOTAL INTANGIBLE CAPITAL ASSETS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

39.1.1	Prior period error	Note	2022/23 R'000
	Nature of prior period error Relating to 20WW/XX (affecting the opening balance)		-
	Relating to 2022/23		-
	<b>Total</b>		<b>-</b>

Include discussion here where deemed relevant

**39.2 Intangible capital assets: Capital Work-in-progress  
CAPITAL WORK-IN-PROGRESS FOR THE YEAR ENDED 31 MARCH 2024**

	Note <a href="#">Annexure 7</a>	Opening Balance 1 April 2023 R'000	Current Year WIP R'000	Ready for use (Assets to the AR) / Contracts terminated R'000	Closing Balance 31 March 2024 R'000
Intangible assets		-	-	-	-
<b>TOTAL</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Include discussion here where deemed relevant

	2023/24 R'000	2022/23 R'000
<b>Payables not recognised relating to Capital WIP</b> <i>[Amounts relating to progress certificates received but not</i>	-	-
<b>Total</b>	<b>-</b>	<b>-</b>

**CAPITAL WORK-IN-PROGRESS FOR THE YEAR ENDED 31 MARCH 2023**

	Note <a href="#">Annexure 7</a>	Opening Balance R'000	Prior period error R'000	Current Year WIP R'000	Ready for use (Assets to the AR) / Contracts terminated R'000	Closing Balance 31 March 2023 R'000
Intangible assets		-	-	-	-	-
<b>TOTAL</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Include discussion here where deemed relevant

**40 Immovable Tangible Capital Assets  
MOVEMENT IN IMMOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2024**

	Opening balance R'000	Additions R'000	Disposals R'000	Closing balance R'000
<b>BUILDINGS AND OTHER FIXED STRUCTURES</b>	115 810	26 860	-	142 670
Dwellings	-	-	-	-
Non-residential buildings	-	26 860	-	26 860
Other fixed structures	115 810	-	-	115 810
<b>HERITAGE ASSETS</b>	-	-	-	-
Heritage assets	-	-	-	-
<b>LAND AND SUBSOIL ASSETS</b>	-	-	-	-
Land	-	-	-	-
Mineral and similar non-regenerative resources	-	-	-	-
<b>TOTAL IMMOVABLE TANGIBLE CAPITAL ASSETS</b>	<b>115 810</b>	<b>26 860</b>	<b>-</b>	<b>142 670</b>

Include discussion here where deemed relevant

**Immovable Tangible Capital Assets under investigation**

Included in the above total of the immovable tangible capital assets per the asset register are	Number	Value R'000
Buildings and other fixed structures		
Heritage assets		
Land and subsoil assets		

*Provide reasons why assets are under investigation and actions being taken to resolve matters*

**40,1 MOVEMENT IN IMMOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2023**

	Opening balance R'000	Prior period error R'000	Additions R'000	Disposals R'000	Closing balance R'000
<b>BUILDINGS AND OTHER FIXED STRUCTURES</b>	81 655	39 353	-	5 198	115 810
Dwellings	-		-	-	-
Non-residential buildings	-		-	-	-
Other fixed structures	81 655	39 353	-	5 198	115 810
<b>HERITAGE ASSETS</b>	-	-	-	-	-
Heritage assets	-		-	-	-
<b>LAND AND SUBSOIL ASSETS</b>	-	-	-	-	-
Land	-		-	-	-
Mineral and similar non-regenerative resources	-		-	-	-
<b>TOTAL IMMOVABLE TANGIBLE CAPITAL ASSETS</b>	<b>81 655</b>	<b>39 353</b>	<b>-</b>	<b>5 198</b>	<b>115 810</b>

40.1.1 Prior period error	Note	2022/23 R'000
Nature of prior period error		
Relating to WIP 2022/23 (affecting the opening balance)		39 353
Relating to 2022/23		-
<b>Total</b>		<b>39 353</b>

*Include discussion here where deemed relevant*

**40,2 Immovable tangible capital assets: Capital Work-in-progress  
CAPITAL WORK-IN-PROGRESS AS AT 31 MARCH 2024**

	Note	Opening Balance 1 April 2023 R'000	Current Year WIP R'000	Ready for use (Assets to the AR) / Contracts terminated R'000	Closing Balance 31 March 2024 R'000
Heritage assets	<a href="#">Annexure 7</a>	-	-	-	-
Buildings and other fixed structures		21 778	3 606	24 017	1 367
Land and subsoil assets		-	-	-	-
<b>TOTAL</b>		<b>21 778</b>	<b>3 606</b>	<b>24 017</b>	<b>1 367</b>

*Include discussion here where deemed relevant*

	2023/24 R'000	2022/23 R'000
<b>Payables not recognised relating to Capital WIP</b>		-
<i>[Amounts relating to progress certificates received but not</i>		-
<b>Total</b>	-	-

**CAPITAL WORK-IN-PROGRESS AS AT 31 MARCH 2023**

	Note <a href="#">Annexure 7</a>	Opening Balance R'000	Prior period error R'000	Current Year WIP R'000	Ready for use (Assets to the AR) / Contracts terminated R'000	Closing Balance 31 March 2023 R'000
Heritage assets		-	-	-	-	-
Buildings and other fixed structures		33 871	-34 918	22 825	-	21 778
Land and subsoil assets		-	-	-	-	-
<b>TOTAL</b>		<b>33 871</b>	<b>-34 918</b>	<b>22 825</b>	<b>-</b>	<b>21 778</b>

*Include discussion here where deemed relevant*

**40,3 Immovable tangible capital assets written off**  
**IMMOVABLE CAPITAL ASSETS WRITTEN OFF FOR THE YEAR ENDED 31 MARCH 2024**

	Buildings and other fixed structures R'000	Heritage assets R'000	Land and subsoil assets R'000	Total R'000
Immovable assets written off	-	-	-	-
<b>TOTAL IMMOVABLE CAPITAL ASSETS WRITTEN</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**IMMOVABLE CAPITAL ASSETS WRITTEN OFF FOR THE YEAR ENDED 31 MARCH 2023**

	Buildings and other fixed structures R'000	Heritage assets R'000	Land and subsoil assets R'000	Total R'000
Immovable assets written off	-	-	-	-
<b>TOTAL IMMOVABLE CAPITAL ASSETS WRITTEN</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

40,4	Immovable capital assets (additional information)	Note	2023/24	2022/23
		Estimated completion date	Area	Area
a	Unsurveyed land	<a href="#">Annexure 9</a>	-	-
b	Properties deemed vested	<a href="#">Annexure 9</a>	Number	Number
	Land parcels		-	-
	Facilities		-	-
	Schools		-	-
	Clinics		-	-
	Hospitals		-	-
	Office buildings		-	-
	Dwellings		-	-
	Storage facilities		-	-
	Other		-	-
c	Facilities on unsurveyed land	Duration of use	Number	Number
	Schools		-	-
	Clinics		-	-
	Hospitals		-	-
	Office buildings		-	-
	Dwellings		-	-
	Storage facilities		-	-
	Other		-	-

d Facilities on right to use land	Duration of use	<a href="#">Annexure 9</a>	Number	Number
Schools				-
Clinics				-
Hospitals				-
Office buildings				-
Dwellings				-
Storage facilities				-
Other				-
<b>e Agreement of custodianship</b>				
<b>Land parcels</b>		<a href="#">Annexure 9</a>	Number	Number
<b>Facilities</b>				-
Schools				-
Clinics				-
Hospitals				-
Office buildings				-
Dwellings				-
Storage facilities				-
Other				-

**41 Principal-agent arrangements**

41,1	Department acting as the principal	2023/24	2022/23
		R'000	R'000
	<i>External registering authorities</i>	31 432	70 855
	South African Post office	480	1 608
	Ratlou Local Municipality	659	933
	Moses Kotane Local Municipality	-	1 033
	Moretele Local Municipality	722	1 813
	Kgetleng River Local Municipality	2 177	8 462
	Ramotshere Moiloa Local Municipality	784	-
	<b>Total</b>	<b>36 254</b>	<b>84 704</b>

**41,2 Department acting as the agent**

**41.2.1 Revenue received for agency activities**

41.2.1	Revenue received for agency activities	2023/24	2022/23
		R'000	R'000
		-	-
	<b>Total</b>	<b>-</b>	<b>-</b>

*For each of the individual principal-agent arrangements of the department, provide a description of the nature, circumstances, significant judgment applied, significant terms and conditions, any significant risks and benefits relating to the arrangements with the agents. For each of the individual agent relationships of the department, provide a description of the nature, circumstances and terms relating to the arrangements with the principal.*

41.2.2 Reconciliation of funds and disbursements - 2023/24

Category of revenue/expenditure per arrangement	Total funds received R'000	Expenditure incurred against funds R'000
<b>Total</b>	<b>-</b>	<b>-</b>

Reconciliation of funds and disbursements - 2022/23

Category of revenue/expenditure per arrangement	Total funds received R'000	Expenditure incurred against funds R'000
	-	-
<b>Total</b>	<b>-</b>	<b>-</b>

41.2.3 Reconciliation of carrying amount of receivables and payables - 2023/24

Receivables

Name of entity	Opening balance R'000	Revenue principal is entitled to R'000	Less: Write-offs/settlements/waivers R'000	Cash received on behalf of principal R'000	Closing balance R'000
					-
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Payables

Name of entity	Opening balance R'000	Expenses incurred on behalf of the principal R'000	Cash paid on behalf of principal R'000	Closing balance R'000
				-
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Reconciliation of carrying amount of receivables and payables - 2022/23

Receivables

Name of entity	Opening balance R'000	Revenue principal is entitled to R'000	Less: Write-offs/settlements/waivers R'000	Cash received on behalf of principal R'000	Closing balance R'000
					-
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**42 Changes in accounting estimates and Changes in accounting policies**

**42,1 Change in accounting estimate**

During the year the following changes were made to the estimations employed in the accounting for transactions, assets,

	Value derived using the original estimate	Value derived using the amended estimate	R-value impact of change in estimate
<i>Accounting estimate change 1: Provide a description of</i>			
Line item 1 affected by the change			
Line item 2 affected by the change			
Line item 3 affected by the change			
Line item 4 affected by the change			
Line item 5 affected by the change			

*Provide a description of the estimated impact on future periods*

	Value derived using the original estimate	Value derived using the amended estimate	R-value impact of change in estimate
<i>Accounting estimate change 2: Provide a description of</i>			
Line item 1 affected by the change			
Line item 2 affected by the change			
Line item 3 affected by the change			
Line item 4 affected by the change			
Line item 5 affected by the change			

*Provide a description of the estimated impact on future periods*

	Value derived using the original estimate	Value derived using the amended estimate	R-value impact of change in estimate
<i>Accounting estimate change 3: Provide a description of</i>			
Line item 1 affected by the change			
Line item 2 affected by the change			
Line item 3 affected by the change			
Line item 4 affected by the change			
Line item 5 affected by the change			

*Provide a description of the estimated impact on future periods*

**42,2 Changes in accounting policies**

Nature of change in accounting	Note	Opening	Adjustme	Restated	Adjustment	Restated
		Balance before the change 1 April 2022 R'000	nt to opening balance R'000	opening Balance after the change 1 April 2022 R'000		closing Balance 31 March 2023 R'000
<b>Finance lease assets</b>						
Movable Tangible Capital Assets	38			-		-
Intangible Capital Assets	39			-		-
Immovable Tangible Capital Assets	40			-		-



*Include discussion here where deemed relevant.*

**[for example:** *Included in the opening balances for 20XX/YY and 20YY/ZZ is a change in accounting policy made in terms of the MCS requirements whereby assets under finance leases are recorded by a department at the commencement of the lease term rather than at the end of the lease term. The change in accounting policy is applied retrospectively.]*

**43 Prior period errors**

**2022/23**

	Note	Amount bef error correction R'000	Prior period error R'000	Restated amount R'000
43,1 Correction of prior period errors				
<i>Revenue: (e.g. Annual appropriation, Departmental revenue,</i>				
				-
				-
<b>Net effect</b>		-	-	-

*Provide a description of the nature of the prior period error as well as why the correction was required*

***Expenditure: (e.g. Compensation of employees, Goods and***

Correction of misallocation on Goods and services:	6	10 122	362	10 484
Correction of misallocation on Goods and services: Consumables	6	7 916	632	8 548
Reversal of amount erroneously debited on Legal services - Prog 4	6	6 000	262	6 262
Correction of error on Contractors erroneously not debited	6	7 658	-262	7 396
Correction of overstated Operating leases- Prog- 1	6	72 166	-11 115	61 051
Understatement of Property Payments - Prog 1	6	49 699	10 498	60 197
<b>Net effect</b>		<b>153 561</b>	<b>377</b>	<b>153 938</b>

*Provide a description of the nature of the prior period error as well as why the correction was required*

***Assets: (e.g. Receivables, Investments, Accrued***

Overstatement of Finance leases included in Capital Assets	10.3	362	-362	-
Overstatement of Capital commitment	26	5 336	-1 596	3 740
Overstatement of Other Machinery & Equipment	38.1	68 713	-15	68 698
CWIP Overstatement	40.2	56 696	-34 918	21 778
Understatement of immovable	40	76 457	37 882	114 339
Correction of Overstatement of Finance leases	29.2	1 658	-1 658	-
<b>Net effect</b>		<b>209 222</b>	<b>-667</b>	<b>208 555</b>

*Opening balance(expenditure) for CWIP was understated . Also there was overstated of CWIP for projects that were practical completed in previous years.*

***Liabilities: (e.g. Payables current, Voted funds to be surrendered, Commitments, Provisions, etc.)***

Overstatement of provisions	36	7 773	-142	7 631
Understatement of Accruals not recognised	27.1	135 134	1 476	136 610
<b>Net effect</b>		<b>142 907</b>	<b>1 334</b>	<b>144 241</b>

*Provide a description of the nature of the prior period error as well as why the correction was required*

***Other: (e.g. Unauthorised expenditure, Irregular***

Derecognition of Irregular expenditure	31	555 586	-93 384	462 202
				-
<b>Net effect</b>		<b>555 586</b>	<b>-93 384</b>	<b>462 202</b>

*Provide a description of the nature of the prior period error as well as why the correction was required*

**44 INVENTORIES** *(Effective from date determined in a Treasury instruction)*

**44,1 Inventories for the year ended 31 March 2024**

Note	Insert major category R'000	Insert major category R'000	Insert major category R'000	Insert major category R'000	Total R'000
<a href="#">Annexure 6</a>					
Opening balance					-
Add/(Less): Adjustments to prior year balances					-
Add: Additions/Purchases - Cash					-
Add: Additions - Non-cash					-
(Less): Disposals					-
(Less): Issues					-
Add/(Less): Received current, not paid (Paid current year, received prior year)					-
Add/(Less): Adjustments					-
<b>Closing balance</b>	-	-	-	-	-

*Include discussion here where deemed relevant*

**Inventories for the year ended 31 March 2023**

Note	Insert major category R'000	Insert major category R'000	Insert major category R'000	Insert major category R'000	Total R'000
<a href="#">Annexure 6</a>					
Opening balance	-	-	-	-	-
Add/(Less): Adjustments to prior year balances	-	-	-	-	-
Add: Additions/Purchases - Cash	-	-	-	-	-
Add: Additions - Non-cash	-	-	-	-	-
(Less): Disposals	-	-	-	-	-
(Less): Issues	-	-	-	-	-
Add/(Less): Received current, not paid (Paid current year, received prior year)	-	-	-	-	-
Add/(Less): Adjustments	-	-	-	-	-
<b>Closing balance</b>	-	-	-	-	-

*Include discussion here where deemed relevant*

**44,2 Land parcels held for Human Settlement**

Note	2023/24 R'000	2022/23 R'000
<a href="#">Annexure 6</a>		
Opening balance		-
Add/(Less): Adjustments to prior year balances		-
Add: Additions/Purchases - Cash		-
Add: Additions - Non-cash		-
(Less): Disposals		-
(Less): Issues		-
Add/(Less): Received current, not paid (Paid current year, received prior year)		-
Add/(Less): Adjustments		-
<b>Closing balance</b>	-	-

*Include discussion here where deemed relevant*

**44,3 Work in progress for the year ended 31 March 2024**

	Note	Opening balance	Additions during year	(Ready for use / Suspended)	Closing balance
	<a href="#">Annexure 6</a>	R'000	R'000	R'000	R'000
Clearing					-
Infrastructure					-
Structure of houses					-
Adjustments					-
<b>Total</b>		-	-	-	-

*Include discussion here where deemed relevant*

	Note	Opening balance	Additions during year	(Ready for use / Suspended)	Closing balance
	<a href="#">Annexure 6</a>	R'000	R'000	R'000	R'000
Clearing		-	-	-	-
Infrastructure		-	-	-	-
Structure of houses		-	-	-	-
Adjustments		-	-	-	-
<b>Total</b>		-	-	-	-

*Include discussion here where deemed relevant*

**44,4 Houses ready for use**

	Note	Quantity	2023/24 R'000	Quantity	2022/23 R'000
	<a href="#">Annexure 6</a>				
Opening balance					-
Add/(Less): Adjustments to prior year balances					-
Add: Ready for use in current year					-
Less: Issued to beneficiaries					-
Add/(Less): Adjustments					-
<b>Closing balance</b>		-	-	-	-

*Include discussion here where deemed relevant*

## Notes to the Annual Financial Statements

45 TRANSFER OF FUNCTIONS AND MERGERS  
 45,1 Transfer of functions

Provide a brief description of the functions transferred or acquired and the reason for undertaking the transaction or event.

45.1.1	Statement of Financial Position	Note	Balance before transfer date				Balance after transfer date											
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000								
	<b>ASSETS</b>																	
	<b>Current Assets</b>																	
	Cash and cash equivalents																	
	Other financial assets																	
	Prepayments and advances																	
	Receivables																	
	Loans																	
	Aid assistance prepayments																	
	Aid assistance receivable																	
	<b>Non-Current Assets</b>																	
	Investments																	
	Prepayments and advances																	
	Receivables																	
	Loans																	
	Other financial assets																	
	<b>TOTAL ASSETS</b>																	
	<b>LIABILITIES</b>																	
	<b>Current Liabilities</b>																	
	Voted funds to be surrendered to the Revenue Fund																	
	Statutory Appropriation to be surrendered to the Revenue Fund																	
	Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund																	
	Revenue Fund																	
	Bank overdraft																	
	Payables																	
	Aid assistance repayable																	
	Aid assistance unutilised																	
	<b>Non-Current Liabilities</b>																	
	Payables																	
	<b>TOTAL LIABILITIES</b>																	
	<b>NET ASSETS</b>																	

45.1.2 Notes	Balance before transfer date R'000	Functions (transferred) / received Dept name (Specify) R'000	Functions (transferred) / received Dept name (Specify) R'000	Functions (transferred) / received Dept name (Specify) R'000	Balance after transfer date R'000
Contingent liabilities Contingent assets Capital commitments Accruals Payables not recognised Employee benefits Lease commitments - operating lease Lease commitments - finance lease Lease commitments - operating lease revenue Accrued departmental revenue Impairment Provisions Movable tangible capital assets Immovable tangible capital assets Intangible capital assets					
Include discussion where deemed relevant					
Provide a reference to the proclamation or declaration giving effect to the transfer or receipt of functions					
Indicate whether there was an agreement drawn up, and provide a description of the roles, responsibilities and accountability arrangements					
Disclose the revenue and expenditure attributable to the transfer of functions subsequent to the transfer.					
Where the accounting for the transfer of functions is incomplete, include information as required by paragraph .40					

**45.2 Mergers**

*Provide a brief description of the merger and the reason for undertaking the transaction or event.*

45.2.1 Statement of Financial Position	Note	Balance bef merger date Combining Dept (Specify) R'000	Balance bef merger date Combining Dept (Specify) R'000	Balance after merger date Combined Dept (Specify) R'000
<b>ASSETS</b>				
<b>Current Assets</b>				
Cash and cash equivalents				
Other financial assets				
Prepayments and advances				
Receivables				
Loans				
Aid assistance prepayments				
Aid assistance receivable				
<b>Non-Current Assets</b>				
Investments				
Prepayments and advances				
Receivables				
Loans				
Other financial assets				
<b>TOTAL ASSETS</b>				
<b>LIABILITIES</b>				
<b>Current Liabilities</b>				
Voted funds to be surrendered to the Revenue Fund				
Statutory Appropriation to be surrendered to the Revenue Fund				
Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund				
Bank overdraft				
Payables				
Aid assistance repayable				
Aid assistance unutilised				
<b>Non-Current Liabilities</b>				
Payables				
<b>TOTAL LIABILITIES</b>				
<b>NET ASSETS</b>				

	Balance bef merger date Combining Dept (Specify)	Balance bef merger date Combining Dept (Specify)	Balance bef merger date Combining Dept (Specify)	Balance after merger date Combined Dept (Specify)
	R'000	R'000	R'000	R'000
Contingent liabilities				
Contingent assets				
Capital commitments				
Accruals				
Payables not recognised				
Employee benefits				
Lease commitments - operating lease				
Lease commitments - finance lease				
Lease commitments - operating lease revenue				
Accrued departmental revenue				
Impairment				
Provisions				
Movable tangible capital assets				
Immovable tangible capital assets				
Intangible capital assets				

**45.2.2 Notes**

*Include discussion where deemed relevant*

*Provide a reference to the proclamation or declaration giving effect to the merger along with the merger date.*

*Indicate whether there was an agreement drawn up, and provide a description of the roles, responsibilities and accountability arrangements*

*Combining departments: For each asset transferred and liability derecognised/removed, the carrying amount of the assets transferred and the liabilities derecognised/removed.*

*Where the accounting for the merger is incomplete, include information as required by paragraph .39*

46 STATEMENT OF CONDITIONAL GRANTS RECEIVED

NAME OF GRANT	GRANT ALLOCATION					SPENT			2022/23		
	Division of Revenue Act/Provincial Grants R'000	Roll Overs R'000	DORA Adjustments R'000	Other Adjustments R'000	Total Available R'000	Amount received by department R'000	Amount spent by department R'000	Under / (overspending) R'000	% of available funds spent by dept %	Division of Revenue Act R'000	Amount spent by department R'000
PUBLIC TRANSPORT OPERATIONS GRANT	136 459				136 459	136 459	136 469	-	100,0%	228 173	228 173
SOCIAL SECTOR EPWP	1 591			-114	1 477	1 477	1 477	-	100,0%	1 638	1 638
	138 050			-114	137 936	137 936	137 936	-		229 811	229 811

Departments are reminded of the DORA requirement to certify that all transfers in terms of this Act were deposited into the primary bank account of the province or, where appropriate, into the CPD account of a province.





47 STATEMENT OF CONDITIONAL GRANTS PAID TO THE PROVINCES

NAME OF PROVINCE/GRANT	GRANT ALLOCATION			TRANSFER		SPENT			2022/23					
	Division of Revenue Act	Roll Overs	Adjustments	Total Available	Actual Transfer	Funds Withheld	Re-allocations by National Treasury or National Department	Amount received by department	Amount spent by department	Unspent funds	% of available funds spent by dept	Division of Revenue Act	Actual Transfer	
R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000	
Summary by province														
Eastern Cape	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Free State	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gauteng	-	-	-	-	-	-	-	-	-	-	-	-	-	-
KwaZulu-Natal	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Limpopo	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Mpumalanga	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Northern Cape	-	-	-	-	-	-	-	-	-	-	-	-	-	-
North West	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Western Cape	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>														
Summary by grant														

National Department surrender of unspent conditional grant not approved for rollover

Name of province	Related to conditional grants schedule of 2022/23		
	Amount not approved for rollover	Amount surrendered to National Revenue Fund	Amount still due
R'000	R'000	R'000	R'000
<b>Total</b>			

48 STATEMENT OF CONDITIONAL GRANTS AND OTHER TRANSFERS TO MUNICIPALITIES

NAME OF MUNICIPALITY	2023/24					2022/23					
	GRANT ALLOCATION		TRANSFER			Actual Transfer		DORA and other transfers		Actual Transfer	
	Roll Overs R'000	Adjustments R'000	Total Available R'000	Funds Withheld R'000	Re-allocations by National Treasury or National Department R'000	Actual Transfer R'000	Funds Withheld R'000	DORA and other transfers R'000	Actual Transfer R'000	DORA and other transfers R'000	Actual Transfer R'000

National Departments are reminded of the DORA requirements to indicate any re-allocations by the National Treasury or the transferring department, certify that all transfers in terms of this Act were deposited into the

Departments are required to include a summary of expenditure per conditional grant to aid in the identification of under- / over spending of such funds and to allow the department to provide an explanation for the variance

**49 BROAD BASED BLACK ECONOMIC EMPOWERMENT PERFORMANCE**

Information on compliance with the B-BBEE Act is included in the annual report under the section titled B-BBEE Compliance Performance Information.

**50 NATURAL DISASTER OR RELIEF EXPENDITURE**

	2023/24 R'000	2022/23 R'000
Compensation of employees	-	-
Goods and services	-	-
Transfers and subsidies	-	-
Expenditure for capital assets	-	-
Other	-	-
<b>Total</b>	<b>-</b>	<b>-</b>

Note

[ANNEXURE 11](#)

*Include discussion where deemed relevant*

**Annexures to the Annual Financial Statements**

**Annexure 1A  
STATEMENT OF CONDITIONAL GRANTS AND OTHER TRANSFERS TO MUNICIPALITIES**

NAME OF MUNICIPALITY	GRANT ALLOCATION				TRANSFER				SPENT				2022/23		
	DoRA and other transfers	Roll Overs	Adjustments	Total Available	Actual Transfer	Funds Withheld	Re-allocations by National Treasury or National Department	Amount received by Municipality	Amount spent by municipality	Unspent funds	% of available funds spent by municipality	DoRA and other transfers	Actual Transfer		
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000	R'000	R'000
<b>Total</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

National Departments are reminded of the DORA

Departments are required to include a summary of expenditure per conditional grant to aid in the identification of under- / over spending of such funds and to allow the department to provide an explanation for the variance

**ANNEXURE 1B  
STATEMENT OF TRANSFERS TO DEPARTMENTAL AGENCIES AND ACCOUNTS**

DEPARTMENTAL AGENCY/ACCOUNT	TRANSFER ALLOCATION		TRANSFER		2022/23			
	Adjusted budget	Roll Overs	Adjustments	Total Available	Actual Transfer	% of Available funds transferred	Final Budget	Actual Transfer
	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Government fleet licence fees / Com: Licences	2 707	-	-	2 707	2 140	79,1%	3 413	3 413
Transport Education	1 050	-	-	1 050	1 050	100,0%	1 000	1 000
Safety education	1 050	-	-	1 050	1 050	100,0%	1 000	1 000
South African Civil Aviation	60	-	-	60	60	0,0%	43	43
<b>Total</b>	<b>4 867</b>	<b>-</b>	<b>-</b>	<b>4 867</b>	<b>4 240</b>		<b>5 456</b>	<b>5 456</b>

**ANNEXURE 1C  
STATEMENT OF TRANSFERS TO HIGHER EDUCATION INSTITUTIONS**

HIGHER EDUCATION INSTITUTION NAME	TRANSFER ALLOCATION				TRANSFER			2022/23	
	Adjusted budget	Roll Overs	Adjustments	Total Available	Actual Transfer	Amount not transferred	% of Available funds transferred	Final Budget	Actual Transfer
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Total</b>									

**ANNEXURE 1D  
STATEMENT OF TRANSFERS/SUBSIDIES TO PUBLIC CORPORATIONS AND PRIVATE ENTERPRISES**

NAME OF PUBLIC CORPORATION/PRIVATE ENTERPRISE	TRANSFER ALLOCATION				EXPENDITURE						
	Adjusted Budget	Roll Overs	Adjustments	Total Available	Actual Transfer	% of Available funds transferred	Capital	Current	Final Budget	Actual Transfer	
	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000	R'000	R'000	
<b>Public corporations</b>											
Transfers	1 077 335	-	-	1 077 335	931 345	86,4%	-	-	-	892 697	
AMAROSA TRADING (PTY)	290 434			290 434	290 434	100,0%				290 001	
ATAMELANG BUS TRANSPORT	158 765			158 765	158 765	100,0%				187 752	
MVELATRANS(BOJANALA BUS)	310 423			310 423	310 423	100,0%				370 161	
PUMUTRA TRANSPORT ENTERPRISE	11 713			11 713	11 713	100,0%				12 951	
NORTH WEST TRANSPORT INVESTMENT (N	304 000			304 000	158 010	52,0%				31 832	
SA TAXI COUNCIL	2 000			2 000	2 000	100,0%				-	
<b>Subsidies</b>											
	-	-	-	-	-	-	-	-	-	-	
<b>Subtotal: Public corporations</b>	<b>1 077 335</b>	<b>-</b>	<b>-</b>	<b>1 077 335</b>	<b>931 345</b>	<b>86,4%</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>892 697</b>	
<b>Private enterprises</b>											
Transfers	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	
<b>Subsidies</b>											
	-	-	-	-	-	-	-	-	-	-	
<b>Subtotal: Private enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>TOTAL</b>	<b>1 077 335</b>	<b>-</b>	<b>-</b>	<b>1 077 335</b>	<b>931 345</b>	<b>86,4%</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>892 697</b>	

**ANNEXURE 1E  
STATEMENT OF TRANSFERS TO FOREIGN GOVERNMENT AND INTERNATIONAL ORGANISATIONS**

FOREIGN GOVERNMENT / INTERNATIONAL ORGANISATION	TRANSFER ALLOCATION			EXPENDITURE		2022/23		
	Adjusted Budget R'000	Roll Overs R'000	Adjustments R'000	Total Available R'000	Actual Transfer R'000	% of Available funds transferred %	Final Budget R'000	Actual Transfer R'000
Transfers	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**ANNEXURE 1F  
STATEMENT OF TRANSFERS TO NON-PROFIT INSTITUTIONS**

NON-PROFIT INSTITUTIONS	TRANSFER ALLOCATION				EXPENDITURE		2022/23	
	Adjusted Budget	Roll Overs	Adjustments	Total Available	Actual Transfer	% of Available	Final Budget	Actual Transfer
	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Transfers</b>								
Jouberton				-	48			36
Wolmaranstad					29			39
Klerksdorp					21			23
Madikwe					30			40
Lomanyaneng								44
Motswedi					30			23
Men for real Gender								35
Independent Congregation								45
Phokeng					28			24
Tlhabane					21			25
Itsoseng					29			45
Boitekong								7
Atamelang Community					28			35
Mafikeng					24			44
Ikageng								56
Suncity								38
Lethabile								20
Mmabatho					19			37
Kanana								35
Motswedi								37
Huhudi								30
Makwassie					25			35
Lichtenburg					21			38
Youth on the move								39
The Relebone Young People								25
Hartebeesfontein					25			22
Groot Marico					26			28
Choseng Big 5 Sports								29
Biesiesvlei					24			36
Thusanag Trauma Center								31
Makgobistad								31
Mogwase					21			37
Taung								30
Vryburg								37
Lethabong								43
Ipelegeng					31			29
Schweize Reneke					18			30
Klipgat					31			20
Boitekong								13
Kgomotso					23			
Orkney					17			
Nietverdiend					22			
Mareetsane					29			
Bloemhof					20			
Stillfontein					18			
Mooifontein					17			
Colign					24			
Klerkskraal					22			
Dr Kenneth Kaunda CPF					23			
Delareyville CPF					34			
Lehurutshe					36			
Zeerust					25			
Madibogo					22			
Makapanstad					26			
Hebron					30			
Mmakau					22			
Leeudoringstad					24			
Bethanie					34			
Setlagole					32			
Piet Plessis					16			
Mothutlung					31			
Lethabong					34			
Boitekong					24			
Greater Jericho					20			
Bedwang					34			
Bojanala Sub District					35			
Taung					16			
Mooinooi					24			
	-	-	-	-	1 263		-	1 271
<b>Subsidies</b>					-			



**ANNEXURE 1G  
STATEMENT OF TRANSFERS TO HOUSEHOLDS**

HOUSEHOLDS	TRANSFER ALLOCATION				EXPENDITURE		2022/23	
	Adjusted Budget	Roll Overs	Adjustments	Total Available	Actual Transfer	% of Available funds transferred	Final Budget	Actual Transfer
	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Transfers</b>								
H/H EMPL S/BEN:INJURY ON DUTY	1 085	-	-	1 085	840	77,4%	1 917	1 808
H/H EMPL S/BEN:LEAVE GRATUITY	6 808	-	-	6 808	4 594	67,5%	5 583	5 510
H/H:CLAIMS AGAINST STATE(CASH)	213	-	-	213	-	0,0%	106	4
	8 106	-	-	8 106	5 434		7 606	7 322
<b>Subsidies</b>								
	-	-	-	-	-		-	-
	8 106	-	-	8 106	5 434		7 606	7 322
<b>Total</b>								
	8 106	-	-	8 106	5 434		7 606	7 322

**ANNEXURE 1H  
 STATEMENT OF GIFTS, DONATIONS AND SPONSORSHIPS RECEIVED**

NAME OF ORGANISATION	NATURE OF GIFT, DONATION OR SPONSORSHIP	2023/24	2022/23
		R'000	R'000
<b>Received in cash</b>			
<b>Gifts</b>			
None		-	-
<b>Total gifts</b>		-	-
<b>Donations</b>			
Total donations		-	-
<b>Sponsorships</b>			
Total sponsorships		-	-
<b>Subtotal - received in cash</b>		-	-
<b>Received in kind</b>			
<b>Gifts</b>			
Total gifts		-	-
<b>Donations</b>			
Total donations		-	-
<b>Sponsorships</b>			
Total sponsorships		-	-
<b>Subtotal - received in kind</b>		-	-
<b>TOTAL GIFTS, DONATIONS AND SPONSORSHIPS RECEIVED</b>		-	-

**ANNEXURE 11  
 STATEMENT OF AID ASSISTANCE RECEIVED**

NAME OF DONOR	PURPOSE	OPENING BALANCE	REVENUE	EXPENDITURE	PAID BACK	CLOSING BALANCE
		R'000	R'000	R'000	ON/BY 31 MAR R'000	R'000
<b>Aid assistance received in cash</b>						
		-	-	-	-	-
<b>Subtotal</b>		-	-	-	-	-
<b>Aid assistance received in kind</b>						
		-	-	-	-	-
<b>Subtotal</b>		-	-	-	-	-
<b>TOTAL AID ASSISTANCE RECEIVED</b>						
		-	-	-	-	-

**ANNEXURE 1J  
 STATEMENT OF GIFTS, DONATIONS AND SPONSORSHIPS MADE**

NATURE OF GIFT, DONATION OR SPONSORSHIP (Group major categories but list material items including name of organisation)	2023/24	2022/23
	R'000	R'000
Made in kind		
Gifts		
Total gifts	-	-
Donations		
Total donations	-	-
Sponsorships		
Total sponsorships	-	-
<b>TOTAL GIFTS, DONATIONS AND SPONSORSHIPS MADE IN KIND</b>	<b>-</b>	<b>-</b>

**ANNEXURE 1K  
 STATEMENT OF ACTUAL MONTHLY EXPENDITURE PER GRANT**

GRANT TYPE	APRIL 2023	MAY 2023	JUN 2023	JUL 2023	AUG 2023	SEPT 2023	OCT 2023	NOV 2023	DEC 2023	JAN 2024	FEB 2024	MAR 2024	TOTAL
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Public Transport Operations Grant (PTOG)	17 160	8 523	10 378	9 176	9 354	30 307	9 283	9 765	-	16 835	8 691	6 987	136 459
EPWP Social Sector Incentive grant	133	-	265	133	137	133	127	133	47	123	123	123	1 477
<b>Total</b>	<b>17 293</b>	<b>8 523</b>	<b>10 643</b>	<b>9 309</b>	<b>9 491</b>	<b>30 440</b>	<b>9 410</b>	<b>9 898</b>	<b>47</b>	<b>16 958</b>	<b>8 814</b>	<b>7 110</b>	<b>137 936</b>

**Annexure 1L  
STATEMENT OF INDIRECT GRANTS BETWEEN NATIONAL DEPARTMENTS AND MUNICIPALITIES**

NAME OF GRANT	GRANT ALLOCATION			Total Available R'000	SPENT Amount spent R'000
	Division of Revenue Act R'000	Roll Overs R'000	Adjustments R'000		
				-	-
<b>Total</b>				-	-

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**ANNEXURE 2A  
 STATEMENT OF INVESTMENTS IN AND AMOUNTS OWING BY/TO NATIONAL/PROVINCIAL PUBLIC ENTITIES**

Name of public entity	State Entity's PFMA Schedule type (state year end if not 31 March)	% of shares held		Number of shares held		Cost of investment R'000		Net Asset Value of investment R'000		Profit/(Loss) for the year R'000		Losses guaranteed Yes/No
		2023/24	2022/23	2023/24	2022/23	2023/24	2022/23	2023/24	2022/23	2023/24	2022/23	
<b>National/Provincial Public Entity</b>												
Subtotal		-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-
Subtotal		-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>		-	-	-	-	-	-	-	-	-	-	-

**ANNEXURE 2B  
STATEMENT OF INVESTMENTS IN AND AMOUNTS OWING BY/TO ENTITIES (continued)**

Name of entity	Nature of business	Cost of investment R'000		Net Asset Value of investment R'000		Amounts owing to Entities R'000		Amounts owing by Entities R'000	
		2023/24	2022/23	2023/24	2022/23	2023/24	2022/23	2023/24	2022/23
<b>Controlled entities</b>									
Subtotal		-	-	-	-	-	-	-	-
<b>Non-controlled entities</b>									
Associate		-	-	-	-	-	-	-	-
Subtotal		-	-	-	-	-	-	-	-
<b>Joint ventures</b>									
Subtotal		-	-	-	-	-	-	-	-
<b>Other non-controlled entities</b>									
Subtotal		-	-	-	-	-	-	-	-
<b>TOTAL</b>		-	-	-	-	-	-	-	-

**ANNEXURE 3A  
 STATEMENT OF FINANCIAL GUARANTEES ISSUED AS AT 31 MARCH 2024 - LOCAL**

GUARANTOR INSTITUTION	Guarantee in respect of	Original guaranteed capital amount R'000	Opening balance 1 April 2023 R'000	Guarantees draw downs during the year R'000	Guaranteed repayments/ cancelled/ reduced during the year R'000	Revaluation due to foreign currency movements R'000	Closing balance 31 March 2024 R'000	Revaluations due to inflation rate movements R'000	Accrued guaranteed interest for year ended 31 March 2024 R'000
	<b>Motor vehicles</b>								
	Subtotal	-	-	-	-	-	-	-	-
	<b>Housing</b>								
	Subtotal	-	-	-	-	-	-	-	-
	<b>Other</b>								
	Subtotal	-	-	-	-	-	-	-	-
	<b>Total</b>	-	-	-	-	-	-	-	-

**ANNEXURE 3A (continued)  
 STATEMENT OF FINANCIAL GUARANTEES ISSUED AS AT 31 MARCH 2024 - FOREIGN**

GUARANTOR INSTITUTION	Guarantee in respect of	Original guaranteed capital amount R'000	Opening balance 1 April 2023 R'000	Guarantees draw downs during the year R'000	Guaranteed repayments/ cancelled/ reduced during the year R'000	Revaluation due to foreign currency movements R'000	Closing balance 31 March 2024 R'000	Revaluations due to inflation rate movements R'000	Accrued guaranteed interest for year ended 31 March 2024 R'000
	<b>Motor vehicles</b>								
	Subtotal	-	-	-	-	-	-	-	-
	<b>Housing</b>								
	Subtotal	-	-	-	-	-	-	-	-
	<b>Other</b>								
	Subtotal	-	-	-	-	-	-	-	-
	<b>Total</b>	-	-	-	-	-	-	-	-



### ANNEXURE 3B STATEMENT OF CONTINGENT LIABILITIES AS AT 31 MARCH 2024

NATURE OF LIABILITY	Opening balance 1 April 2023	Liabilities incurred during the year	Liabilities paid/ cancelled/ reduced during the	Liabilities recoverable (Provide details	Closing balance 31 March 2024
	R'000	R'000	R'000	R'000	R'000
<b>Claims against the department</b>					
Lekau K.S.	409				409
S De Wet Carol	900				900
Mothibi S.M	400				400
Lekopanye K.G.	16				16
Mokotedi M.J	100				100
Moate L	521				521
Segoati M.T	22				22
Redefine Properties	226				226
Mochabapula Consulating CC	23 729		23 729		0
Nkumande S.F	46				46
Adv Lungile Tyatya	93				93
Lekala L.A.	570		570		-
K.I Mashetla	41				41
NSP Du Plooy	34				34
Gavin Keenton	40				40
L J Thobega	14				14
S M Mvula	82				82
Molotsi K	500				500
I Tshoba	69				69
O.L. Seothaeng	200				200
Roux D.F.	93		93		-
Numbi Auto White River (Pty) (Ltd)	59		59		-
J. Maleka	10				10
T.I. Phutiyagae	80		80		-
C.B. Boikanyo	58				58
R.E Pholo	48				48
P.L Molotsi	978				978
J.R Pudi	43				43
JP Van Straten	111				111
T.L.R Qwaqwana	85				85
Senosi T	90		90		-
M.F Nyenye	30		30		-
Kingdom Quantum General Services	6 008				6 008
MJ Boithomo	58				58
L Ntsevu	500				500
M N Ndlovu	400				400
M A Femeil	125		125		-
Cold Summer PTY LTD	132 173				132 173
O S Bogatsu	87		87		-
Funiel Transport and Projects	5 979				5 979
TJ Maswe	200				200
S.N . Kibirige		8			8
B.L. Motlogedi		112			112
Koroneka Trading & projects		407 221			407 221
<b>Subtotal</b>	<b>175 228</b>	<b>407 341</b>	<b>24 863</b>	<b>-</b>	<b>557 706</b>
<b>Environmental liability</b>					
					-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
					-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>	<b>175 228</b>	<b>407 341</b>	<b>24 863</b>	<b>-</b>	<b>557 706</b>

#### ANNEXURE 3B (continued) STATEMENT OF CONTINGENT LIABILITIES AS AT 31 MARCH 2024

Nature of liabilities recoverable	Opening balance 1 April	Details of liability and recoverability	Movement during the	Closing balance
	R'000		R'000	R'000
<b>Total</b>	<b>-</b>		<b>-</b>	<b>-</b>

**ANNEXURE 4  
 CLAIMS RECOVERABLE**

GOVERNMENT ENTITY	Confirmed balance outstanding		Unconfirmed balance outstanding		Total	
	31/03/2024	31/03/2023	31/03/2024	31/03/2023	31/03/2024	31/03/2023
	R'000	R'000	R'000	R'000	R'000	R'000
<b>DEPARTMENTS</b>						
Departmental Confirmations	18 953	-	-	-	18 953	-
	18 953	-	-	-	18 953	-
<b>OTHER GOVERNMENT ENTITIES</b>						
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>Total</b>	<b>18 953</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18 953</b>	<b>-</b>
<p>* For the Cash in transit columns - Please note the following:                      - Provincial departments must only reflect receipts from departments within their province                      - National departments must only reflect receipts from other national departments.</p>						

Cash in transit at year end 2023/24*	
Receipt date up to six (6) working days after year end	Amount
	R'000

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**b**  
**INTER-GOVERNMENT PAYABLES**

	Confirmed balance outstanding		Unconfirmed balance outstanding		Total	
	31/03/2024	31/03/2023	31/03/2024	31/03/2023	31/03/2024	31/03/2023
	R'000	R'000	R'000	R'000	R'000	R'000
<b>GOVERNMENT ENTITY</b>						
<b>DEPARTMENTS</b>						
Current						
Provincial Treasury	960	-	-	-	960	-
<b>Subtotal</b>	960	-	-	-	960	-
Non-current						
<b>Subtotal</b>	-	-	-	-	-	-
<b>Total Departments</b>	960	-	-	-	960	-
<b>OTHER GOVERNMENT ENTITY</b>						
Current						
<b>Subtotal</b>	-	-	-	-	-	-
Non-current						
<b>Subtotal</b>	-	-	-	-	-	-
<b>Total Other Government Entities</b>	-	-	-	-	-	-
<b>TOTAL INTERGOVERNMENTAL PAYABLES</b>	960	-	-	-	960	-

Cash in transit at year end 2023/24*		R'000
Payment date up to six (6) working days before year end	Amount	
		-
		-
		-
		-
		-

\* For the Cash in transit columns - Please note the following:  
 - Provincial departments must only reflect payments to departments within their province  
 - National departments must only reflect payments to other national departments.

## ANNEXURE 6 INVENTORIES

### INVENTORIES FOR THE YEAR ENDED 31 MARCH 2024

Note	Face value docs R'000	Summons books R'000	Donkey Carts R'000	Insert major category of inventory R'000	TOTAL R'000
	1 087	520	-	-	1 607
Add/(Less): Adjustments to prior year balances					-
Add: Additions/Purchases - Cash	438				438
Add: Additions - Non-cash	20				20
(Less): Disposals					-
(Less): Issues	(391)				(391)
Add/(Less): Received current, not paid (Paid current year, received prior year)					-
Add/(Less): Adjustments					-
Closing balance	1 154	520	-	-	1 674

### INVENTORIES FOR THE YEAR ENDED 31 MARCH 2023

Note	Face value docs R'000	Summons books R'000	Donkey Carts R'000	Insert major category of inventory R'000	TOTAL R'000
	967				967
Add/(Less): Adjustments to prior year balances					-
Add: Additions/Purchases - Cash	687	520	780		1 987
Add: Additions - Non-cash					-
(Less): Disposals			(780)		(780)
(Less): Issues	(567)				(567)
Add/(Less): Received current, not paid (Paid current year, received prior year)					-
Add/(Less): Adjustments					-
Closing balance	1 087	520	-	-	1 607

**ANNEXURE 7**

**Movement in Capital Work-in-Progress**

**MOVEMENT IN CAPITAL WORK-IN-PROGRESS FOR THE YEAR ENDED 31 MARCH 2024**

	Opening balance	Current Year Capital WIP	Ready for use (Asset register) / Contract terminated	Closing balance
	R'000	R'000	R'000	R'000
<b>HERITAGE ASSETS</b>	-	-	-	-
Heritage assets	-	-	-	-
<b>MACHINERY AND EQUIPMENT</b>	-	-	-	-
Transport assets	-	-	-	-
Computer equipment	-	-	-	-
Furniture and office equipment	-	-	-	-
Other machinery and equipment	-	-	-	-
<b>SPECIALISED MILITARY ASSETS</b>	-	-	-	-
Specialised military assets	-	-	-	-
<b>BIOLOGICAL ASSETS</b>	-	-	-	-
Biological assets	-	-	-	-
<b>BUILDINGS AND OTHER FIXED STRUCTURES</b>	21 778	3 606	25 384	-
Dwellings	-	-	-	-
Non-residential buildings	-	-	-	-
Other fixed structures	21 778	3 606	25 384	-
<b>LAND AND SUBSOIL ASSETS</b>	-	-	-	-
Land	-	-	-	-
Mineral and similar non-regenerative resources	-	-	-	-
<b>COMPUTER SOFTWARE</b>	-	-	-	-
Computer Software	-	-	-	-
<b>MASTHEADS AND PUBLISHING TITLES</b>	-	-	-	-
Mastheads and publishing titles	-	-	-	-
<b>PATENTS, LICENCES, COPYRIGHT, BRAND NAMES, TRADEMARKS</b>	-	-	-	-
Patents, Licences, Copyright, Brand names, Trademarks	-	-	-	-
<b>RECIPES, FORMULAE, PROTOTYPES, DESIGNS, MODELS</b>	-	-	-	-
Recipes, formulae, prototypes, designs, models	-	-	-	-
<b>SERVICES AND OPERATING RIGHTS</b>	-	-	-	-
Services and operating rights	-	-	-	-
<b>TOTAL</b>	<u>21 778</u>	<u>3 606</u>	<u>25 384</u>	<u>-</u>

**MOVEMENT IN CAPITAL WORK-IN-PROGRESS FOR THE YEAR ENDED 31 MARCH 2023**

	Opening balance	Prior period errors	Current Year Capital WIP	Ready for use (Asset register) / Contract terminated	Closing balance
	R'000	R'000	R'000	R'000	R'000
<b>HERITAGE ASSETS</b>	-	-	-	-	-
Heritage assets	-	-	-	-	-
<b>MACHINERY AND EQUIPMENT</b>	-	-	-	-	-
Transport assets	-	-	-	-	-
Computer equipment	-	-	-	-	-
Furniture and office equipment	-	-	-	-	-
Other machinery and equipment	-	-	-	-	-
<b>SPECIALISED MILITARY ASSETS</b>	-	-	-	-	-
Specialised military assets	-	-	-	-	-
<b>BIOLOGICAL ASSETS</b>	-	-	-	-	-
Biological assets	-	-	-	-	-
<b>BUILDINGS AND OTHER FIXED STRUCTURES</b>	-	-	-	-	-
Dwellings	-	-	-	-	-
Non-residential buildings	-	-	-	-	-
Other fixed structures	-	-	-	-	-
<b>LAND AND SUBSOIL ASSETS</b>	-	-	-	-	-
Land	-	-	-	-	-
Mineral and similar non-regenerative resources	-	-	-	-	-
<b>COMPUTER SOFTWARE</b>	-	-	-	-	-
Computer Software	-	-	-	-	-
<b>MASTHEADS AND PUBLISHING TITLES</b>	-	-	-	-	-
Mastheads and publishing titles	-	-	-	-	-
<b>PATENTS, LICENCES, COPYRIGHT, BRAND NAMES, TRADEMARKS</b>	-	-	-	-	-
Patents, Licences, Copyright, Brand names, Trademarks	-	-	-	-	-
<b>RECIPES, FORMULAE, PROTOTYPES, DESIGNS, MODELS</b>	-	-	-	-	-
Recipes, formulae, prototypes, designs, models	-	-	-	-	-
<b>SERVICES AND OPERATING RIGHTS</b>	-	-	-	-	-
Services and operating rights	-	-	-	-	-
<b>TOTAL</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**ANNEXURE 8A  
 INTER-ENTITY ADVANCES PAID (note 13)**

ENTITY	Confirmed balance outstanding		Unconfirmed balance outstanding		Total	
	31/03/2024 R'000	31/03/2023 R'000	31/03/2024 R'000	31/03/2023 R'000	31/03/2024 R'000	31/03/2023 R'000
<b>NATIONAL DEPARTMENTS</b>						
Subtotal	-	-	-	-	-	-
<b>PROVINCIAL DEPARTMENTS</b>						
Subtotal	-	-	-	-	-	-
<b>PUBLIC ENTITIES</b>						
Subtotal	-	-	-	-	-	-
<b>OTHER INSTITUTIONS</b>						
Subtotal	-	-	-	-	-	-
<b>TOTAL</b>	-	-	-	-	-	-

**ANNEXURE 8A**  
**INTER-ENTITY ADVANCES PAID (note 13)**

ENTITY	Confirmed balance outstanding		Unconfirmed balance outstanding		Total	
	31/03/2024	31/03/2023	31/03/2024	31/03/2023	31/03/2024	31/03/2023
	R'000	R'000	R'000	R'000	R'000	R'000
<b>NATIONAL DEPARTMENTS</b>						
					-	-
Subtotal	-	-	-	-	-	-
<b>PROVINCIAL DEPARTMENTS</b>						
					-	-
Subtotal	-	-	-	-	-	-
<b>PUBLIC ENTITIES</b>						
					-	-
Subtotal	-	-	-	-	-	-
<b>OTHER INSTITUTIONS</b>						
					-	-
Subtotal	-	-	-	-	-	-
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>PROVINCIAL DEPARTMENTS</b>						
<b>Current</b>						
					-	-
Subtotal	-	-	-	-	-	-
<b>Non-Current</b>						
					-	-
Subtotal	-	-	-	-	-	-
<b>PUBLIC ENTITIES</b>						
<b>Current</b>						
					-	-
Subtotal	-	-	-	-	-	-
<b>Non-Current</b>						
					-	-
Subtotal	-	-	-	-	-	-
<b>OTHER INSTITUTIONS</b>						
<b>Current</b>						
					-	-
Subtotal	-	-	-	-	-	-
<b>Non-Current</b>						
					-	-
Subtotal	-	-	-	-	-	-
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Current	-	-	-	-	-	-
Non-current	-	-	-	-	-	-

## ANNEXURE 9 ADDITIONAL INFORMATION ON IMMOVABLE ASSETS

Refer to the *Chapter 11 on Capital Assets: Appendix A* for further assistance on what to insert into this Annexure.

The detail for note 40.4 should be included in this annexure.

In addition to the detail for note 40.4 the department should address the information regarding

1. Surveyed but unregistered land parcels and
2. Contingent assets.

### ONLY TO BE COMPLETED BY HUMAN SETTLEMENTS DEPARTMENTS

## ANNEXURE 10 DEPARTMENT OF HUMAN SETTLEMENTS - HOUSING RELATED EXPENDITURE CLASSIFICATION

	31/03/2024	31/03/2023
	R'000	R'000
<b>Inventories</b>		
<i>List the items for correct expenditure</i>		
Subtotal	-	-
<b>Expenditure for capital assets</b>		
<i>List the items for correct expenditure</i>		
Subtotal	-	-
<b>Transfers and subsidies</b>		
<i>List the items for correct expenditure</i>		
Subtotal	-	-
<b>TOTAL</b>	-	-
<b>Capital commitments</b>		
Buildings and other fixed structures		
Heritage assets		
Machinery and equipment		
Specialised military assets		
Land and subsoil assets		
Biological assets		
Intangible assets		
<b>Total</b>	-	-
<i>Include discussion where deemed relevant</i>		



**ANNEXURE 11**  
**NATURAL DISASTER OR RELIEF EXPENDITURE**  
**Per quarter and in total**

Expenditure per economic classification	APRIL	MAY	JUN	Subtotal	JUL	AUG	SEPT	Subtotal	OCT	NOV	DEC	Subtotal	JAN	FEB	MAR	Subtotal	2023/24	2022/23	
	R'000	R'000	R'000	Q1	R'000	R'000	R'000	Q2	R'000	R'000	R'000	Q3	R'000	R'000	R'000	Q4	TOTAL	TOTAL	
Compensation of employees																			
Goods services <i>Please list all the applicable SCOA level 4 items:</i>																			
Transfers and subsidies <i>Please list all the applicable SCOA level 4 items:</i>																			
Expenditure for capital assets <i>Please list all the applicable SCOA level 4 items:</i>																			
Other expenditure not listed above <i>Please list all the applicable SCOA level 4 items</i>																			
<b>TOTAL NATURAL DISASTER OR RELIEF EXPENDITURE</b>																			

**ANNEXURE 12**  
**ANALYSIS OF PREPAYMENTS AND ADVANCES (NOTES 4.2.1 AND 13)**

Name of Entity	Sector of the entity	Description of goods, services, and/or capital assets paid for	Classification categories	Contract reference number	Total contract value R'000	Contract commencement date	Contract end date	Frequency of the prepayment or advance	Balance outstanding as at 31 March 20YY R'000	Total amount prepaid / advanced in the current year R'000	Less: goods, services or capital assets received in the current year R'000	Add / (Less): Other R'000	Balance outstanding as at 31 March 20ZZ R'000	Reason for prepayment or advance and for it remaining outstanding at year end (more details can be provided in the narrative blocks where
<b>Prepayments</b>														
<b>TOTAL PREPAYMENTS</b>														
<b>Advances</b>														
<b>TOTAL ADVANCES</b>														
<b>TOTAL PREPAYMENTS AND ADVANCES</b>														
<i>Where the column Add / (Less): Other is used, the reasons for this should be explained here.</i>														
<i>Include discussion where deemed relevant</i>														
<i>Include discussion where deemed relevant</i>														

# COMMUNITY SAFETY AND TRANSPORT MANAGEMENT

# ANNUAL REPORT

2023/2024

PR: 183/2024

ISBN: 978-1-77997-045-9



**dcstm**

Department:  
Community Safety and Transport Management  
North West Provincial Government  
REPUBLIC OF SOUTH AFRICA

